

# *IDA*

INSTITUTE FOR DEFENSE ANALYSES

## **The 1996 IDA Cost Research Symposium**

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## **PREFACE**

This document was prepared by the Cost Analysis and Research Division of the Institute for Defense Analyses (IDA) as part of a project that is jointly sponsored by IDA's Independent Research Program and the Office of the Director, Program Analysis and Evaluation, in the Office of the Secretary of Defense (OSD). The document contains summaries of ongoing cost research tasks at selected government offices, Federally Funded Research and Development Centers, and Military Universities. These projects were discussed at a meeting held at IDA on 23 May 1996.

The purpose of the document is to make available the material it contains for the use and convenience of those who participated in the meeting, and for other purposes deemed appropriate by the Chairman, OSD Cost Analysis Improvement Group. The material has not been evaluated, analyzed, or subjected to formal IDA review.

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## **A. INTRODUCTION**

On 23 May 1996, representatives from selected offices and organizations that sponsor and conduct defense cost research met at a symposium at the Institute for Defense Analyses (IDA) to discuss and exchange information on their current research programs. The symposium was jointly sponsored by IDA and the Cost Analysis Improvement Group (CAIG) in the Office of the Secretary of Defense (OSD). Before the meeting, the representatives were asked to prepare summaries of each cost research study in progress or planned at their offices and organizations. This document catalogs those summaries.

## **B. BACKGROUND**

Several Department of Defense (DoD) offices conduct and sponsor research into methods for estimating and monitoring the costs of defense systems and forces. Such efforts improve the technical capabilities of the DoD to forecast future costs in support of planning, programming, budgeting, and acquisition decisions. The CAIG leads the department in improving capabilities in the cost area. IDA supports the CAIG and other offices in these efforts. One example of such support was IDA's initiation in 1989 of an annual defense cost research symposium. This symposium facilitates the exchange of research findings, leads to avoidance of costly duplication of effort, and allows for more informed and coordinated cost research planning among the DoD offices, Federally Funded Research and Development Centers (FFRDCs), and Military Universities that independently sponsor cost research.

The charter of the CAIG [1] requires an annual review of the plans of all DoD Components for performing or sponsoring cost research. It also requires development of a six-year plan for DoD cost research that allocates resources to the highest priority, avoids duplication of effort, and facilitates sharing of results among the DoD Components. Further, the CAIG is to make available to all interested DoD Components a data base describing completed, ongoing, and planned cost research projects.

The 1996 IDA Cost Research Symposium helped the CAIG fulfill a portion of these responsibilities. During the symposium, the cost research activities of DoD Components were reviewed and arrangements were made among participants for the exchange of research findings, data, and reports. Each year, IDA produces a catalog of the ongoing cost research activities discussed at the symposium. (This document is an example; References [2 through 8] contain similar information from previous years' symposia.) These documents provide information that can be valuable to DoD

Components and FFRDCs when making research planning and resource allocation decisions.

### C. ABOUT THE SYMPOSIUM

Representatives of IDA and the OSD CAIG jointly prepared the list of offices and organizations invited to participate in the 1996 symposium. Participation included preparation of research project summaries and attendance at the symposium. Table 1 lists the offices and organizations that accepted our invitation and the names of the individuals who represented them at this year's symposium. The abbreviations and ordering of the offices and organizations in Table 1 are used throughout this document.

**Table 1. Participants in the 1996 IDA Cost Research Symposium**

Office/Organization	Abbreviation	Representative
Office of the Director, Program Analysis and Evaluation	PA&E	Dr. David McNicol
Army Cost and Economic Analysis Center	CEAC	Mr. Richard Bishop
Naval Center for Cost Analysis	NCCA	Capt. John Fink
Air Force Cost Analysis Agency	AFCAA	Mr. John Dorsett
Army Materiel Command	AMCRM	Mr. Mary Ann Dominiak
Army Tank-Automotive and Armaments Command	ATAAC	Mr. Russell F. Feury
Army Space and Strategic Defense Command	SSDC	Ms. Carolyn S. Thompson
Army Aviation Troop Command	ATCOM	Mr. Mark Malone
Ballistic Missile Defense Organization	BMDO	Lt. Col. James Sierchio
Naval Air Systems Command	NAVAIR	Mr. Ronald J. Rosenthal
Naval Sea Systems Command	NAVSEA	Mr. Irvin M. Chewning
Air Force Material Command/Aeronautical Systems Center	ASC/FMC	Ms. Bert Pahren
Air Force Space and Missile Systems Center	AFSMC	Mr. David Hansen
Air Force Material Command/Human Systems Center	HSC/EMP	Ms. Betty West
Air Force Electronics Systems Center	ESC/FMC	Col. William Marsh
RAND Corporation	RAND	Mr. Fred Timson
Aerospace Corporation	Aerospace	Dr. Stephen Book
Air Force Institute of Technology	AFIT/LA	Dr. Roland D. Kankey
Defense Systems Management College	DSMC	Lt. Col. Ronald Phillips
Ministry of Defence, Directorate of Project Time and Cost Analysis	DPTCAn	Mr. Ron King
Center for Naval Analyses	CNA	Dr. Henry Eskew
MITRE Corporation	MITRE	Mr. James Ellenbogen
Logistics Management Institute	LMI	Mr. Walter Cooper
Institute for Defense Analyses	IDA	Dr. Stephen J. Balut

The one-day symposium was held in the spring to correspond with the CAIG's schedule for updating the DoD's Six-Year Cost Research Plan [9 and 10]. Budget decisions related to such studies are usually made during the summer. These decisions will be better informed because they will be made in light of the information disseminated at the symposium and contained in this document.

The agenda for the 1996 symposium differed substantially from that of previous years. The cost organizations of the Military Departments presented the status of the consolidated research programs of all participating activities in their respective Military Departments. These presentations highlighted research in key areas of the DoD Six-Year Cost Research Plan. Other presentations included a keynote address by the Chairman of the OSD CAIG, Dr. McNicol, four presentations on the timely subject of cost-risk analysis, and advice from Dr. Vance Gordon on updating the Six-Year Cost Research Plan. Speakers and their topics are listed in Table 2.

**Table 2. Agenda**

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<b>Welcome</b>
Dr. Stephen J. Balut, <i>Institute for Defense Analyses</i>
<b>Keynote Address</b>
Dr. David McNicol, <i>Cost Analysis Improvement Group</i>
<b>Status of Army Cost Research</b>
Mr. Richard Bishop, <i>Army Cost and Economic Analysis Center</i>
<b>Status of Navy Cost Research</b>
Mr. Rick Collins, <i>Naval Center for Cost Analysis</i>
<b>Status of Air Force Cost Research</b>
Ms. Ranae Pepper, <i>Air Force Cost Analysis Agency</i>
<b>Updating the Six-Year Cost Research Plan</b>
Dr. Vance Gordon, <i>Cost Analysis Improvement Group</i>
<b>Overview of Cost-Risk Analysis</b>
Dr. Henry Eskew, <i>Center for Naval Analyses</i>
<b>Role of Commercially Available Software in Cost-Risk Analysis</b>
Dr. Steve Book, <i>Aerospace Corporation</i>
<b>The RACM Model</b>
Dr. Matthew Goldberg, <i>Institute for Defense Analyses</i>
<b>Simulating Correlated Random Variables</b>
Dr. Philip Lurie, <i>Institute for Defense Analyses</i>

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## **D. USING THE CATALOG**

This document was designed to facilitate a search for information on a specific topic. This is how the document's pertinent sections can be used:

- Table 3, Keyword Assignments. In the table, the rows represent keywords and the columns represent offices and organizations. The number at the intersection of a row and column is the number of studies by the office or organization (column) that have the keyword (row) associated with them.
- Appendix A, Study Titles. This appendix lists the study titles for tasks that are summarized in Appendix B. The titles, grouped according to the office or organization performing the study, appear in the order in which they were submitted to IDA.
- Appendix B, Summaries. This appendix is divided into sections, one for each office and organization that contributed project summaries.<sup>1</sup> The first part of each section describes the office or organization (name, location, director,<sup>2</sup> size, etc.).<sup>3</sup> Following that are summaries of research tasks the office or organization reported as being in progress or planned at the time of the symposium. Near the end of each summary is a list of keywords the director of the office or organization assigned to the task. (In several cases, the author modified the keywords for consistency.)

Finding tasks on a specific topic is accomplished as follows: (1) scan the appropriate row in Table 3 to identify the offices and organizations that are conducting studies on the topic; (2) scan the list of study titles for those offices and organizations in Appendix A; and (3) refer to the appropriate summaries in Appendix B.

## **E. HOW TASKS COMPARE TO THE PLAN**

Some readers may be interested in how the tasks in this catalog align with the topics listed in the latest version of the Six-Year Cost Research Plan. Tables 4 and 5 have been included for this purpose. Table 4 lists the research categories first presented in January 1993 [9] and later modified by the Interim DoD Six-Year Cost Research Plan, FY 1994-99 [10]. The participating offices and organizations assigned the relevant numeral-letter-number codes from Table 4 to each of their tasks. Table 5 shows the number of projects in each category by office/organization.

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<sup>1</sup> Of the offices/organizations listed in Table 1, only the Army Aviation Troop Command did not submit summaries this year.

<sup>2</sup> Though their actual titles vary, the heads of the offices/organizations are referred to as "directors" in this document.

<sup>3</sup> This description is absent if the office/organization did not provide one.

Table 3. Keyword Assignments

	PA&E	CEAC	NCGA	AFCAA	AMCRM	ATAAC	SSDC	BMDO	NAVAIR	NAVSEA	ASCFMC	AFSMC	HSC/EMP	ESC/EMP	RAND	Aerospace	AFT/LA	DSMC	DPTCAN	CNA	MITRE	LMI	IDA	Total
PERSPECTIVE																								
Industry	3	—	7	12	—	—	—	—	2	13	1	—	2	—	1	1	—	—	2	1	—	1	6	52
Government	17	8	53	76	3	1	3	13	21	25	3	5	2	2	4	7	10	3	2	2	1	3	32	296
CONTEXT																								
Estimating	8	8	34	67	1	1	3	12	19	21	3	5	2	2	2	5	8	2	2	—	2	4	15	226
Analysis	9	8	29	72	2	—	—	10	16	22	1	—	2	2	3	1	4	2	2	—	1	3	15	202
Reviewing/Monitoring	3	—	—	—	1	—	—	5	—	3	—	—	—	—	1	—	—	1	—	—	—	—	2	17
Policy	—	—	—	—	1	—	—	—	—	—	—	—	—	—	—	3	—	—	—	—	—	—	4	8
Programming	5	—	1	1	1	—	—	1	—	—	1	—	—	—	1	—	—	—	—	1	1	3	11	27
Budgeting	1	1	1	—	2	—	—	1	—	—	1	—	—	—	—	2	—	1	1	1	—	3	3	17
OBJECT																								
Forces	7	2	—	1	—	—	—	—	—	—	—	—	—	—	2	—	—	—	—	1	—	3	12	28
Weapon Systems	3	2	16	7	1	—	—	2	6	1	3	—	2	2	—	—	5	—	—	—	—	—	5	55
Aircraft	2	1	6	20	—	—	—	—	11	—	—	—	—	—	2	—	—	—	1	—	—	—	6	49
Helicopters	—	—	—	—	—	—	—	—	2	—	—	—	—	—	—	—	—	—	1	—	—	—	3	6
Missiles	—	1	10	7	—	—	2	8	7	—	—	1	—	—	—	—	1	—	—	—	1	—	4	42
Ships	—	—	11	—	—	—	—	—	—	21	—	—	—	—	—	—	—	—	—	—	—	—	2	34
Land Vehicles	—	1	1	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	1	3
Space Systems	—	1	—	30	—	—	—	2	—	—	5	—	—	—	—	4	—	—	—	—	—	—	3	45
Airframe	—	—	—	3	—	—	1	1	1	—	—	—	—	—	1	—	1	—	—	—	—	1	7	4
Propulsion	—	—	—	—	—	—	1	1	1	1	—	—	—	—	—	—	—	—	—	—	—	—	—	39
Electronics/Avionics	2	2	13	12	—	—	1	4	1	—	—	1	—	—	1	—	—	—	1	—	—	—	1	20
Spares/Logistics	—	—	—	16	—	—	—	—	3	—	—	—	—	—	—	—	—	—	—	—	—	—	—	7
Facilities	2	—	1	—	—	—	—	—	—	1	—	—	—	—	—	1	—	—	—	—	—	—	2	13
Infrastructure	—	—	2	—	1	—	—	—	—	—	—	—	—	—	—	1	1	1	1	—	—	3	7	13
Manpower/Personnel	—	1	—	—	—	—	—	—	—	—	1	—	—	—	—	—	—	—	—	—	—	2	3	12
STAGE																								
Concept Development	—	—	—	1	—	—	—	—	—	5	—	—	—	—	—	1	1	—	—	—	—	—	—	8
Demonstration/Validation	2	—	2	1	—	—	—	4	1	1	—	—	—	—	—	—	—	—	—	—	—	—	—	11
EMD	5	—	19	6	—	—	1	6	7	1	1	3	—	—	2	1	4	1	—	—	2	—	8	67
Production	3	—	27	5	—	—	—	12	10	14	1	3	—	—	2	3	—	—	—	—	1	12	93	
Test and Evaluation	—	—	1	2	—	—	—	1	—	1	—	—	—	—	—	—	—	—	—	—	—	—	2	7
Operations and Support	2	1	6	1	—	—	—	—	1	6	—	1	2	—	1	—	1	—	—	1	—	3	7	33
Retirement and Demilitarization	—	—	1	—	—	—	1	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	3	3
Life Cycle	3	—	8	46	2	—	1	—	6	2	2	1	2	—	1	3	5	1	—	1	2	—	14	100
FOCUS																								
Labor	4	—	5	4	1	—	—	—	—	17	1	—	2	1	2	—	2	—	—	—	—	—	4	43
Material	5	—	4	4	1	—	—	—	2	17	—	—	2	—	2	—	—	—	—	—	—	—	2	39
Overhead/Indirect	3	—	4	3	—	—	—	—	2	14	—	—	2	—	1	—	—	—	—	—	—	—	4	33
Engineering	2	—	—	—	—	—	—	—	2	13	1	—	—	—	—	2	—	—	—	—	—	—	4	24
Manufacturing	1	—	2	3	—	—	2	5	2	10	1	—	—	—	—	2	2	—	—	—	—	1	4	35
CPR/CCDR	—	2	2	—	—	—	—	6	3	1	—	—	—	—	—	—	2	—	—	—	—	—	1	17
WBS	1	1	9	—	—	—	—	5	—	8	—	4	—	—	1	—	—	—	—	—	—	—	1	30

(Continued on the next page.)

Table 3—Continued

	PA&E	CEAC	NCQA	AFCAA	AMCRM	ATAAC	SSDC	BMDO	NAVIR	NAVSEA	ASCE/MC	AFSMC	HSC/EMP	ESC/EMP	RAND	Aerospace	AFT/LA	DSMC	DPTCAN	CNA	MITRE	LMI	IDA	Total
<b>FOCUS (continued)</b>																								
Fixed Costs	—	—	—	—	—	—	—	2	2	—	—	—	—	—	—	—	—	—	—	—	—	3	4	11
Variable Costs	—	—	—	—	—	—	—	2	2	—	—	—	—	—	—	—	—	—	—	—	—	3	4	11
Production Rate	—	—	—	—	—	—	—	1	1	1	—	—	—	—	—	—	—	—	—	—	—	3	5	12
Acquisition Strategy	4	—	1	—	—	—	—	—	2	2	1	—	—	—	—	—	—	—	—	—	—	—	2	5
Automation	1	—	—	8	—	—	—	—	1	—	—	—	—	—	—	—	—	—	—	—	—	1	9	26
Advanced Technology	1	—	—	4	—	—	—	—	2	1	—	—	—	—	—	—	—	—	—	—	—	—	6	16
Risk/Uncertainty	2	—	6	4	—	—	—	—	1	—	2	—	—	—	—	—	—	2	—	1	—	—	1	10
Training	—	—	—	1	—	—	—	—	1	—	—	—	—	—	—	—	3	—	—	—	—	2	2	24
Readiness	—	—	—	14	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	3	18
Reliability	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	1
Sustainability	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	1
Integration	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	8
Modification	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	5
Security	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	11
Environment	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	2
Schedule	2	—	3	—	—	—	—	—	—	—	—	—	2	—	—	—	—	—	—	—	—	—	—	8
Size	—	—	—	4	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	11
<b>APPROACH</b>																								8
Data Collection	5	3	37	61	1	—	3	12	21	15	1	4	2	2	2	5	5	1	1	—	—	—	4	12
Survey	—	—	4	2	—	—	—	2	5	3	2	1	—	1	—	—	—	—	—	—	—	—	—	198
Case Study	1	—	2	1	1	—	—	—	3	3	2	—	—	—	—	2	—	—	—	—	—	—	3	23
Mathematical Modeling	5	—	8	49	—	—	—	8	—	5	2	1	—	—	—	—	—	—	—	—	—	—	4	17
Economic Analysis	2	—	1	—	—	—	—	1	—	1	—	—	2	—	—	—	1	—	—	—	—	2	14	96
Cost/Production Function	—	—	—	—	—	—	—	3	—	5	—	—	—	—	—	—	—	—	—	—	—	—	8	17
Time Series	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	4	14
Statistics/Regression	2	—	17	34	—	—	—	2	4	6	—	2	—	—	—	3	4	—	—	—	—	—	—	1
<b>PRODUCT</b>																								86
Data Base	4	7	22	26	1	—	—	13	7	7	1	1	2	—	3	3	—	1	—	—	—	—	—	13
Review	2	—	1	2	1	—	—	—	2	2	1	—	—	—	—	—	—	—	—	—	—	—	5	14
Method	2	—	13	5	—	—	—	9	14	6	—	2	—	—	2	—	—	—	—	—	—	—	6	60
Mathematical Model	—	—	7	15	—	—	—	—	4	8	1	1	—	—	—	1	—	—	—	—	—	—	2	40
Computer Model	2	—	3	42	—	—	1	—	2	7	1	—	—	1	2	4	3	—	—	1	1	2	11	83
Expert System	—	—	2	4	2	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	10
Cost Progress Curve	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	0
CER	2	4	16	34	—	—	—	1	10	4	8	1	2	—	—	2	—	—	—	—	—	—	3	88
Study	8	—	25	11	2	—	1	3	14	9	—	1	—	—	2	4	7	2	—	—	—	—	13	103

**Table 4. Structure for Planning Research**

- 
- I. Themes for Special Emphasis*
- A. Measuring the savings from acquisition streamlining.*
  - B. Cost estimating techniques for the new acquisition environment*
    - 1. Selective upgrading of existing systems*
    - 2. Selective low-rate procurements*
    - 3. Roll-over plus*
    - 4. Silver bullet procurements*
  - C. Cost estimation for major defense acquisition programs (MDAPs) in the engineering and manufacturing development phase*
    - 1. Methods for highlighting dependency on new technologies that either will become significant cost items in their own right or may set the pace of the program*
    - 2. Techniques for determining technical and schedule uncertainties in ways that facilitate rational evaluation of their cost impact*
  - D. Techniques for estimating environmental cost throughout an MDAP's life cycle*
  - E. Improved contractor cost data*
- II. Maintenance-of-the-toolbox themes*
- A. Sustain the effectiveness of established tools*
    - 1. Updates to incorporate recent experience*
    - 2. Improvements to broaden scope or enhance methods*
  - B. Incorporate new analysis techniques*
  - C. Make progress on difficult problems that previously have eluded solution*
  - D. Explore new ideas to establish their suitability for improving cost analysis*
-

Table 5. Research Categories

	PA&E	CEAC	NCQA	AFCA	AMCRM	ATAAC	SSDC	BMDO	NAVAIR	NAVSEA	ASCTMC	AFSMC	HSC/EMP	ESC/MP	RAND	Aerospace	AFT/LA	DSMC	DPTCan	CNA	MITRE	LMI	IDA	Total
I	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	0
IA	—	—	3	5	1	—	—	—	2	1	1	—	—	—	—	—	—	—	—	—	—	1	2	20
IB	2	—	3	12	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	2	23
IB.1	—	1	2	—	—	—	—	—	—	2	—	—	—	—	—	—	—	—	—	—	—	—	6	12
IB.2	—	—	2	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	4	6
IB.3	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	0
IB.4	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	0
IC	—	—	2	—	—	—	—	—	—	—	—	1	2	—	—	—	—	—	—	—	—	—	1	9
IC.1	3	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	3
IC.2	—	1	1	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	2
ID	—	—	—	8	—	—	—	—	—	—	—	—	—	—	1	—	—	—	—	—	—	—	—	10
IE	1	—	1	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	1	3
II	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	1
IIA	—	—	—	19	—	—	—	5	2	3	—	—	—	—	—	2	—	—	—	—	—	3	2	36
IIA.1	2	6	18	5	—	—	1	3	2	2	—	—	2	—	3	1	2	1	—	1	1	—	12	62
IIA.2	4	6	21	40	—	—	1	5	4	4	—	4	2	—	2	1	3	1	—	2	—	1	18	119
IIB	—	1	21	23	2	—	—	2	3	14	1	1	—	2	—	1	—	1	—	2	1	—	10	85
IIC	5	2	24	4	—	—	—	3	7	8	1	1	—	—	2	2	—	—	—	—	—	1	14	74
IID	1	—	21	13	—	—	—	1	1	6	—	—	—	—	1	4	2	—	—	—	—	1	3	54



**APPENDIX A**  
**STUDY TITLES**

## STUDY TITLES

### *Office of the Director, Program Analysis and Evaluation*

PA&E-1	Force and Support Cost (FSC) System
PA&E-2	Force and Support Cost (FSC) System and FYDP Support—VGS
PA&E-3	Visibility and Management of Operating and Support Costs (VAMOSOC) for Major Weapon Systems
PA&E-4	Visibility and Management of Operating and Support Costs (VAMOSOC) for Major Weapon Systems
PA&E-5	Software Cost Model Evaluation
PA&E-6	Understanding the Sources of Cost Growth
PA&E-7	Selected Acquisition Report (SAR) Cost Variance Analysis
PA&E-8	Demilitarization and Disposal Costs of Tactical Aircraft
PA&E-9	Developing Cost Estimating Relationships for the Streamlined Manufacturing Environment
PA&E-10	IDA Cost Research Symposium
PA&E-11	Cost Analysis of Advanced Materials
PA&E-12	Cost of Developing and Producing Next Generation Tactical Aircraft
PA&E-13	Avionics Development and Production Estimating
PA&E-14	Empirical Analysis of Learning Curve Parameters
PA&E-15	Contractor Cost Data Reporting (CCDR) Clearinghouse/Repository
PA&E-16	CAIG Information Center Support
PA&E-17	Planning-Defense Economic Impact Modeling System (P-DEIMS)

### *Army Cost and Economic Analysis Center*

CEAC-1	Update FORCES Cost Model, EFCDB, Cost Factor Handbook
CEAC-2	Army Manpower Cost System (AMCOS)
CEAC-3	ACEIT/ACDB Training and Support for Army Cost Estimating Requirements
CEAC-4	Communications and Electronics Cost Model/Methodology
CEAC-5	Operating and Support Management Information System (OSMIS)
CEAC-6	Aircraft Module Data Base Update/Conversion and Methodology Enhancement
CEAC-7	Missile Module of USACEAC Standard Architecture Implementation for Missile Cost Estimation
CEAC-8	Wheeled and Tracked Vehicle Database Support and Cost Estimating Methodology Development
CEAC-9	Performance Affordability Assessments Model

### *Naval Center for Cost Analysis*

NCCA-1	Impact of COTS Hardware Usage on Contractor and Government In-House Support Cost
NCCA-2	COTS vs. Ruggedized COTS vs. MILSPEC Equipment Cost Database and Estimating Methodology
NCCA-3	Cost Estimating Library (CEL)/Factor, Analogy, and CER Electronic Tool (FACET)
NCCA-4	Missile Cost/Technical Database
NCCA-5	Electronics Technical Database
NCCA-6	Electronic Cost Database
NCCA-7	Environmental Life Cycle Costs for Major Navy Weapon Systems
NCCA-8	Update of Naval Fixed- and Rotary-Wing Aircraft Operating and Support Cost Model
NCCA-9	Top-Level Ship Operating and Support Cost Model
NCCA-10	Avionics Operating and Support Cost Model
NCCA-11	Missile and Torpedo Operating and Support Cost Model
NCCA-12	Detailed Ship Operating and Support Cost Model
NCCA-13	Shipboard Systems Operating and Support Cost Model
NCCA-14	Software Schedule Estimating Relationships
NCCA-15	Software Development Effort Database
NCCA-16	Software Size Growth Database and Analysis
NCCA-17	Software Development Estimating Methodology
NCCA-18	Software Labor Rate Database and Analysis
NCCA-19	Computer Hardware/Software Glossary
NCCA-20	Software Technology and Life Cycle Primer
NCCA-21	Cost Element Probability Distribution Profiles
NCCA-22	Developing Correct Correlations Among Cost Element Estimates
NCCA-23	Incorporating Technical Risk in Cost Estimates
NCCA-24	Alternatives to Ordinary Least Squares (OLS)
NCCA-25	Annualized Cost Estimating Uncertainty
NCCA-26	Incorporating Schedule Risks in Cost Estimates
NCCA-27	Impact of Competition on Cost Estimating Uncertainty
NCCA-28	Ship Upgrade Cost Model
NCCA-29	Ship System Modernization Cost Database
NCCA-30	Surface Ships Construction Cost Model Update
NCCA-31	Research Investigation of COTS, Ruggedized and MILSPEC Hardware
NCCA-32	Ship System Integration Cost Database/Model
NCCA-33	Electronics Systems Procurement Hardware Cost Estimating Methodology
NCCA-34	Ship Conversion Cost Database/Model
NCCA-35	Ship System Modernization Cost Database
NCCA-36	Ship Upgrade Cost Model Update
NCCA-37	The Cost Impact of CAD/CAM on Weapon System Engineering Design, Development and Manufacturing
NCCA-38	Cost Analysis Requirements Description (CARD) Template
NCCA-39	Indirect Cost Study

NCCA-40	An Investigation into Using Artificial Intelligence (AI) Modeling Techniques to Improve Cost Estimation
NCCA-41	Aircraft Avionics and Missile System Installation Cost Study
NCCA-42	Aircraft Test and Evaluation Cost Model
NCCA-43	Initial Support and Initial Spares Cost Model
NCCA-44	Airframe Advanced Structure Material Cost Model
NCCA-45	Methodology for Estimating Costs of Major Aircraft Modifications
NCCA-46	Reengineering Aircraft Engine Cost Estimating Relationships (CERs)
NCCA-47	Aircraft System Integration Cost Database/Model
NCCA-48	Unmanned Aerial Vehicle (UAV) Data Base
NCCA-49	Missile Government In-House Support Costs
NCCA-50	Production Cost Benchmark
NCCA-51	Government In-House Cost Study for Air-Launched Missiles
NCCA-52	MK 41 Vertical Launch System Cost Analysis
NCCA-53	REVIC Calibration for Embedded, Ada and Non-Ada Projects
NCCA-54	Analysis of the Relationship Between Development and Production Costs
NCCA-55	Linkage Between VAMOSC and the PPBS
NCCA-56	Integration of Navy VAMOSC Data Base
NCCA-57	Incorporation of Infrastructure Cost into the VAMOSC Database
NCCA-58	Expansion of VAMOSC Shipboard Systems Database
NCCA-59	Price Indices for Computers
NCCA-60	Software Metrics Data Collection and Analysis for High Performance Computing Environments
NCCA-61	Use of a Partial Adjustment Model for Explaining Changes in Overhead Rates
NCCA-62	MADCAM (Microwave and Digital Cost Analysis Model)
NCCA-63	Commercial Off the Shelf (COTS) Electronics Cost and Technical Data Base

#### ***Air Force Cost Analysis Agency***

AFCAA-1	Communications Payload Data Collection and DB Development
AFCAA-2	Launch Vehicle Cost Model (Below-the-Line CERs)
AFCAA-3	Space Cost Driver Research Study
AFCAA-4	Sensor Payload Data Collection and DB Development
AFCAA-5	Space System Database Consolidation (Phase II)
AFCAA-6	NAFCOM Phase I
AFCAA-7	Feasibility Study: Streamlined Acquisition Cost—Phase I
AFCAA-8	Launch Vehicle Cost Model (LVCM)—Decrement and Launch Operations
AFCAA-9	Booster/Payload Interface Standard
AFCAA-10	Streamlined Acquisition Cost Study—Phase II
AFCAA-11	NAFCOM Phase II
AFCAA-12	Re-Engineering Space Cost Estimating
AFCAA-13	Space System Database Consolidation (Phase III)
AFCAA-14	Common Bus Data Collection
AFCAA-15	Launch Vehicle (Booster) Database Update
AFCAA-16	Strategic/Navigational/Weather/Crosslinks Payload Data Collection Update
AFCAA-17	New Technology Cost Study

AFCAA-18	Space-Environmental Cost Study
AFCAA-19	Wide Area Network (WAN) Database
AFCAA-20	Common Bus CER Development
AFCAA-21	Business Base Impact Cost Study Follow-on
AFCAA-22	Ground Segment WBS/CER Development
AFCAA-23	EHF Communication Payload Database Update
AFCAA-24	Launch Database Update 99
AFCAA-25	Space Database Update 2000
AFCAA-26	Space Estimating Methodology Update 2000
AFCAA-27	Strategic/Navigational/Weather/Crosslinks Payload Data Collection
AFCAA-28	Multinational Satellite Cost Study
AFCAA-29	Bus CER Update and Development
AFCAA-30	Ground Segment Database Update
AFCAA-31	Missiles and Munitions O&S Data Collection and CER Development
AFCAA-32	Munitions Seeker Data Collection
AFCAA-33	Missiles/Munitions ACDB Update
AFCAA-34	Missiles/Munitions SE/PM CER Development
AFCAA-35	Munitions/Seeker CER Development
AFCAA-36	Missiles/Munitions ST&E CER Development
AFCAA-37	Missiles/Munitions O&S CER Update
AFCAA-38	Avionics Systems Data Collection
AFCAA-39	Multi-Aircraft Database Normalization
AFCAA-40	WRAP Rate Study
AFCAA-41	Overhead Primer
AFCAA-42	Composite/Exotic Materials Database
AFCAA-43	O&S Cost Estimating Relationships (CERs) Development for Support Equipment
AFCAA-44	Aircraft Engine Database
AFCAA-45	Composite Material Support Cost Database
AFCAA-46	Aircraft Modification Programs Study
AFCAA-47	Aircraft Database Study Follow-on
AFCAA-48	O&S Cost Estimating Relationships (CERs) Development for DLRs, PDM and Engine Overhaul
AFCAA-49	O&S Cost Estimating Relationships (CERs) Development for BMS and Sustaining Engineering
AFCAA-50	C3 Platform Integration Database
AFCAA-51	C3 Hardware Maintenance Roadmap
AFCAA-52	SEPM Database and CERs
AFCAA-53	Estimating Handbooks for ST&E, PSE, Data, Training
AFCAA-54	ADPE Tech/Discount Factor
AFCAA-55	Database/CER Updates
AFCAA-56	Post Deployment Software Support (PDSS)
AFCAA-57	Software Growth Study
AFCAA-58	Software Database Development
AFCAA-59	COTS Integration Research

AFCAA-60	Software Security Integration Study
AFCAA-61	Software Size Estimating Methods Study
AFCAA-62	Neural Network Analysis of Historic Software Development Data
AFCAA-63	Software Estimating Process Study—Generic Estimating Question Set
AFCAA-64	Software Data Collection
AFCAA-65	Expert Systems for Software Estimating
AFCAA-66	SoftEST Software Estimating Tool
AFCAA-67	Software Performance Measurement System
AFCAA-68	Activity-Based Software Estimating Methodology
AFCAA-69	Software Functional-Based Size Estimating Method—Domain and Functional Software Taxonomy
AFCAA-70	Aircraft Cost and Engineering Tool
AFCAA-71	ACDB Upgrades (FY 96)
AFCAA-72	ACDB Upgrades (FY 97 and out)
AFCAA-73	ACEIT Upgrades (FY 94)
AFCAA-74	ACEIT Upgrades (FY 95)
AFCAA-75	ACEIT Upgrades (FY 96)
AFCAA-76	ACEIT Upgrades (FY 97 and out)

#### ***Army Materiel Command***

AMCRM-1	Artificial Intelligence in Cost and Economic Analysis
AMCRM-2	Acquisition Reform Savings for the Army's Defense Acquisition Pilot Program
AMCRM-3	Baseline of Services

#### ***Army Tank-Automotive and Armaments Command***

ATAAC-1	Performance Affordability Assessment Model (PAAM)
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#### ***Army Space and Strategic Defense Command***

SSDC-1	MADCOM (Microwave and Digital Cost Analysis Model)
SSDC-2	Phase One Missile System Demilitarization and Disposal Cost Data Collection
SSDC-3	Attitude Control System/TMD Boosters Cost Research

#### ***Ballistic Missile Defense Organization***

BMDO-1	Cost Estimating Cross Check Guide
BMDO-2	Radar Hardware Cost Estimating Relationships (CERs) Database
BMDO-3	Missile Integration, Assembly, and Test (IA&T) Cost Methodology
BMDO-4	Endo-Atmospheric Missile Hardware Cost Estimating Relationships Database and Database Source Documentation
BMDO-5	Missile Hardware Step Functions
BMDO-6	Unit Cost vs. Production Rate Analysis
BMDO-7	Below-the-Line CERs for Missile System Production/Deployment Phase
BMDO-8	Below-the-Line CERs for Radar System Production/Deployment Phase
BMDO-9	Solid State Transmit/Receive (T/R) Module CER Update
BMDO-10	Missile Divert and Attitude Control System (DACS)

BMDO-11	Update Development Engineering Cost Estimating Relationship
BMDO-12	Laser Weapons Database and CERs
BMDO-13	Production Support Factors

#### *Naval Air Systems Command*

NAVAIR-1	Acquisition Reform Strategy Study
NAVAIR-2	Naval Aviation Modification Model (NAMM) Data Base
NAVAIR-3	Overhead Study
NAVAIR-4	Operating and Support Study
NAVAIR-5	Line Shutdown/Restart Costs
NAVAIR-6	Historical Data Book Data Base
NAVAIR-7	System Engineering/Program Management For EMD and Production
NAVAIR-8	Cost Profiles for Weapon Systems
NAVAIR-9	Update of Maurer Factor and Propulsion Data Base
NAVAIR-10	Cost Impacts of Acquisition Reform and Affordability Initiatives
NAVAIR-11	Cost Estimating Relationships for Overhead Rates (Helicopter)
NAVAIR-12	Recurring ECO Study
NAVAIR-13	Contract LRE/EAC Growth
NAVAIR-14	FY97 Cost Data Bank—Acquisition, Storage and Retrieval
NAVAIR-15	Missile Cost Magnitude Analysis
NAVAIR-16	Air Launched Missile/Bomb (Weapons) O&S Cost Model Enhancement
NAVAIR-17	Multi-Year Procurement Study
NAVAIR-18	Initial Spares Cost Data Collection and Estimating Techniques
NAVAIR-19	Support Equipment Cost Data Collection and Estimating Techniques
NAVAIR-20	Training/Trainers Cost Data Collection and Estimating Techniques
NAVAIR-21	Major Program Modification Data

#### *Naval Sea Systems Command*

NAVSEA-1	Product-Oriented Design and Construction (PODAC) Cost Data Collection and Analysis
NAVSEA-2	Costing Tools in Support of Parametric CAD Tools
NAVSEA-3	ATC ILS Model
NAVSEA-4	ATC LCC/Operating and Support Cost Model
NAVSEA-5	Cost Module for Sealift Ship Version of ASSET
NAVSEA-6	Development of Product-Oriented Cost Estimating Tools
NAVSEA-7	Product-Oriented Design and Construction (PODAC) Cost Model
NAVSEA-8	Private Shipbuilder Overhead Costs Plus Cost Effect of Best Commercial Practices Compared to Mil-Specs
NAVSEA-9	Surface Combatant Performance-Based Life Cycle Cost Model
NAVSEA-10	Shipbuilding Process Simulation Model
NAVSEA-11	Application of Simulation to Shipbuilding Cost Estimating
NAVSEA-12	Fleet-Wide Cost/Benefit Assessment
NAVSEA-13	The Ship Combat-Systems Estimating and Analysis Model
NAVSEA-14	Dynamic Investment Balance Simulator (DIBS)

NAVSEA-15	Operating Support (O&S) Costs for Surface Navy Ships Systems
NAVSEA-16	Technology-Based Parametric Cost Model
NAVSEA-17	Nuclear Attack Submarine Performance-Based Life Cycle Cost Model
NAVSEA-18	Nuclear Attack Submarine System-Based Operations and Support Cost Model
NAVSEA-19	Development of Groupware Prototypes to Connect Design and Estimating Teams
NAVSEA-20	Cost/Schedule Performance Databases
NAVSEA-21	Early Warning System Integration (EWS)
NAVSEA-22	Analysis of Operation and Support (O&S) Costs for Aircraft Carriers
NAVSEA-23	AACEI Cost Model for Surface Combatants
NAVSEA-24	Material Vendor Survey
NAVSEA-25	Shipyard Productivity—Measurement and Management
NAVSEA-26	Commercial Specs vs. Military Specs
NAVSEA-27	Metrication of the US Shipbuilding Industry
NAVSEA-28	TBMD Missile Model
NAVSEA-29	Software Maintenance Cost Process Model

***Air Force Materiel Command/Aeronautical Systems Center***

ASC/FMC-1	Acquisition Reform Cost Study
ASC/FMC-2	Component Breakout Analysis Tool for Acquisition
ASC/FMC-3	Advanced Aircraft Cost Forecasting Model (AACFM)

***Air Force Space and Missile Systems Center***

AFSMC-1	Hazardous Materials Disposal Cost Study
AFSMC-2	Operations and Support (O&S) Database
AFSMC-3	Passive Sensor Cost Model Update
AFSMC-4	Software Database (Phase VII)
AFSMC-5	Unmanned Spacecraft Cost Model (USCM) Update

***Air Force Materiel Command/Human Systems Center***

HSC/EMP-1	Hazardous Material Cost Trade-Off Analysis Tool
HSC/EMP-2	Manufacturing and Maintenance Process Cost Analysis Tool

***Air Force Electronics Systems Center***

ESC/FMC-1	Labor Rate Estimating/Evaluation Tool
ESC/FMC-2	Use of Automated Cost Estimator-Integrated Tools (ACE-IT) for Cost Proposal Evaluation and the Storage of Cost/Schedule/Technical Data

***RAND Corporation***

RAND-1	Understanding the Sources of Cost Growth in Weapon Systems
RAND-2	Force Structure and Support Infrastructure Costing for Program Analysis and Evaluation
RAND-3	Military Aircraft Cost Data Base



RAND-4	Weapon System Cost Drivers
RAND-5	Air Force O&S and Force Cost Analysis

### ***Aerospace Corporation***

Aerospace-1	Costs of Space, Launch, and Ground Systems
Aerospace-2	Validation Testing of Commercial Risk-Analysis Software
Aerospace-3	Small-Satellite Cost Engineering Model
Aerospace-4	Small-Satellite Cost Study
Aerospace-5	Costs of Benefits of Adherence to MIL-SPECs and MIL-STDs
Aerospace-6	Ground Systems Cost Model
Aerospace-7	Impact of Programmatic on System Costs
Aerospace-8	Lesson Learned Handbook for Collecting Space Systems Acquisition Expertise
Aerospace-9	Acquisition Reform Initiative System Architecture and Processes

### ***Air Force Institute of Technology***

AFIT/LA-1	The Effect of Technical Scope Changes on Defense Contract Cost Growth
AFIT/LA-2	The Distributional Properties of Cost Variances on Defense Contracts
AFIT/LA-3	An Analysis of Self-Care at WPAFB Hospital
AFIT/LA-4	An Analysis of the Purpose and Development of Management Reserve Budget
AFIT/LA-5	Comparison of Nonlinear Estimate at Completion Methods
AFIT/LA-6	An Analysis of Smart Bomb Alternatives Using the Analytic Hierarchy Process
AFIT/LA-7	Hazardous Materials Life Cycle Estimation
AFIT/LA-8	Calibration of Five Software Cost Models to an Air Force Data Base ("Pentateuch Project")
AFIT/LA-9	Calibration of Seven Software Cost Models to an Air Force Data Base ("Septuagint Project")
AFIT/LA-10	A Cost Estimating Model for Retirement of the Minuteman III Intercontinental Ballistic Missile Weapon System

### ***Defense Systems Management College***

DSMC-1	Research on Ongoing Acquisition Research (ROAR)
DSMC-2	Cost and Risk Analysis Research
DSMC-3	Cost Analysis Strategy Assessment (CASA) Model Requirements Analysis

### ***Ministry of Defence, Directorate of Project Time and Cost Analysis***

DPTCAn-1	Software Support Cost Model Project (SSCMP)
DPTCAn-2	Forecasting and Managing "Bow Waves" in Defence Equipment Expenditure

### ***Center for Naval Analyses***

CNA-1	Study of Procedures and Software for Assessment in Cost Estimates
CNA-2	Update and Extension of Automated Cost Models

### ***MITRE Corporation***

MITRE-1	MITRE's Software Cost Database
MITRE-2	Dynamic Software Life Cycle Model

### ***Logistics Management Institute***

LMI-1	Empirical Analysis of Learning Curves
LMI-2	Analysis of Institutional Training Resources
LMI-3	Returns on Individual Training Investment
LMI-4	Improving DBOF Pricing

### ***Institute for Defense Analyses***

IDA-1	Defense Programming Database
IDA-2	Cost of Defense Force Projections
IDA-3	Defense Program Projection (DPP) Support
IDA-4	FYDP Tracking and Analysis System
IDA-5	FYDP Related Studies
IDA-6	National Defense Program Costs
IDA-7	Assessing Defense Funding Supporting Readiness
IDA-8	Analytic Support to the Commission on Roles and Missions of the Armed Forces
IDA-9	Coast Guard Models
IDA-10	Program Risk Analysis and Management
IDA-11	Technical and Schedule Risk Assessments for Tactical Aircraft Programs
IDA-12	Methods to Assess Schedules for the Strategic Defense System
IDA-13	Integrated Schedule and Cost Model
IDA-14	Affordable Multi-Missile Manufacturing (AM3)
IDA-15	Space Missile Systems Nuclear Hardening Costs
IDA-16	Financial Databases of Defense Manufactures
IDA-17	Private Shipbuilders Overhead Costs
IDA-18	Economic Drivers of Defense Overhead Costs
IDA-19	Resource Analysis for Test and Evaluation
IDA-20	Resource Analysis for Acquisition Systems Protection
IDA-21	Recapitalizing the Forces
IDA-22	Rotary Wing Aircraft Recapitalization Analyses
IDA-23	USMC Utility Rotary Wing Aircraft
IDA-24	Trends in Weapon System O&S Costs
IDA-25	Evaluation of Uniformed Services Treatment Facilities
IDA-26	Estimation of Medical-Specific Inflation Indices
IDA-27	Automation of the Cost Oriented Resource Estimating Model
IDA-28	Preplanned Product Improvements and Engineering Change Proposals for Consolidated Automated Support System (CASS)
IDA-29	The Costs of Collocating Wargaming and Simulation Centers
IDA-30	Software Environments
IDA-31	Economics of Software Reuse Repositories

IDA-32	Estimating the ROI for Software System Engineering
IDA-33	Migration (Tree) Diagrams and Enterprise Integration Process Documentation Support
IDA-34	Business Process Redesign
IDA-35	Reserve Component Volunteerism
IDA-36	Environmental Costing Resources in the Department of Defense
IDA-37	Cost Analysis Education

**APPENDIX B**  
**SUMMARIES**

**OFFICE OF THE DIRECTOR,  
PROGRAM ANALYSIS AND EVALUATION**

<b>Name</b>	Office of the Deputy Director (Resource Analysis) Program Analysis and Evaluation (PA&E)		
<b>Address</b>	1800 Defense Pentagon Washington, DC 20301-1800		
<b>Director</b>	David L. McNicol	(703) 695-0721	
<b>Size</b>	Professional:	36	
	Support:	5	
	Consultants:	1	
	Subcontractors:	17	
<b>Focus</b>	Cost Analysis Improvement Group (CAIG) Life-Cycle Costs of Major Defense Acquisition Programs Force Structure Operating and Support Costs Economic Analysis		
<b>Activity</b>	CAIG reviews and studies per year:		30-40
	POM, Budget, FYDP reviews:		As Required

**Title:** Force and Support Cost (FSC) System

**Summary:** DoD needs a quick and accurate cost estimating tool for proposed changes in forces and support infrastructure. OSD(PA&E) must supply rapid, credible, and incisive evaluations of the likely budget effects of major force and infrastructure alternatives in support of the program/budget review process. This project designs and implements an analysis system to address these fundamental issues.

**Classification:** Unclassified

**Sponsor:** OD (PA&E)  
FICAD  
The Pentagon, Room 2D-278  
Washington, DC 20301

Daniel Parker (703) 697-4311

**Performer:** RAND

<b>Resources:</b>	Dollars	Staff-years
FY 96	\$375,000	
FY 97	\$550,000	
FY 98	\$550,000	

**Schedule:** Start: Ongoing  
End: FY 1998

**Data Base:**

**Publications:** TBD

**Category:** II.C

**Keywords:** Government, Programming, Forces, Life Cycle, Acquisition Strategy, Mathematical Modeling, Computer Model

**Title:** Force and Support Cost (FSC) System and FYDP Support—VGS

**Summary:** This project is the O&M adjunct to the RDT&E funded research and development effort (see PA&E-1). The O&M funding provides software maintenance of portions previously developed. FSC must be imported from Ingres to ORACLE and from Excel 4.0 macro language to Excel Visual Basic. This effort also provides critical client software support through MS Office applications such as the electronic FYDP book.

**Classification:** Unclassified

**Sponsor:** OD (PA&E)  
FICAD  
The Pentagon, Room 2D-278  
Washington, DC 20301

Daniel Parker (703) 697-4311

**Performer:** RAND

<b>Resources:</b>	Dollars	Staff-years
FY 96	\$170,000	
FY 97	\$200,000	
FY 98	\$200,000	

**Schedule:** Start: Ongoing  
End: FY 1998

**Data Base:**

**Publications:** TBD

**Category:** II.C

**Keywords:** Government, Programming, Forces, Life Cycle, Acquisition Strategy, Mathematical Modeling, Computer Model



**Title:** Visibility and Management of Operating and Support Costs (VAMOSC) for Major Weapon Systems

**Summary:** Follow-on to CIM-funded Functional Process Improvement (FPI) project for VAMOSC. The FY 1997 data standardization / identification effort will be based on lessons learned from the FY 1996 VAMOSC Business Process Review (BPR) and will lay a foundation for the prototype development of the standard "To Be" VAMOSC system.

**Classification:** Unclassified

**Sponsor:** OD (PA&E)  
FICAD  
The Pentagon, Room 2D-278  
Washington, DC 20301

Jeff Bennett (703) 697-4311

**Performer:** Andrulis

<b>Resources:</b>	Dollars	Staff-years
FY 96	\$275,000	
FY 97	\$150,000	
FY 98	\$250,000	

**Schedule:** Start: Ongoing  
End: FY 1998

**Data Base:**

**Publications:**

**Category:** II.A.2

**Keywords:** Government, Estimating, Reviewing/Monitoring, Programming, Forces, Facilities, O&S, Overhead/Indirect

**Title:** Visibility and Management of Operating and Support Costs (VAMOSC) for Major Weapon Systems

**Summary:** The objective of this effort is to maintain PA&E's VAMOSC capability. The contractor will support the VAMOSC/CIM working group and the Senior Level Steering Group, both of which comprise representatives from the CAIG, A&T, DUSD(L), CALS, DFAS, and the Services. The effort involves data modeling of Service VAMOSC databases, implementation of software that can read Service and DFAS data, update to MS Access VAMOSC database application, and analysis of VAMOSC data for weapon systems

**Classification:** Unclassified

**Sponsor:** OD (PA&E)  
FICAD  
The Pentagon, Room 2D-278  
Washington, DC 20301

Jeff Bennett (703) 697-4311

**Performer:** Andrulis

<b>Resources:</b>	Dollars	Staff-years
FY 96	\$93,000	
FY 97	\$260,000	
FY 98	\$220,000	

**Schedule:** Start: Ongoing  
End: FY 1998

**Data Base:**

**Publications:**

**Category:** II.A.2

**Keywords:** Government, Estimating, Reviewing/Monitoring, Programming, Forces, Facilities, O&S, Overhead/Indirect

**Title:** Software Cost Model Evaluation

**Summary:** This project will (1) evaluate a well recognized software cost model against known costs for a variety of software development projects; and (2) simplify the model by reducing the independent variable space to accommodate data available to PA&E; and (3) re-evaluate the tailored model against known costs. In addition, this project will develop a new database of software costs by gathering data from program offices for software-intensive systems.

**Classification:** Unclassified

**Sponsor:** OD (PA&E)  
FICAD  
The Pentagon, Room 2D-278  
Washington, DC 20301

Will Jarvis (703) 697-4311

**Performer:** IDA

**Resources:**

	Dollars	Staff-years
FY 96	\$50,000	
FY 97	\$150,000	
FY 98	\$150,000	

**Schedule:** Start: Ongoing  
End: FY 1998

**Data Base:**

**Publications:**

**Category:** II.C

**Keywords:** Government, Estimating, Electronics/Avionics, EMD, Data Collection, Statistics/Regression, Data Base, CER

**Title:** Understanding the Sources of Cost Growth

**Summary:** PA&E is continually involved in questions concerning the magnitude and causes of weapon system cost growth. The only publicly available documents that report cost growth in a consistent way for a significant period of time are the SARs. During the period FY 1990 to FY 1996, the RAND Corporation developed a comprehensive database of all SARs ever written and normalized and collated cost growth data from these reports. This effort will: (1) maintain the existing database by updating it with all new SARs published through December, 1996, (2) enhance the database by defining and adding variables that measure schedule growth, and (3) use the database to address policy issues related to the magnitude, sources and characteristics of cost growth and schedule growth.

**Classification:** Unclassified

**Sponsor:** OD (PA&E)  
EARPD  
The Pentagon, Room 2D-311  
Washington, DC 20301

Jermone E. Pannullo (703) 697-2999

**Performer:** RAND

**Resources:**

	Dollars	Staff-years
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FY 96	\$100,000	
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FY 97	\$100,000	
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**Schedule:** Start: Ongoing

End: FY 1997

**Data Base:**

**Publications:**

**Category:** II.C

**Keywords:** Government, Analysis, Risk/Uncertainty, Data Collection, Data Base, Study

**Title:** Selected Acquisition Report (SAR) Cost Variance Analysis

**Summary:** The project will provide insight into the magnitude and sources of major defense acquisition program (MDAP) cost growth. The project will quantify the amount of MDAP cost growth that is attributable to policy decisions as well as the amount attributable to errors on the part of the acquisition community as a whole. The principal investigators will transfer historical cost data, cost variance data, and explanatory notes contained in SARs to an electronic spreadsheet. In addition, to recording the SAR taxonomy of cost variances, the principal investigators will classify historical cost variances according to a new taxonomy, which will be provided by the project sponsor.

**Classification:** Unclassified

**Sponsor:** OD (PA&E)  
EARPD  
The Pentagon, Room 2D-311  
Washington, DC 20301

Jermone E. Pannullo (703) 697-2999

**Performer:** RAND

<b>Resources:</b>	Dollars	Staff-years
FY 96	\$65,000	
FY 97	\$65,000	
FY 98	\$165,000	

**Schedule:** Start: Ongoing  
End: FY 1998

**Data Base:**

**Publications:**

**Category:** II.C

**Keywords:** Government, Industry, Estimating, Review, Study

**Title:** Demilitarization and Disposal Costs of Tactical Aircraft

**Summary:** The project will build analysis tools for estimating the costs of demilitarization and disposal for tactical aircraft. This task is a natural complement to two similar studies, one recently completed for large aircraft (bombers and transports) and another still in progress for tactical missiles.

**Classification:** Unclassified

**Sponsor:** OD(PA&E) with the cooperation of the three Service Cost Agencies  
OAPPD  
The Pentagon, Room 2D-278  
Washington, DC 20301

Captain Kurt Held (703) 697-0221

**Performer:** To Be Determined

**Resources:** Dollars:  
Staff-years:

**Schedule:** Start: FY 1997  
End: FY 1998

**Data Base:**

**Publications:**

**Category:** I.D

**Keywords:** Government, Analysis, Risk/Uncertainty, Data Collection, Data Base, Study

**Title:** Developing Cost Estimating Relationships for the Streamlined Manufacturing Environment

**Summary:** The objective of this task is to examine specific acquisition reform measures that have been proposed and to develop methodologies for predicting quantitatively the effects on RDT&E and procurement costs of acquisition reform and manufacturing streamlining.

**Classification:** Unclassified Proprietary

**Sponsor:** OD(PA&E)

**Performer:** IDA  
Dr. Karen W. Tyson 703-845-2572  
Dr. J. R. Nelson 703-845-2571

**Resources:** Dollars: \$200,000  
Staff-years: 1.3

**Schedule:** Start: March 1996  
End: June 1997

**Data Base:** None

**Publications:** TBD

**Category:** I.B

**Keywords:** Industry, Government, Estimating, Analysis, Weapon Systems, Electronics/Avionics, EMD, Production, Labor, Material, Overhead/Indirect, WBS, Acquisition Strategy, Automation, Advanced Technology, Data Collection, Case Study, Mathematical Modeling, Economic Analysis, Statistics/Regression, Method, CER, Study

**Title:** IDA Cost Research Symposium

**Summary:** IDA conducts a cost research symposium to facilitate the exchange of information on cost research that is in progress and planned, thereby avoiding wasteful duplication of effort and providing for more informed research planning decisions by participating offices. The Chairman, OSD CAIG, cosponsors this symposium. The 1996 symposium will focus on the DoD Six Year Cost Research Plan and the actions needed to update it. Documentation of the symposium includes a catalog of cost research projects recently completed or still in progress at participating offices. [This task appeared in the 1995 catalog as IDA-20.]

**Classification:** Unclassified

**Sponsor:** IDA Central Research Program  
OD(PA&E)

**Performer:** IDA  
Dr. Stephen J. Balut (703) 845-2527

**Resources:** Dollars: \$45,000  
Staff-years: 0.3

**Schedule:** Start: October 1995  
End: September 1996

**Data Base:** DoD Cost Research Projects  
Description: One-page summary descriptions of cost research projects (this page is an example)  
Automation: None

**Publications:** "The 1996 IDA Cost Research Symposium," Stephen J. Balut, August 1996, Unclassified, Pending

**Category:** II.A.1

**Keywords:** Government, Reviewing/Monitoring, Forces, Weapon Systems, Life Cycle, Data Collection, Data Base



**Title:** Cost Analysis of Advanced Materials

**Summary:** Advanced materials are increasingly being used in new weapon systems. Estimating the costs of systems incorporating these materials is complicated by the limited cost history and difficulty in identifying the cost drivers and risks for new materials and processes. This project will develop an advanced materials/processes primer to aid analysts in cost estimates. The materials examined will include ceramics, metal matrix composites, ceramic matrix composites, intermetallic materials and superalloys. In addition, our cost knowledge of organic matrix composites will be updated to reflect technologies developed since the studies in 1991.

**Classification:** Unclassified

**Sponsor:** OD (PA&E)  
WSCAD  
The Pentagon, Room 2C-310  
Washington, DC 20301

Major David Nichols (703) 697-7282

**Performer:** RAND

<b>Resources:</b>	Dollars	Staff-years
FY 97	\$200,000	

**Schedule:** Start: October 1996  
End: September 1998

**Data Base:**

**Publications:**

**Category:** I.C.1

**Keywords:** Government, Analysis, Weapon Systems, EMD, Production, Demonstration/Validation, Labor, Material, Schedule, Study

**Title:** Cost of Developing and Producing Next Generation Tactical Aircraft

**Summary:** Over the next five years DoD will be making decisions on over \$350 billion for tactical aircraft development and production. The CAIG is responsible for preparing independent cost estimates for these aircraft for cost certification to Congress. The existing tools do not address the cost of the new generation fighter aircraft. Design attributes of the next generation of tactical aircraft are not accommodated in existing cost estimating tools. Important attributes include low observable (LO), advanced materials both composites and metals, integrated avionics, and unique propulsion designs. These attributes are all evident in the F-22, and Joint Strike Fighter (JSF) program. An urgent need exists to develop the necessary cost estimating tools to support these and future tactical aircraft programs. The objective is to collect, analyze, and exploit the latest available information to develop databases and methods for estimating the development and production costs of the next generation tactical aircraft.

**Classification:** Unclassified

**Sponsor:** OD (PA&E)  
WSCAD  
The Pentagon, Room 2C-310  
Washington, DC 20301

Gary Pennett (703) 697-7282

**Performer:** IDA

<b>Resources:</b>	Dollars	Staff-years
FY 97	\$250,000	
FY 98	\$200,000	

**Schedule:** Start: October 1996  
End: September 1998

**Data Base:**

**Publications:**

**Category:** I.C.1

**Keywords:** Government, Estimating, Analysis, Aircraft, EMD, Material,  
Demonstration/Validation, Engineering

**Title:** Avionics Development and Production Estimating

**Summary:** PA&E is continually involved in estimating development and production for new and existing avionics. Many studies have been completed in the past that deal with either development or production costs for either new or retrofit aircraft but none of the studies are comprehensive or up to date. The most recent development cost study is ten years old and the most recent production cost study is fifteen years old. With avionics becoming a larger percentage (over 25% for the F-22 and JSF) of new or retrofit aircraft development and production cost, accurate models are critical to proper program budgeting and decision making. The objective is to develop suitable cost estimating relationships for different classes of avionics for development, production, and retrofit. The results of this study will apply directly to the F-22, JSF, Camanche, and RIA programs. Other programs that will benefit from this study include: JSTARS, C-17, B-1B CUMP, and F/A-18E/F.

**Classification:** Unclassified

**Sponsor:** OD (PA&E)  
WSCAD  
The Pentagon, Room 2D-310  
Washington, DC 20301

Gary Pennett (703) 697-7282

**Performer:** IDA

<b>Resources:</b>	Dollars	Staff-years
FY 97	\$250,000	
FY 98	\$150,000	

**Schedule:** Start: October 1996  
End: September 1998

**Data Base:**

**Publications:**

**Category:** I.C.1

**Keywords:** Government, Estimating, Analysis, Aircraft, EMD, Engineering

**Title:** Empirical Analysis of Learning Curve Parameters

**Summary:** Recent dramatic reductions in the scale of defense programs, advancements in flexible manufacturing technologies, and the consequences of acquisition reform, put into question extrapolation of historical learning trends to future DoD acquisitions. The CAIG prepares independent cost estimates for major weapon systems that are required by statute. These estimates are highly dependent upon an accurate assessment of contractor learning curves, which are now generally based on related DoD programs' experience with learning. Consequently the extent to which factors cited will alter prospective learning rates is of over-riding importance to the independent cost estimating mission of the CAIG. The purpose of this study is to build upon the results of an ongoing study which is empirically examining the importance of factors such as the level of producibility, investment, structural factors (e.g., management environment, contract type, regulatory lags, interest rates, etc.), and initial development problems in explaining experienced learning curve rates. That study focused specifically on one commodity class (tactical missiles). The primary purpose of this study is to examine the relevance of the findings for missile learning curves to other commodity classes.

**Classification:** Unclassified

**Sponsor:** OD (PA&E)  
WSCAD  
The Pentagon, Room 2C-310  
Washington, DC 20301

Major David Nicholls (703) 697-7282

**Performer:** IDA

<b>Resources:</b>	Dollars	Staff-years
FY 96	\$150,000	
FY 97	\$200,000	

**Schedule:** Start: October 1996  
End: September 1997

**Data Base:**

***Publications:***

***Category:*** I.B.1

***Keywords:*** Government, Programming, Forces, Estimating, Acquisition  
Strategy, Mathematical Modeling

**Title:** Contractor Cost Data Reporting (CCDR) Clearinghouse/Repository

**Summary:** The DoD develops cost estimates of major weapon systems using historical data, the primary sources of which are the Contractor Cost Data Reports (CCDRs) provided by hundreds of defense contractors. At this time, most of this data is transmitted in paper copy form, is not validated, and is difficult to store and disseminate in a useful manner on a wide-scale basis. To be of optimal use, these reports have to be in electronic form and be catalogued, validated, normalized, and distributed by a clearinghouse staff (5 personnel), with the assistance of a central electronic data repository. We are currently requiring contractors to submit the CCDR report in a universally accepted electronic format. The central repository will require a sophisticated suite of relational database software and hardware to handle the attendant large scale electronic data transmissions and queries. This effort will include development of automated tools for mapping corporate accounting data into formats prescribed by the CCDR reporting system, as well as a fully operating data repository that will convert the CCDR report data into a database for easy retrieval and use by DoD-wide cost analysts.

**Classification:** Unclassified

**Sponsor:** OD (PA&E)  
WSCAD  
The Pentagon, Room 2D-310  
Washington, DC 20301

R. Wayne Knox (703) 697-0374

**Performer:** To Be Determined

**Resources:**

	Dollars	Staff-years
FY 96	\$350,000	
FY 97	\$250,000	
FY 98	\$250,000	

**Schedule:** Start: October 1996  
End: September 1998

**Data Base:**

***Publications:***

***Category:*** I.E.

***Keywords:*** Government, Industry, Analysis, Labor, Material, Schedule, Study



**Title:** CAIG Information Center Support

**Summary:** The purpose of this task is to purchase equipment and software for establishing the CAIG Information Center. The immediate objective is to establish a central catalog of existing holdings, including: technical reports, CAIG case files, and PPBS documents.

**Classification:** Unclassified

**Sponsor:** OD (PA&E)  
Resource Analysis  
The Pentagon, Room 2D-278  
Washington, DC 20301

Libbie Blaeuer (703) 697-0221

**Performer:**

<b>Resources:</b>	Dollars	Staff-years
FY 97	\$50,000	
FY 98	\$50,000	

**Schedule:** Start: October 1996  
End: September 1998

**Data Base:**

**Publications:**

**Category:** II.A.2

**Keywords:** Government, Analysis, Labor, Material, Study

**Title:** Planning-Defense Economic Impact Modeling System (P-DEIMS)

**Summary:** Maintain the currency of the Defense Translator within DEIMS by annually updating the translator. The Defense Translator accounts for the distribution of defense spending among the industries producing the goods and services that DoD buys, and describes the commodity composition of defense demands. [This task appeared in the 1995 catalog as PA&E-15.]

**Classification:** Unclassified

**Sponsor:** OD(PA&E)/RA/EARPD  
Room 2D300, The Pentagon  
Washington, DC 20301

Mr. Paul Dickens (703) 697-2999

**Performer:** IDA

Dr. Thomas P. Frazier (703) 845-2132

Mr. Stephen K. Welman (703) 845-2212

<b>Resources:</b>	Dollars	Staff-Years
FY 85	122,000	1.0
FY 87	182,000	1.5
FY 88	40,000	0.3
FY 90	75,000	0.6
FY 92	60,000	0.5
FY 93	80,000	0.7
FY 94	160,000	1.1

**Schedule:** Start: July 1985  
End: December 1996

**Data Base:** N/A

- Publications:***
1. "A Comparison of the DEIMS and the Department of Commerce Translator Vectors," IDA Paper P-2647, T. P. Frazier, S. K. Welman, R. H. White, March 1993, Unclassified
  2. "A User's Manual for the Revised Defense Translator Model," IDA Document D-796, T. P. Frazier and J. B. Tate, June 1990, Unclassified
  3. "The Revised Defense Translator," IDA Paper P-2141, T. P. Frazier, C. G. Campbell and R. T. Cheslow, October 1989, Unclassified

***Category:*** II.A.1, II.A.2

***Keywords:*** Government, Analysis, Budgeting, Forces, Production, Manufacturing, Mathematical Modeling, Economic Analysis, Study

**ARMY COST AND ECONOMIC ANALYSIS CENTER**

<b>Name</b>	US Army Cost and Economic Analysis Center (USACEAC)		
<b>Address</b>	5611 Columbia Pike Falls Church, VA 22041-5050		
<b>Director</b>	Robert W. Young	Phone: (703) 681-9124 DSN: 761-9124 FAX: (703) 681-8732	
<b>Size</b>	Professional: 2 Support: Consultants: Subcontractors:		
<b>Focus</b>	<p>The focus of the Army's Centrally Funded Cost Research Program is to improve the capability of the Army to develop cost estimates and economic analysis. The main categories of concentration are:</p> <ol style="list-style-type: none"> <li>1. Data Base Development</li> <li>2. Methodology Development</li> <li>3. Costing the Effects of New Technology</li> <li>4. Software Support Systems</li> <li>5. PPBES Linkages</li> </ol> <p>The Commodity areas we cover are:</p> <ol style="list-style-type: none"> <li>1. Aircraft Systems</li> <li>2. Missiles and Space Systems</li> <li>3. Wheel and Tracked Combat Vehicle Systems</li> <li>4. Communications and Electronics Systems</li> <li>5. General Systems/Future Technology/Tools and Models</li> <li>6. Information Management Systems</li> <li>7. Force Unit Costing</li> <li>8. Operating and Support Costing</li> </ol>		
<b>Activity</b>	Number of projects in process:		12-15
	Average duration of a project:		9-12 months
	Average number of staff members assigned to a project:		0.25
	Average number of staff-years expended per project:		2
	Percentage of effort conducted by consultants:		0%
	Percentage of effort conducted by subcontractors:		0%

**Title:** Update FORCES Cost Model, EFCDB, Cost Factor Handbook

**Summary:** Update the costs and factors in FORCES. Develop a deployment module that provides user with one source of input and output to estimate the cost to deploy army units in support of any type contingency to include documentation. The Forces and Organization Cost Estimating Systems (Forces) includes a Force Cost Model, Exportable Force Cost Data Base (EFCDB), Cost Factors Handbook, Military End Strength Reduction Model, and Civilian Manpower Reduction Model. The Cost Factor Handbook will be linked to ACEIT to improve cost analysts access to the data.

**Classification:** Unclassified

**Sponsor:** US Army Cost and Economic Analysis Center

**Performer:** Management Analysis, Inc. (MAI)  
Wayne Grant

**Resources:** Dollars: \$350,000  
Staff-years: 3.0

**Schedule:** TBD

**Data Base:** The Exportable Force Cost Data Base

**Publications:**

**Category:** II.A.1

**Keywords:** Government, Estimating, Analysis, Forces

**Title:** Army Manpower Cost System (AMCOS)

**Summary:** The Army Manpower Cost System (AMCOS) is a family of active, reserve, and civilian manpower models developed by the Army Research Institute (ARI) to improve the accuracy and flexibility of manpower cost estimation. USACEAC has assumed responsibility for operating, maintaining, updating and modifying the AMCOS model, which is used to provide manpower cost estimates to the Army Research Laboratory, for manpower costs associated with alternative system design options. Develop Windows based database for AMCOS with a new user interface. Consolidate six AMCOS databases into a single database.

**Classification:** Unclassified

**Sponsor:** US Army Cost and Economic Analysis Center

**Performer:** SRA

**Resources:** Dollars: \$130,000  
Staff-years: 1.1

**Schedule:** TBD

**Data Base:**

**Publications:**

**Category:**

**Keywords:** Government, Estimating, Analysis, Forces, Data Collection, Manpower/Personnel

**Title:** ACEIT/ACDB Training and Support for Army Cost Estimating Requirements

**Summary:** This project funds the Army portion of a joint effort of the U.S. Army Cost & Economic Analysis Center & the Air Force Electronic Systems Center & Air Force Cost Analysis Agency to meet the Army Cost Estimation Support Requirements. This funds approximately 27 ACEIT Training Sessions across the Army and provides dial up support for technical assistance when required. It includes the update of annual Inflation Indices, problem resolution, bug fixes and configuration control for Army Acquisition Information/Databases. This contract acts as the Super Data Base Administrator (DBA) for USACEAC commodity contractors' DBAs.

**Classification:** Unclassified

**Sponsor:** US Army Cost and Economic Analysis Center  
Richard Bishop (703) 681-9124/DSN 761-9124

**Performer:** Tecolote Research, Inc.  
Tom Kielpinski

**Resources:** Dollars: \$250,000  
Staff-years:

**Schedule:** Start: April 1996  
End: May 1997

**Data Base:** IBM PC Compatible

**Publications:** Tecolote ACE-IT Users Guide

**Category:** II.A.1, II.A.2

**Keywords:** Government, Weapon Systems, Data Base



**Title:** Communications and Electronics Cost Model/Methodology

**Summary:** This project will continue to improve and expand the electronics cost model developed for USACEAC in FY96. This effort will add additional Army communications, electronics and sub-munition systems to the database and model; expand the electronics Work Breakdown Schedule to include active RF assemblies, analog electronics and power supplies. Investigate, within existing CERS, the cost relationship of change in volume for a given capability.

**Classification:** Unclassified

**Sponsor:** US Army Cost and Economic Analysis Center  
Naval Surface Warfare Center

**Performer:** Technomics, Inc.  
John Horak

**Resources:** Dollars:- \$100,000  
Staff-years: 0.85

**Schedule:** Start:  
End: December 1996

**Data Base:**

**Publications:**

**Category:** I.C.2, II.A.2, II.B, II.C

**Keywords:** Government, Estimating, Analysis, WBS, Database, CER, Data Collection

**Title:** Operating and Support Management Information System (OSMIS)

**Summary:** OSMIS is a Management Information System designed to assist the Army in determining the historical operating and support costs of selected major fielded weapons systems through the production of cost data and cost factors based on actual usage data. The cost data generated from OSMIS is derived from interaction with existing Army Logistics Support Management Information Systems. New effort to re-host the master databases and reengineer the data collection, factor development and increase the users access to the data base. A relational database is being developed to decrease the query turn-around time dramatically.

**Classification:** Unclassified

**Sponsor:** US Army Cost and Economic Analysis Center  
Terry Mateer (703) 681-3335/DSN 761-3335

**Performer:** CALIBRE Systems, Inc.  
Les Zavec

**Resources:** Dollars: \$2,000,000  
Staff-years:

**Schedule:** TBD

**Data Base:**

**Publications:** 1. "FY 96 U. S. Army Cost Per Flying Hour Reimbursement Rate Methodology and Definitions," August 1995  
2. "U.S Army Operating and Support Management Information System (OSMIS)/ Visibility and Maintenance of Operating and Support Cost (VAMOSC) Annual Report (FY96)," May 1997.

**Category:** II.A.1, II.A.2

**Keywords:** Government, Estimating, Analysis, Budgeting, Weapon Systems, Operating and Support, Data Base

**Title:** Aircraft Module Data Base Update/Conversion and Methodology Enhancement

**Summary:** This project will provide products to improve the capability of the Aircraft Cost Analyst to develop accurate cost estimates as high technology products and processes increase in Aircraft systems. This project includes the completion of the Aircraft Module conversion activities and the fielding of the Aircraft Module in the Automated Cost Data Base (ACDB).

**Classification:** Unclassified

**Sponsor:** US Army Cost and Economic Analysis Center

**Performer:** Science Applications International Corporation (SAIC)  
Paul Popovich

**Resources:** Dollars: \$110,000  
Staff-years: 1.0

**Schedule:** Start: April 1996  
End: April 1997

**Data Base:** INFOARCH, Automated Cost Data Base (ACDB)

**Publications:**

**Category:** II.A.1, II.A.2

**Keywords:** Government, Estimating, Analysis, Aircraft, Avionics, Database, Data Collection

**Title:** Missile Module of USACEAC Standard Architecture  
Implementation for Missile Cost Estimation

**Summary:** USACEAC has developed a standard architecture for the acquisition of Weapon and Information Management systems. The primary objective of this project is to identify and collect missile cost data from CCDRs, CPRs, contracts or other sources which can be mapped and normalized to populate the Missile Module of the USACEAC data base. Data from other DOD agencies are of particular interest if applicable to US Army Missile Systems.

**Classification:** Unclassified

**Sponsor:** US Army Cost and Economic Analysis Center

**Performer:** Tecolote Research, Inc.

**Resources:** Dollars: \$100,000  
Staff-years: 1.0

**Schedule:** TBD

**Data Base:**

**Publications:**

**Category:** II.A.1, II.A.2

**Keywords:** Government, Estimating, Analysis, Missiles, Space Systems, Database, CERS, CPR/CCDR, Data Collection

**Title:** Wheeled and Tracked Vehicle Database Support and Cost Estimating Methodology Development

**Summary:** This project will provide USACEAC support in the development of a Wheeled and Tracked Vehicle Module (WTVM) for the Automated Cost Data Base (ACDB), a component of the Army Cost Estimating Integrated Tool (ACEIT). Support will consist of data collection and analysis, data base evaluation and management, and the development of cost relationships using collected data. It also entails fielding the data base with demonstrations and training as well as performing special studies and analyses that further the state of the art of cost estimation of Wheeled and Tracked Vehicle Systems.

**Classification:** Unclassified

**Sponsor:** US Army Cost and Economic Analysis Center

**Performer:** Science Applications International Corporation (SAIC)

Robert Currie

**Resources:** Dollars: \$140,000  
Staff-years: 0.87

**Schedule:** TBD

**Data Base:** Automated Cost Data Base (ACDB)

**Publications:**

**Category:** II.A.1, II.A.2

**Keywords:** Government, Estimating, Analysis, Land Vehicles, CERS, CPR/CCDR, Data Collection, Data Base

**Title:** Performance Affordability Assessments Model

**Summary:** Develop a cost model that captures, "Cost As An Independent Variable". Using the battlefield effectiveness model, Combined Arms Support Task Force Evaluation Model (CASTFOREM), provide linkage between the performance characteristics of systems or technologies that are played within the CASTFOREM model and their costs.

**Classification:** Unclassified

**Sponsor:** US Army Tank, Automotive and Armaments Command  
US Army Cost and Economic Analysis Center

Diane Hohn (810) 574-8693/DSN 786-8693

**Performer:** Science Applications International Corporation (SAIC)

**Resources:** Dollars: \$93,000  
Staff-years:

**Schedule:** TBD

**Data Base:**

**Publications:**

**Category:** I.B.1, II.C

**Keywords:** Estimating, Analysis, CERS, Data Base, Data Collection, Modeling, Electronics

**NAVAL CENTER FOR COST ANALYSIS**

<b>Name</b>	Naval Center for Cost Analysis		
<b>Address</b>	111 Jefferson Davis Highway Suite 400, West Tower Arlington, VA 22202-4306		
<b>Director</b>	Dr. Daniel A. Nussbaum	(703) 604-0293	
	Captain John E. Fink (Deputy Director)	(703) 604-0308	
	Mr. Rick Collins (Technical Director)	(703) 604-0280	
<b>Size</b>	Total:	33 civilian; 13 military	
	Professional:	29 civilian; 13 military	
<b>Focus</b>	Naval Center for Cost Analysis (NCCA) is responsible for assisting (via IPTs) in preparation of LCCC estimates for DoN weapon and automated information systems, administrating the DoN contractor cost data reporting program, managing the DoN VAMOSC Program, coordinating the DoN cost research program, and performing financial/economic analysis of DoN contractors. The focus of the NCCA cost research program is the following: <ol style="list-style-type: none"><li>1. Improved acquisition and operating and support (O&amp;S) cost data bases (e.g., VAMOSC).</li><li>2. Improved methods for estimating O&amp;S costs.</li><li>3. Improved methods for estimating software development costs.</li><li>4. Methods for estimating the cost impact of acquisition reform initiatives.</li><li>5. Improved methods for evaluating of technical and cost risk and uncertainty.</li><li>6. Improved understanding of environmental costs and their impact on LCC.</li><li>7. Refinements in CERs and cost models in support of system/subsystems cost tradeoffs and evaluations of marginal costs.</li></ol>		
<b>Activity</b>	Number of projects in process:		17
	Average duration of a project:		19.2 months
	Average number of staff members assigned to a project:		1-2
	Average number of staff-years expended per project:		1-2
	Percentage of effort conducted by consultants:		33%
	Percentage of effort conducted by subcontractors:		0%



**Title:** Impact of COTS Hardware Usage on Contractor and Government In-House Support Cost

**Summary:** Develop an approach to estimating contractor and government in-house (GIH) (i.e., laboratory and field activity) support cost for shipboard electronics programs that utilize commercial off-the-shelf (COTS) and ruggedized COTS hardware. At a minimum, this effort will result in: 1) a matrix that relates a given MILSPEC/ MILSTD to the contractor and GIH cost element(s) (i.e., program management, system engineering, T&E, data, etc.) that it influences, and 2) identification and quantification of the relevant relationships (e.g., if MILSPEC A is waived, then T&E cost will decrease by 10-20 percent).

**Classification:** Unclassified

**Sponsor:** Naval Center for Cost Analysis  
1111 Jefferson Davis Highway  
Suite 400, West Tower  
Arlington, VA 22202-4306

Mr. Rick Collins (703) 604-0280

**Performer:** NCCA Acquisition Reform Team

CDR Richard Heathcote (703) 604-0284

<b>Resources:</b>	Dollars	Staff-years
FY 96		0.25
FY 97		0.25

**Schedule:** Start: June 1996  
End: December 1996

**Data Base:** TBD

**Publications:** TBD

**Category:** I.A, II.A.1

**Keywords:** Government, Estimating, Electronics/Avionics, EMD, Production, Survey, Method

**Title:** COTS vs. Ruggedized COTS vs. MILSPEC Equipment Cost Database and Estimating Methodology

**Summary:** Develop a database to facilitate MILSPEC vs. ruggedized COTS vs. COTS equipment trade-off studies and estimating methodology development. The database should include cost and technical data to support analysis at three levels of detail: 1) component (e.g., semiconductors, microcircuits, resistors, etc.); 2) circuit card assembly (CCA); and 3) cabinet. While component and CCA level data are readily available from qualified DOD vendors, cabinet level data for COTS and ruggedized COTS cabinets are not. NCA, with ASN(RD&A) and SYSCOM assistance, will request the prime contractors for selected systems currently in production to generate cost estimates for the COTS and ruggedized COTS equivalent of select MILSPEC cabinets. These estimates will be compared to the actuals for the delivered MILSPEC cabinets.

**Classification:** Unclassified

**Sponsor:** Naval Center for Cost Analysis  
1111 Jefferson Davis Highway  
Suite 400, West Tower  
Arlington, VA 22202-4306

Dr. Dan Nussbaum (703) 604-0293

**Performer:** NCCA Acquisition Reform Team

CDR Richard Heathcote (703) 604-0284

**Resources:**

	Dollars	Staff-years
FY 96		0.25
FY 97		0.75

**Schedule:** Start: June 1996  
End: June 1997

**Data Base:** MILSPEC, Ruggedized COTS, and COTS Cost and Technical Data

**Publications:** TBD

**Category:** I.A, II.B, II.C, II.D

**Keywords:** Government, Industry, Estimating, Electronics/Avionics,  
Production, Data Collection, Data Base, Method

**Title:** Cost Estimating Library (CEL)/Factor, Analogy, and CER Electronic Tool (FACET)

**Summary:** Two products are to be built which will be a source of in-house approved cost estimating relationships (CERs) and cost factors. CEL is a cataloged hard copy volume set of cost estimating methodologies which have been used in recent, in-house cost estimates. FACET is a spreadsheet database engine which will generate, index, and save CERs, analogies and cost factors. CEL will be phased out as FACET is phased in. Methodologies cover a wide range of Navy weapons systems.

**Classification:** Unclassified

**Sponsor:** Naval Center for Cost Analysis  
1111 Jefferson Davis Highway  
Suite 400, West Tower  
Arlington, VA 22202-4306

Mr. Carl Wilbourn (703) 604-0310

**Performer:** NCCA Database Team

Mr. Jim Keller (703) 604-0286  
Mr. Jeff Cherwonik (703) 604-0272

<b>Resources:</b>	Dollars	Staff-years
FY 95		0.25
FY 96		0.75
FY 97		0.25

**Schedule:** Start: June 1995  
End: December 1996

**Data Base:** CERs and factors for a variety of Navy weapons systems

**Publications:** Completed reference manuals and spreadsheet program

**Category:** II.A.1, II.A.2

**Keywords:** Government, Estimating, Weapon Systems, Life Cycle, WBS, Statistics/Regression, Mathematical Modeling, Database, CER

**Title:** Missile Cost/Technical Database

**Summary:** Expand the USA CEAC Automated Cost Database (ACDB) missile module with cost and technical data for Navy and Joint Navy/Air Force missiles and munitions.

**Classification:** Unclassified

**Sponsor:** Naval Center for Cost Analysis  
1111 Jefferson Davis Highway  
Suite 400, West Tower  
Arlington, VA 22202-4306  
  
Mr. Carl Wilbourn (703) 604-0310

**Performer:** Tecolote Research, Inc.  
1700 N. Moore Street, Suite 1400  
Arlington, VA 22209  
(703) 243-2800

**Resources:**

	Dollars	Staff-years
FY 97	\$100,000	
FY 98	\$50,000	
FY 99	\$50,000	

**Schedule:** Start: FY 97  
End: FY 99

**Data Base:** USA CEAC ACDB Missile Module

**Publications:** None

**Category:** II.A.1, II.A.2

**Keywords:** Government, Estimating, Analysis, Missiles, EMD, Production, CPR/CCDR, Data Collection, Database

**Title:** Electronics Technical Database

**Summary:** Develop a database for use (in conjunction with a development and procurement cost database) in generating parametric cost estimating relationships (CERs) and analogy-based cost estimates for shipboard and airborne electronic systems. The database should include physical and performance characteristics for a variety of systems, including sonar, radar, fire control, EW and launching systems.

**Classification:** Classified

**Sponsor:** Naval Center for Cost Analysis  
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Mr. Carl Wilbourn (703) 604-0310

**Performer:** NCCA Database Team

Mr. Jim Keller (703) 604-0286  
LCDR Katherine Kinnavy (703) 604-0295

<b>Resources:</b>	Dollars	Staff-years
FY 97		0.5

**Schedule:** Start: October 1997  
End: September 1998

**Data Base:** Electronics physical and performance characteristics

**Publications:** TBD

**Category:** II.A.2

**Keywords:** Government, Estimating, Electronics/Avionics, Development, Production, Size, Performance, Data Collection, Database, Method

**Title:** Electronics Cost Database

**Summary:** Develop a Navy electronics module for the Automated Cost Database (ACDB). The database will include cost data for a variety of shipboard and airborne electronics systems, including sonar, radar, fire control, and electronic warfare systems.

**Classification:** Unclassified

**Sponsor:** Naval Center for Cost Analysis  
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Suite 400, West Tower  
Arlington, VA 22202-4306

Mr. Carl Wilbourn (703) 604-0310

**Performer:** Tecolote Research, Inc.  
1700 N. Moore Street, Suite 1400  
Arlington, VA 22209  
(703) 243-2800

<b>Resources:</b>	Dollars	Staff-years
FY 97	\$100,000	
FY 98	\$100,000	
FY 99	\$100,000	
FY 00	\$100,000	
FY 01	\$100,000	
FY 02	\$100,000	
FY 03	\$100,000	

**Schedule:** Start: FY 97  
End: FY 03

**Data Base:** Navy ACDB Electronics Module

**Publications:** TBD

**Category:** II.A.1, II.A.2

**Keywords:** Government, Estimating, Analysis, Electronics/Avionics, EMD, Production, CPR/CCDR, Data Collection, Database

**Title:** Environmental Life Cycle Costs of Major Navy Weapon Systems

**Summary:** Identify and document environmental activities and costs of Navy weapon systems throughout their entire life cycle, including final disposal. Develop lists of environmental activities, cost databases, and methodologies. Identify environmental life cycle costs not captured under existing in-house estimating techniques. Develop techniques for capturing environmental costs without double counting, thereby improving the accuracy of life cycle cost estimates. The first phase of this project will focus specifically on the Lightweight Hybrid Torpedo Program.

**Classification:** Unclassified

**Sponsor:** Naval Center for Cost Analysis  
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Suite 400, West Tower  
Arlington, VA 22202-4306

Mr. Jack Smuck (703) 604-0292

**Performer:** NCCA Environmental Project

Mr. Paul Hardin (703) 604-0290  
Mr. Mark Daley (703) 604-0279

<b>Resources:</b>	Dollars	Staff-years
FY 95		0.4
FY 96		0.6
FY 97		1.0
FY 98		1.0
FY 99		1.0
FY 00		1.0

**Schedule:** Start: FY 95  
End: FY 00

**Data Base:** TBD

**Publications:** NCCA Technical Report (Environmental Life Cycle Cost Analysis of the Lightweight Hybrid Torpedo Program), other reports TBD



**Category:** I.C, II.B, II.C, II.D

**Keywords:** Industry, Government, Estimating, Analysis, Weapon Systems, Facilities, Retirement and Demilitarization, Life Cycle, WBS, Overhead/Indirect, Environment, Data Collection, Mathematical Modeling, Statistics/Regression, Data Base, Method, CER, Study

**Title:** Update of Naval Fixed- and Rotary-Wing Aircraft Operating and Support Cost Model

**Summary:** Provide a revision of the December 1990 Operating and Support (O&S) cost model by updating cost and characteristic information and by adding new aircraft to the data base. Includes collection of data, development of CERs and/or cost factors, both Direct and Indirect, as identified in recent new CAIG guidelines for O&S cost estimating.

**Classification:** Unclassified

**Sponsor:** Naval Center for Cost Analysis  
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Suite 400, West Tower  
Arlington, VA 22202-4306

Mr. Carl Wilbourn (703) 604-0310

**Performer:** NCCA Operating and Support Cost Team

Mr. Robert Hirama (703) 604-0303  
CDR Dan Schluckebier (703) 604-0313

**Resources:**

	Dollars	Staff-years
FY 96		0.5
FY 97		0.5

**Schedule:** Start: July 1996  
End: June 1997

**Data Base:** VAMOSC/other cost data and technical data

**Publications:** Completed Study Report

**Category:** II.A.2

**Keywords:** Government, Analysis, Aircraft, Operation and Support, Readiness, Data Collection, Study

**Title:** Top-Level Ship Operating and Support Cost Model

**Summary:** Create a parametric cost estimating model, using the VAMOSC Individual Ship Report as the underlying database, for a top-level model which estimates annual ship operating and support costs as a function of light displacement, overall length, number of officers assigned, and number of enlisted assigned.

**Classification:** Unclassified

**Sponsor:** Naval Center for Cost Analysis  
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Suite 400, West Tower  
Arlington, VA 22202-4306

Mr. Carl Wilbourn (703) 604-0310

**Performer:** NCCA Operating and Support Cost Team

LT Timothy Anderson (703) 604-0296

<b>Resources:</b>	Dollars	Staff-years
	FY 96	0.75
	FY 97	0.25

**Schedule:** Start: January 1996  
End: December 1997

**Data Base:** VAMOSC/other cost data and technical data

**Publications:** Completed study report and appropriate spreadsheet files

**Category:** II.A.2

**Keywords:** Government, Estimating, Ships, Operations and Support, Labor, Overhead/Indirect, Statistics/Regression, Computer Model

**Title:** Avionics Operating and Support Cost Model

**Summary:** Design and build an Operating and Support Cost Model that can be used to better estimate the operating and support costs of Navy Avionics Systems. The model will be user friendly and will utilize to the maximum extent all operating and support data collected through VAMOSC and other Navy reporting systems. The model will be flexible enough to allow for sensitivity analysis and the exploration of cost reductions. Documentation and training will be provided for model users. Model relationships will be updated annually as new data is collected. Model improvements will be made as needed by incorporating additional systems and cost elements. Additional cost elements will be added as data becomes available in our quest for eventually providing a model that reflects total cost of ownership.

**Classification:** Unclassified

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Mr. Carl Wilbourn (703) 604-0310

**Performer:** NCCA Operating and Support Cost Team

Mr. Paul Hardin (703) 604-0290

<b>Resources:</b>	Dollars	Staff-years
FY 97		1.0
FY 98		0.5
FY 99		0.5
FY 00		0.5
FY 01		0.5

**Schedule:** Start: November 1996  
End:

**Data Base:** VAMOSC/other cost data and technical data

**Publications:** Mathematical model with supporting documentation

**Category:** II.B, II.C, II.D

**Keywords:** Government, Estimating, Analysis, Operating and Support,  
Sustainability, Electronics/Avionics, Mathematical Modeling,  
Statistics/Regression, Data Base, Method, CER, Study

**Title:** Missile and Torpedo Operating and Support Cost Model

**Summary:** Design and build an Operating and Support Cost Model that can be used to better estimate the operating and support costs of Navy Missiles and Torpedoes. The model will be user friendly and will utilize to the maximum extent all operating and support data collected through VAMOSC and other Navy reporting systems. The model will be flexible enough to allow for sensitivity analysis and the exploration of cost reductions. Documentation and training will be provided for model users. Model relationships will be updated annually as new data is collected. Model improvements will be made as needed by incorporating additional systems and cost elements. Additional cost elements will be added as data becomes available in our quest for eventually providing a model that reflects total cost of ownership.

**Classification:** Unclassified

**Sponsor:** Naval Center for Cost Analysis  
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Suite 400, West Tower  
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Mr. Carl Wilbourn (703) 604-0310

**Performer:** NCCA Operating and Support Cost Team

Mr. Paul Hardin (703) 604-0290

<b>Resources:</b>	Dollars	Staff-years
FY 97		1.0
FY 98		0.5
FY 99		0.5
FY 00		0.5
FY 01		0.5

**Schedule:** Start: November 1996

End:

**Data Base:** VAMOSC/other cost data and technical data

**Publications:** Mathematical model with supporting documentation

**Category:** II.B, II.C, II.D

**Keywords:** Government, Estimating, Analysis, Operating and Support,  
Sustainability, Missiles, Torpedoes, Mathematical Modeling,  
Statistics/Regression, Data Base, Method, CER, Study

**Title:** Detailed Ship Operating and Support Cost Model

**Summary:** Design and build an Operating and Support Cost Model that can be used to better estimate the operating and support costs of Navy ships. The model will be user friendly and will utilize to the maximum extent all operating and support data collected through VAMOSC and other Navy reporting systems. The model will be flexible enough to allow for sensitivity analysis and the exploration of cost reductions. Documentation and training will be provided for model users. Model relationships will be updated annually as new data is collected. Model improvements will be made as needed by incorporating additional systems and cost elements. Additional cost elements will be added as data becomes available in our quest for eventually providing a model that reflects total cost of ownership.

**Classification:** Unclassified

**Sponsor:** Naval Center for Cost Analysis  
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Mr. Carl Wilbourn (703) 604-0310

**Performer:** NCCA Operating and Support Cost Team

Ms. Nancy St.Louis (703) 604-0282  
LT Timothy Anderson (703) 604-0296

<b>Resources:</b>	Dollars	Staff-years
	FY 96	0.25
	FY 97	0.75

**Schedule:** Start: July 1996  
End: September 1997

**Data Base:** VAMOSC/other cost data and technical data

**Publications:** Mathematical model with supporting documentation

**Category:** II.B, II.C, II.D



**Keywords:** Government, Estimating, Analysis, Operating and Support,  
Sustainability, Ships, Mathematical Modeling,  
Statistics/Regression, Data Base, Method, CER, Study

**Title:** Shipboard Systems Operating and Support Cost Model

**Summary:** Design and build an Operating and Support Cost Model that can be used to better estimate the operating and support costs of Navy shipboard systems. The model will be user friendly and will utilize to the maximum extent all operating and support data collected through VAMOSC and other Navy reporting systems. The model will be flexible enough to allow for sensitivity analysis and the exploration of cost reductions. Documentation and training will be provided for model users. Model relationships will be updated annually as new data is collected. Model improvements will be made as needed by incorporating additional systems and cost elements. Additional cost elements will be added as data becomes available in our quest for eventually providing a model that reflects total cost of ownership.

**Classification:** Unclassified

**Sponsor:** Naval Center for Cost Analysis  
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Suite 400, West Tower  
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Mr. Carl Wilbourn (703) 604-0310

**Performer:** NCCA Operating and Support Cost Team

Mr. Paul Hardin (703) 604-0290  
Ms. Collen McAuliffe (703) 604-0271

<b>Resources:</b>	Dollars	Staff-years
FY 96		1.0
FY 97		0.5

**Schedule:** Start: January 1996  
End:

**Data Base:** VAMOSC/other cost data and technical data

**Publications:** Mathematical model with supporting documentation

**Category:** II.B, II.C, II.D

**Keywords:** Government, Estimating, Analysis, Operating and Support, Sustainability, Weapon Systems, Mathematical Modeling, Statistics/Regression, Data Base, Method, CER, Study

**Title:** Software Schedule Estimating Relationships

**Summary:** Using the NCCA Software Development Effort Database, develop top-level parametric relationships that estimate schedule as a function of objective metrics such as lines of code and effort. Also, review and summarize current industry methodologies for estimating software schedule compression/elongation.

**Classification:** Unclassified

**Sponsor:** Naval Center for Cost Analysis  
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Suite 400, West Tower  
Arlington, VA 22202-4306

Mr. Rick Collins (703) 604-0280

**Performer:** NCCA Software Team

Mr. Lowell Blagmon (703) 604-0274

**Resources:** Dollars:  
Staff-years: 0.5

**Schedule:** Start: September 1995  
End: August 1996

**Data Base:** TBD

**Publications:** TBD

**Category:** II.A.1, II.A.2, II.C

**Keywords:** Government, Estimating, Electronics/Avionics, EMD, Data Collection, Statistics/Regression, Data Base, CER

**Title:** Software Development Effort Database

**Summary:** Compile a weapon system software development database to support: 1) derivation of parametric software development effort estimating relationships and 2) preparation of analogy-based software development effort estimates. The database comprises 457 data points, including 151 program level and 306 CSCI level data points. Over 70 percent of the data points were extracted from several existing databases, including SMC, Mitre Ada, Mitre Non-Ada and SEL. The remaining data points were collected by NCCA. For each data point, the database includes objective metrics such as effort (man-months), lines of code, language, level of re-use, schedule and platform.

**Classification:** Unclassified

**Sponsor:** Naval Center for Cost Analysis  
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Suite 400, West Tower  
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Mr. Rick Collins (703) 604-0280

**Performer:** NCCA Software Team

Mr. Michael Gallo (703) 604-0316

<b>Resources:</b>	Dollars	Staff-years
	FY 95	0.5
	FY 96	0.5

**Schedule:** Start: January 1995  
End: August 1996

**Data Base:** Software Development Effort Database

**Publications:** TBD

**Category:** II.A.1, II.A.2, II.C

**Keywords:** Government, Estimating, Electronics/Avionics, EMD, Data Collection, Statistics/Regression, Data Base, CER

**Title:** Software Size Growth Database and Analysis

**Summary:** Compile a software development database to support derivation of software size growth estimating relationships. The database comprises program level and CSCI level data points for each data point, the database includes objective metrics such as estimated vs. actual lines of code, level of re-use, language, and mission. Use the database to derive software size growth estimating relationships.

**Classification:** Unclassified

**Sponsor:** Naval Center for Cost Analysis  
1111 Jefferson Davis Highway  
Suite 400, West Tower  
Arlington, VA 22202-4306

Mr. Rick Collins (703) 604-0280

**Performer:** NCCA Software Team

CDR Barbara Marsh-Jones (703) 604-0304

<b>Resources:</b>	Dollars	Staff-years
FY 95		0.25
FY 96		0.5

**Schedule:** Start: June 1995  
End: August 1996

**Data Base:** Software Line of Code Growth Database

**Publications:** TBD

**Category:** II.A.2, II.C, II.D

**Keywords:** Government, Analysis, Electronic/Avionics, Weapon Systems, Life Cycle, Data Collection, Data Base

**Title:** Software Development Estimating Methodology

**Summary:** Using the NCCA Software Development Effort Database, develop:  
1) top-level productivity factors and 2) parametric relationships  
that estimate development effort as a function of objective metrics  
such as lines of code, language, platform, and level of re-use.

**Classification:** Unclassified

**Sponsor:** Naval Center for Cost Analysis  
1111 Jefferson Davis Highway  
Suite 400, West Tower  
Arlington, VA 22202-4306

Mr. Rick Collins (703) 604-0280

**Performer:** NCCA Software Team

Mrs. Cheri Cummings (703) 604-0275  
Mr. Michael Gallo (703) 604-0316

<b>Resources:</b>	Dollars	Staff-years
	FY 95	0.25
	FY 96	0.75

**Schedule:** Start: June 1995  
End: August 1996

**Data Base:** None

**Publications:** TBD

**Category:** II.A.1, II.A.2, II.C

**Keywords:** Government, Estimating, Electronics/Avionics, EMD, Data  
Collection, Statistics/Regression, Data Base, CER

**Title:** Software Labor Rate Database and Analysis

**Summary:** Compile a weapon system software development database to support derivation of contractor software labor rate estimating relationships and average contractor software labor rates. The database includes objective metrics such as effort (man-hours), cost, price, contract type, platform and contractor location. Use the database to develop rate estimating relationships and average rates.

**Classification:** Unclassified

**Sponsor:** Naval Center for Cost Analysis  
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Arlington, VA 22202-4306

Mr. Rick Collins (703) 604-0280

**Performer:** NCCA Software Team

Mrs. Pamela Johnson (703) 604-0294

<b>Resources:</b>	Dollars	Staff-years
FY 95		0.25
FY 96		0.75

**Schedule:** Start: January 1995  
End: August 1996

**Data Base:** Software Labor Rate Data Base

**Publications:** TBD

**Category:** II.A.1, II.A.2, II.C

**Keywords:** Software, Government, Data Collection, Data Base



**Title:** Computer Hardware/Software Glossary

**Summary:** Develop a computerized glossary in dBASE format of key computer hardware/software related acronyms and terms commonly used by cost analysts.

**Classification:** Unclassified

**Sponsor:** Naval Center for Cost Analysis  
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Suite 400, West Tower  
Arlington, VA 22202-4306

Mr. Rick Collins (703) 604-0280

**Performer:** NCCA Software Team

Mr. Lowell Blagmon (703) 604-0274

**Resources:** Dollars:  
Staff-years: 0.25

**Schedule:** Start: October 1993  
End: August 1996

**Data Base:** None

**Publications:** Computer Hardware/Software Glossary

**Category:** II.A.2

**Keywords:** Government, Analysis, Electronic/Avionics, Weapon Systems, Life Cycle, Data Collection, Data Base

**Title:** Software Technology and Life Cycle Primer

**Summary:** Develop a primer that reviews basic concepts of: software life cycle, software development standards, software development process, and software cost estimating. Primer includes a review and comparison of MIL-STD 2167 vs. MIL-STD 498.

**Classification:** Unclassified

**Sponsor:** Naval Center for Cost Analysis  
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Suite 400, West Tower  
Arlington, VA 22202-4306

Mr. Rick Collins (703) 604-0280

**Performer:** NCCA Software Team

Mrs. Cheri Cummings (703) 604-0275

**Resources:** Dollars:  
Staff-years: 0.25

**Schedule:** Start: October 1995  
End: August 1996

**Data Base:** None

**Publications:** Software Primer

**Category:** II.A.2

**Keywords:** Government, Analysis, Electronic/Avionics, Weapon Systems, Life Cycle, Survey, Study

**Title:** Cost Element Probability Distribution Profiles

**Summary:** This study will investigate and model major cost elements' underlying probability distributions. This effort will enable the analyst to more accurately conduct cost uncertainty analysis and derive bounds about a point estimate.

**Classification:** Unclassified

**Sponsor:** Naval Center for Cost Analysis  
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Arlington, VA 22202-4306

Mr. Jack Smuck (703) 604-0292

**Performer:** NCCA Uncertainty/Risk Project

Mr. Jeff Cherwonik (703) 604-0272

**Resources:** Dollars:  
Staff-years: FY 99: 0.5

**Schedule:** Start: FY 99  
End: FY 99

**Data Base:** CCDRs and CPRs

**Publications:** Completed Study Report

**Category:** II.B, II.C, II.D

**Keywords:** Government, Analysis, Weapon Systems, Production, Risk/Uncertainty, Data Collection, Mathematical Modeling, Mathematical Model

**Title:** Developing Correct Correlations Among Cost Element Estimates

**Summary:** Investigate correlation among WBS element reported contractor costs and develop mathematical relationships which model historical relationships. Incorporate research into risk analysis to more accurately assess cost estimating uncertainty.

**Classification:** Unclassified

**Sponsor:** Naval Center for Cost Analysis  
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Suite 400, West Tower  
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Mr. Jack Smuck (703) 604-0292

**Performer:** NCCA Uncertainty/Risk Project

Mr. Jeff Cherwonik (703) 604-0272

**Resources:** Dollars:  
Staff-years: FY 99: 0.5

**Schedule:** Start: FY 99  
End: FY 99

**Data Base:** Various Missile CCDRs and CPRs

**Publications:** Completed Study Report

**Category:** II.B, II.C, II.D

**Keywords:** Government, Analysis, Weapon Systems, Missiles, EMD, Production, Risk/Uncertainty, Statistics/Regression, Mathematical Model

**Title:** Incorporating Technical Risk in Cost Estimates

**Summary:** This research involves identifying and quantifying the impact of technical parameters (weight, power output, speed, etc.) that are not well defined early in a program and pose risk to the performance and cost of the end product. The researcher will develop an historical database of various Navy systems and determine the upper and lower bounds within which a given parameter could vary. These bounds will form the basis for uncertainty analysis of future systems.

**Classification:** Unclassified

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Mr. Jack Smuck (703) 604-0292

**Performer:** NCCA Uncertainty/Risk Project

Mr. Jeff Cherwonik (703) 604-0272

**Resources:** Dollars:  
Staff-years: FY 97: 0.5

**Schedule:** Start: FY 97  
End: FY 97

**Data Base:** Contains historical cost data from the government and Navy contractors for various Navy weapon systems programs

**Publications:** Completed Study Report

**Category:** II.B, II.C, II.D

**Keywords:** Government, Study, Weapon Systems, EMD, Data Collection, Analysis, Data Base

**Title:** Alternatives to Ordinary Least Squares (OLS)

**Summary:** Analysts have typically used OLS in conducting risk and uncertainty regression analyses. This research will examine generalized least squares and weighted least squares as alternatives.

**Classification:** Unclassified

**Sponsor:** Naval Center for Cost Analysis  
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Mr. Jack Smuck (703) 604-0292

**Performer:** NCCA Uncertainty/Risk Project

Mr. Jeff Cherwonik (703) 604-0272

**Resources:** Dollars:  
Staff-years: FY 98: 0.5

**Schedule:** Start: FY 98  
End: FY 98

**Data Base:** Historical Contractor Data

**Publications:** Completed Study Report

**Category:** II.B, II.D

**Keywords:** Industry, Analysis, Weapon Systems, Risk/Uncertainty, Statistics/Regression, Mathematical Model

**Title:** Annualized Cost Estimating Uncertainty

**Summary:** Most risk and uncertainty analysis is performed at the overall phase level. A range is constructed in an attempt to bound the point estimate with some level of statistical confidence. This study will address the adjustments which must be made when an analyst requires cost estimate bounds for individual years rather than the whole phase.

**Classification:** Unclassified

**Sponsor:** Naval Center for Cost Analysis  
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Mr. Jack Smuck (703) 604-0292

**Performer:** NCCA Uncertainty/Risk Project

Mr. Jeff Cherwonik (703) 604-0272

**Resources:** Dollars:  
Staff-years: FY 98: 0.3

**Schedule:** Start: FY 98  
End: FY 98

**Data Base:** Contractor Cost Data

**Publications:** Completed Study Report

**Category:** II.B, II.D

**Keywords:** Industry, Analysis, EMD, Production, Operations and Support, Risk/Uncertainty, Statistics/Regression, Mathematical Model

**Title:** Incorporating Schedule Risks in Cost Estimates

**Summary:** Risk and uncertainty analyses typically focus on the inherent variance of the cost estimating relationships and underlying data. This study will focus on the component of cost estimating uncertainty driven by program schedule.

**Classification:** Unclassified

**Sponsor:** Naval Center for Cost Analysis  
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Mr. Jack Smuck (703) 604-0292

**Performer:** NCCA Uncertainty/Risk Project

Mr. Jeff Cherwonik (703) 604-0272

**Resources:** Dollars:  
Staff-years: FY 97: 0.3

**Schedule:** Start: FY 97  
End: FY 97

**Data Base:** Contractor and Government Cost and Schedule Data

**Publications:** Completed Study Report

**Category:** II.D

**Keywords:** Government, Analysis, Life Cycle, Schedule, Data Collection, Data Base



**Title:** Impact of Competition on Cost Estimating Uncertainty

**Summary:** The impact of competition is often modeled as a shift and/or rotation of manufacturing learning curves. While much attention has been given to the derivation of these factors, their impact on statistical variance is often overlooked. This project will review previous competition analyses from the standpoint of variance analysis. Conclusions will be drawn which highlight the effects of competition on cost estimating uncertainty.

**Classification:** Unclassified

**Sponsor:** Naval Center for Cost Analysis  
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Mr. Jack Smuck (703) 604-0292

**Performer:** NCCA Uncertainty/Risk Project

Mr. Jeff Cherwonik (703) 604-0272

**Resources:** Dollars:  
Staff-years: FY 97: 0.3

**Schedule:** Start: FY 97  
End: FY 97

**Data Base:** Contractor Cost Data

**Publications:** Completed Study Report

**Category:** II.B, II.D

**Keywords:** Contractor, Acquisition Strategy, Analysis, Production, Risk/Uncertainty, Statistics/Regression, Mathematical Model

**Title:** Ship Upgrade Cost Model

**Summary:** Develop model that estimates the construction costs associated with major upgrades (i.e., forward-fit) of Naval vessels, including surface combatants, auxiliary and amphibious ships. This effort includes the update/expansion of the existing cost/technical database and development of parametric cost estimating relationships (CERs) via statistical analysis.

**Classification:** Cost Data—Business Sensitive  
Technical Characteristics—Unclassified

**Sponsor:** Naval Center for Cost Analysis  
1111 Jefferson Davis Highway  
Suite 400, West Tower  
Arlington, VA 22202-4306

Mr. Rick Collins (703) 604-0280

**Performer:** Gibbs & Cox, Inc.  
1235 Jefferson Davis Highway  
Arlington, VA 22202

Mr. Eric Midboe (703) 416-3620

**Resources:** Dollars: FY 95: \$63,000  
Staff-years:

**Schedule:** Start: Complete  
End:

**Data Base:** Ship Upgrade Cost and Technical Characteristics

**Publications:** US Navy Ship Upgrade Construction Cost Model

**Category:** I.A.1, II.C

**Keywords:** Government, Estimating, Ships, Production, WBS, Data Collection, CER, Data Base, Method

**Title:** Ship System Modernization Database

**Summary:** Update NCCA's ship modernization cost database, which includes shipboard installation labor/material cost and electronics/ordnance procurement cost.

**Classification:** Unclassified

**Sponsor:** Naval Center for Cost Analysis  
1111 Jefferson Davis Highway  
Suite 400, West Tower  
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Mr. Jack Smuck (703) 604-0292

**Performer:** TBD

**Resources:** Dollars: FY 99: \$75,000  
Staff-years:

**Schedule:** Start: FY 99  
End: FY 99

**Data Base:** Ship System Modernization Cost Characteristics

**Publications:** TBD

**Category:** II.A.1, II.A.2

**Keywords:** Government, Estimating, Ships, Production, WBS, Data Collection, Data Base

**Title:** Surface Ships Construction Cost Model Update

**Summary:** Update NCCA's existing model that estimates the construction cost of lead surface (combatant, auxiliary and amphibious) ships. This effort includes the update /expansion of the existing cost/technical database and development of parametric cost estimating relationships (CERs) via statistical analysis.

**Classification:** Cost Data—Business Sensitive  
Technical Characteristics—Unclassified

**Sponsor:** Naval Center for Cost Analysis  
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Arlington, VA 22202-4306

Mr. Jack Smuck (703) 604-0292

**Performer:** Contractor TBD

<b>Resources:</b>	Dollars	Staff-years
FY 98	\$47,000	
FY 99	\$47,000	
FY 00	\$46,000	

**Schedule:** Start: FY 98  
End: FY 00

**Data Base:** Surface ship construction cost and technical characteristics

**Publications:** TBD

**Category:** II.A.1, II.A.2

**Keywords:** Government, Estimating, Ships, Production, WBS, Data Collection, CER, Data Base, Method

**Title:** Research Investigation of COTS, Ruggedized and MILSPEC Hardware

**Summary:** Review recent developments in the US electronics industry and current DOD procurement policies enacted in response to these developments and current military requirements. Compare test and inspection requirements for MILSPEC and non-MILSPEC components. Develop a limited cost/technical database that compares the prices of comparable MILSPEC, ruggedized and COTS components.

**Classification:** Unclassified

**Sponsor:** Naval Center for Cost Analysis  
1111 Jefferson Davis Highway  
Suite 400, West Tower  
Arlington, VA 22202-4306

Ms. Cheri Cummings (703) 604-0275

**Performer:** Cygnus Associates, Inc.  
P.O. Box 2642  
Springfield, VA 22152-0642

Mr. Bob Swan (703) 425-5466

**Resources:** Dollars: FY 95: \$50,000  
Staff-years:

**Schedule:** Start: Complete  
End:

**Data Base:** Component Cost Data and Technical Characteristics

**Publications:** Research Investigations of COTS, Ruggedized and MILSPEC Hardware

**Category:** I.B.1, II.B, II.C

**Keywords:** Government, Estimating, Electronics/Avionics, Production, Data Collection, Data Base, Study

**Title:** Ship System Integration Cost Database/Model

**Summary:** Develop a database and cost estimating methodology for projecting hardware integration and hardware/software integration costs for shipboard electronic and weapon systems. The database should include cost data, technical characteristics and other relevant information (e.g., software size) for a variety of systems, including sonar, radar, fire control, EW and launching systems. The cost data should include relevant contractor and Navy in-house costs.

**Classification:** Cost Data: Business Sensitive  
Technical Characteristics: Classified

**Sponsor:** Naval Center for Cost Analysis  
1111 Jefferson Davis Highway  
Suite 400, West Tower  
Arlington, VA 22202-4306

Mr. Jack Smuck (703) 604-0292

**Performer:** NCCA, In-House

Ms. Cheri Cummings (703) 604-0275

<b>Resources:</b>	Dollars	Staff-years
	FY 97	0.5
	FY 98	0.5

**Schedule:** Start: FY 97  
End: FY 98

**Data Base:** Ship Systems Electronics Cost and Technical Characteristics

**Publications:** TBD

**Category:** II.A.2

**Keywords:** Government, Estimating, Weapon Systems, Missiles, Ships, Electronics, EMD, Production, Data Collection, Data Base, Method

**Title:** Electronics Systems Procurement Hardware Cost Estimating Methodology

**Summary:** Develop parametric procurement cost estimating relationships (CERs) for shipboard and airborne electronics hardware; including sonar, radar, fire control, EW, and launching systems.

**Classification:** Classified

**Sponsor:** Naval Center for Cost Analysis  
1111 Jefferson Davis Highway  
Suite 400, West Tower  
Arlington, VA 22202-4306

Mr. Rick Collins (703) 604-0280

**Performer:** NCCA, In-House

**Resources:** Dollars:  
Staff-years: FY 97: 0.5

**Schedule:** Start: FY 97  
End: FY 97

**Data Base:** None

**Publications:** TBD

**Category:** II.A.2

**Keywords:** Government, Estimating, Electronics/Avionics, Production, Labor, Material, Overhead, Statistics/Regression, CER

**Title:** Ship Conversion Cost Database/Model

**Summary:** Develop a ship conversion database and cost estimating methodology. The database should include both cost data and technical characteristics of military (US and foreign) and commercial ship conversions. The cost data should encompass detail design and construction.

**Classification:** Unclassified

**Sponsor:** Naval Center for Cost Analysis  
1111 Jefferson Davis Highway  
Suite 400, West Tower  
Arlington, VA 22202-4306

Mr. Jack Smuck (703) 604-0292

**Performer:** NCCA, In-House

**Resources:** Dollars: -  
Staff-years: FY 97: 0.5

**Schedule:** Start: FY 97  
End: FY 97

**Data Base:** Ship Conversion Cost and Technical Characteristics

**Publications:** TBD

**Category:** II.C

**Keywords:** Government, Estimating, Ships, Development, Production, WBS,  
Data Collection, Data Base, Method



**Title:** Ship System Modernization Cost Database

**Summary:** Update the electronics/ordnance portion of NCCA's ship modernization cost database. Data collected includes shipyard installation labor and material cost and equipment procurement cost.

**Classification:** Unclassified

**Sponsor:** Naval Center for Cost Analysis  
1111 Jefferson Davis Highway  
Suite 400, West Tower  
Arlington, VA 22202-4306

Mr. Rick Collins (703) 604-0280

**Performer:** Gibbs & Cox, Inc.  
1235 Jefferson Davis Highway  
Arlington, VA 22202

Mr. Eric Midboe (703) 416) 3620

**Resources:** Dollars: FY 95: \$62,000  
Staff-years:

**Schedule:** Start: Complete  
End:

**Data Base:** Ship System Modernization Cost

**Publications:** US Navy Ship Modernization Cost Database

**Category:** II.A.1, II.A.2

**Keywords:** Government, Estimating, Ships, Production, WBS, Data Collection, Data Base

**Title:** Ship Upgrade Cost Model Update

**Summary:** Update NCCA's existing model that estimates the construction costs associated with major upgrades (i.e., forward-fit) of Naval vessels, including surface combatants, auxiliary and amphibious ships. This effort includes the update/expansion of the existing cost/technical database and development of parametric cost estimating relationships (CERs) via statistical analysis.

**Classification:** Cost Data: Business Sensitive  
Technical Characteristics: Unclassified

**Sponsor:** Naval Center for Cost Analysis  
1111 Jefferson Davis Highway  
Suite 400, West Tower  
Arlington, VA 22202-4306

Mr. Jack Smuck (703) 604-0292

**Performer:** Contractor TBD

**Resources:** Dollars: FY 00: \$75,000  
Staff-years:

**Schedule:** Start: FY 00  
End: FY 00

**Data Base:** Ship Upgrade Cost and Technical Characteristics

**Publications:** TBD

**Category:** I.B.1, II.C

**Keywords:** Government, Estimating, Ships, Production, WBS, Data Collection, CER, Data Base, Method

**Title:** The Cost Impact of CAD/CAM on Weapon System Engineering Design, Development and Manufacturing

**Summary:** The objective of this study is to quantify the cost savings from using a CAD/CAM system in the engineering design and manufacturing process. The widespread use of the CATIA system used on multiple weapon system platforms will be investigated. While it is expected that there is a large initial fixed cost at the beginning of the design process, a net savings should be realized from the reduced time for engineering rework, manufacturing setup and optimized manufacturing processes.

**Classification:** Unclassified

**Sponsor:** Naval Center for Cost Analysis  
1111 Jefferson Davis Highway  
Suite 400, West Tower  
Arlington, VA 22202-4306

Mr. Rick Collins (703) 604-0280

**Performer:** NCCA, In-House

<b>Resources:</b>	Dollars	Staff-years
	FY 97	1.0
	FY 98	1.0

**Schedule:** Start: FY 97  
End: FY 98

**Data Base:** The data base will include information on quantified and substantiated contractor data on man-hour savings and product information on the various CAD/CAM systems with differences in performance identified.

**Publications:** Completed Study Report

**Category:** I.B, II.B, II.C, II.D

**Keywords:** Government, Analysis, Weapon Systems, EMD, Manufacturing, Labor, Cost, Schedule, Case Study, Review, Study

**Title:** Cost Analysis Requirements Description (CARD) Template

**Summary:** The documentation requirements for ACAT I milestone reviews now includes a CARD. However, there are no standards as to the type of information which a CARD should contain. This task is to review detail level CERs for recurring manufacturing hardware, for WBS elements in development, for below the line costs, and for the O&S phase and to prepare a draft CARD (or a specification for preparing CARDS) which elicits the information needed to prepare a life cycle cost estimate. In addition, general guidance will be provided for each section of the CARD instructions.

**Classification:** Unclassified

**Sponsor:** Naval Center for Cost Analysis  
1111 Jefferson Davis Highway  
Suite 400, West Tower  
Arlington, VA 22202-4306

Mr. Jack Smuck (703) 604-0292

**Performer:** NCCA, In-House

Mr. Jeff Cherwonik (703) 604-0272

**Resources:** Dollars:  
Staff-years: FY 97: 0.3

**Schedule:** Start: FY 97  
End: FY 97

**Data Base:** None

**Publications:** Templates

**Category:** II.A.2

**Keywords:** Government, Life Cycle, Study

**Title:** Indirect Cost Study

**Summary:** Conduct a study to determine indirect costs (infrastructure costs) of manpower assigned to the at-sea operating forces. For every direct at-sea manpower dollar spent, determine how many indirect dollars are spent.

**Classification:** Unclassified

**Sponsor:** Naval Center for Cost Analysis  
1111 Jefferson Davis Highway  
Suite 400, West Tower  
Arlington, VA 22202-4306

Mr. Jack Smuck (703) 604-0292

**Performer:** NCCA, In-House

Mr. Leonard Cheshire (703) 604-0285

<b>Resources:</b>	Dollars	Staff-years
FY 96		0.5
FY 97		0.5

**Schedule:** Start: FY 96  
End: FY 97

**Data Base:** None

**Publications:** TBD

**Category:** II.C

**Keywords:** Government, Overhead/Indirect, Infrastructure, Study

**Title:** An Investigation into Using Artificial Intelligence (AI) Modeling Techniques to Improve Cost Estimation

**Summary:** This project will be conducted in three phases. The first phase will involve identifying the fundamental assumptions that lead to inaccurate or misleading cost estimates. A few of the problem areas to be addressed are homogeneity, independence, continuity, technical risk, and the inherent bias of human decision making. The second phase of the project will explore the feasibility of applying AI to correct these deficiencies. In the final phase, a simplistic cost estimating model will be developed to demonstrate the effectiveness of these new techniques.

**Classification:** Unclassified

**Sponsor:** Naval Center for Cost Analysis  
1111 Jefferson Davis Highway  
Suite 400, West Tower  
Arlington, VA 22202-4306

Mr. Rick Collins (703) 604-0280

**Performer:** NCCA, In-House

Mr. Mark B. Daley (703) 604-0279

<b>Resources:</b>	<b>Dollars</b>	<b>Staff-years</b>
FY 95		0.2
FY 96		0.2
FY 97		0.5
FY 98		0.5

**Schedule:** Start: June 1995  
End: June 1998

**Data Base:** TBD

**Publications:** Completed Study Report

**Category:** I.A, II.B, II.C, II.D

**Keywords:** Government, Estimating, Analysis, Weapon Systems, Life Cycle, Risk/Uncertainty, Mathematical Modeling, Expert System, Study

**Title:** Aircraft Avionics and Missile System Installation Cost Study

**Summary:** Update and expand on a previously-developed aircraft avionics and missile system retrofit installation cost model.

**Classification:** Unclassified

**Sponsor:** Naval Center for Cost Analysis  
1111 Jefferson Davis Highway  
Suite 400, West Tower  
Arlington, VA 22202-4306

Mr. Dan Nussbaum (703) 604-0293

**Performer:** NCCA, In-House

**Resources:** Dollars:  
Staff-years: FY 97: 1.0

**Schedule:** Start: October 1996  
End: October 1997

**Data Base:** Historical cost data obtained from the government and aircraft manufacturers for selected Navy aircraft programs.

**Publications:** Completed Study Report

**Category:** II.A.1

**Keywords:** Government, Electronics/Avionics, Missiles, Modification, Case Study, Study



**Title:** Aircraft Test and Evaluation Cost Model

**Summary:** Develop a cost model and database for analogy cost estimating of contractor and in-house test and evaluation requirements through completion of EMD. Expand research to include procurement non-recurring and system testing. Analyze cost significance of length of program, and number, duration and type of flight tests.

**Classification:** Unclassified

**Sponsor:** Naval Center for Cost Analysis  
1111 Jefferson Davis Highway  
Suite 400, West Tower  
Arlington, VA 22202-4306

Mr. Dan Nussbaum (703) 604-0293

**Performer:** NCCA, In-House

**Resources:** Dollars:  
Staff-years: FY 98: 1.0

**Schedule:** Start: October 1997  
End: September 1998

**Data Base:** Historical cost data obtained from the government and aircraft manufacturers for Navy aircraft programs.

**Publications:** Completed Study Report

**Category:** II.A.1

**Keywords:** Government, Analysis, Aircraft, Test and Evaluation, Schedule, Data Collection, Study

**Title:** Initial Support and Initial Spares Cost Model

**Summary:** Update the Integrated Logistics Support 1988 cost model. Identify and collect historical data on major sub-elements of initial support and initial spares for analogy cost estimating and for revising CCDR ILS WBS elements. Repair Parts, Simulators and Test Performance sets are possible Level 3 items.

**Classification:** Unclassified

**Sponsor:** Naval Center for Cost Analysis  
1111 Jefferson Davis Highway  
Suite 400, West Tower  
Arlington, VA 22202-4306

Mr. Dan Nussbaum (703) 604-0293

**Performer:** Contractor TBD

**Resources:** Dollars: FY 97: \$100,000  
Staff-years:

**Schedule:** Start: January 1997  
End: January 1998

**Data Base:** Historical cost data obtained from NAVAIR and aircraft manufacturers for Navy aircraft programs.

**Publications:** Completed Study Report

**Category:** II.A.1

**Keywords:** Government, Analysis, Aircraft, Production, WBS, Data Collection, Study

**Title:** Airframe Advanced Structure Material Cost Model

**Summary:** Update 1988 cost model on impact of use of advanced structure materials in the manufacture of aircraft. In particular, collect and analyze recent cost data by functional categories on the F-14D, V-22, F/A-18C/D and AV-8B. Also, investigate cost experience and plans for advanced material usage on the F/A-18E/F, JSF, and F-22.

**Classification:** Unclassified

**Sponsor:** Naval Center for Cost Analysis  
1111 Jefferson Davis Highway  
Suite 400, West Tower  
Arlington, VA 22202-4306

Mr. Dan Nussbaum (703) 604-0293

**Performer:** NCCA, In-House

<b>Resources:</b>	Dollars	Staff-years
	FY 98	0.75
	FY 99	1.0
	FY 00	0.25

**Schedule:** Start: December 1997  
End: December 1999

**Data Base:** Historical cost data obtained from the government and aircraft manufacturers for Navy aircraft programs.

**Publications:** Completed Study Report

**Category:** II.A.2

**Keywords:** Government, Analysis, Aircraft, Production, Materials, Data Collection, Study

**Title:** Methodology for Estimating Costs of Major Aircraft Modifications

**Summary:** Study cost experience of recently upgraded aircraft such as F-14A, EA-6B, A-6 and AV-8B to develop cost estimating methodology for future upgrade programs. This study addresses EMD costs associated with airframe modifications and remanufacture development, and avionics/engine integration. Benefits theme: "Cost estimating for acquisition in the EMD phase."

**Classification:** Unclassified

**Sponsor:** Naval Center for Cost Analysis  
1111 Jefferson Davis Highway  
Suite 400, West Tower  
Arlington, VA 22202-4306

Mr. Dan Nussbaum (703) 604-0293

**Performer:** NCCA, In-House

<b>Resources:</b>	Dollars	Staff-years
FY 99		1.0
FY 00		1.0

**Schedule:** Start: October 1998  
End: October 2000

**Data Base:** Historical aircraft modification and remanufacture cost data obtained from the government and aircraft manufacturers for selected Navy aircraft programs.

**Publications:** Completed Study Report

**Category:** I.C

**Keywords:** Government, Analysis, Aircraft, Modification, EMD, Integration, CER, Study

**Title:** Reengineering Aircraft Engine Cost Estimating Relationships (CERs)

**Summary:** Expand upon a previous research study that investigated using technical parameters, with engineering justification to drive cost, in simplified CERs for estimating engine development and production costs. Investigate possible parametric equations for predicting the cost of ASTOVL engines, derivative engines and turboprop engines.

**Classification:** Unclassified

**Sponsor:** Naval Center for Cost Analysis  
1111 Jefferson Davis Highway  
Suite 400, West Tower  
Arlington, VA 22202-4306

Mr. Dan Nussbaum (703) 604-0293

**Performer:** NCCA, In-House

Mr. Mark B. Daley (703) 604-0312  
Mrs. Karen Richey (703) 604-0279

<b>Resources:</b>	Dollars	Staff-years
	FY 97	0.25
	FY 98	0.25

**Schedule:** Start: June 1997  
End: September 1998

**Data Base:** Historical data from military engine contractors.

**Publications:** Completed Study Report

**Category:** I.B, II.B, II.C, II.D

**Keywords:** Government, Analysis, Aircraft, Engine, EMD, Production, Labor, Material, Cost, Mathematical Model, Expert System, Demonstration/Validation, Study

**Title:** Aircraft System Integration Cost Database/Model

**Summary:** The purpose of this research is to develop a data base and parametric model that can be used to estimate the cost of integrating electronics and ordnance on aircraft. A database of historic cost data, as well as physical, performance and program data, will be used to develop cost estimating methodology.

**Classification:** Unclassified

**Sponsor:** Naval Center for Cost Analysis  
1111 Jefferson Davis Highway  
Suite 400, West Tower  
Arlington, VA 22202-4306

Mr. Dan Nussbaum (703) 604-0293

**Performer:** NCCA, In-House

Ms. Judy Hart (703) 604-0311

<b>Resources:</b>	Dollars	Staff-years
FY 97		0.5
FY 98		0.5

**Schedule:** Start: FY 97  
End: FY 98

**Data Base:** Historical costs from government and Navy contractors for various weapon systems installations.

**Publications:** Completed Study Report

**Category:** I.B, II.B, II.C, II.D

**Keywords:** Government, Estimating, Modification, Integration, Weapon Systems, EMD, Material, Labor, Cost, Data Collection, Data Base, Study

**Title:** Unmanned Aerial Vehicle (UAV) Data Base

**Summary:** The purpose of this research is to establish a data base which includes the technical characteristics and costs of UAVs currently in production and in development. The data base will include information on both air vehicle and ground station components.

**Classification:** Unclassified

**Sponsor:** Naval Center for Cost Analysis  
1111 Jefferson Davis Highway  
Suite 400, West Tower  
Arlington, VA 22202-4306

Mr. Dan Nussbaum (703) 604-0293

**Performer:** Contractor TBD

**Resources:** Dollars: FY 96: \$50,000  
Staff-years:

**Schedule:** Start: FY 96  
End: FY 96

**Data Base:** UAV Cost/Technical Data Base

**Publications:** Completed Study Report

**Category:** II.C

**Keywords:** Estimating, EMD, Production, Data Collection, Data Base

**Title:** Missile Government In-House Support Costs

**Summary:** Investigate how the government staffs its Systems Engineering/Program Management activity during the development and procurement phases. With respect to the procurement phase, research if and how the staffing level varies with competition and extremely low rate production.

**Classification:** Unclassified

**Sponsor:** Naval Center for Cost Analysis  
1111 Jefferson Davis Highway  
Suite 400, West Tower  
Arlington, VA 22202-4306

Mr. Dan Nussbaum (703) 604-0293

and

POE(T)

RADM Cook

**Performer:** NAVAIR 4.2, In-House

Captain John Fink (703) 604-0308

Mr. Mark Daley (703) 604-0279

<b>Resources:</b>	Dollars	Staff-years
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FY 96		0.5
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FY 97		0.5
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**Schedule:** Start: FY 96

End: FY 97

**Data Base:** Government In-House Support Cost Database

**Publications:** Complete Study Report

**Category:** I.E

**Keywords:** Estimating, Missiles, Production, Data Collection, Data Base



**Title:** Production Cost Benchmark

**Summary:** The purpose of this task is to identify time dependent trends in cost per pound of missile assemblies stratified by function; i.e., “#/lb @ T1” vs. first year of production for heat-seeking air intercept missiles.

**Classification:** Unclassified

**Sponsor:** Naval Center for Cost Analysis  
1111 Jefferson Davis Highway  
Suite 400, West Tower  
Arlington, VA 22202-4306

Mr. Dan Nussbaum (703) 604-0293

**Performer:** NCCA, In-House

**Resources:** Dollars:  
Staff-years: FY 00: 0.5

**Schedule:** Start: FY 00  
End: FY 00

**Data Base:** Missile Production Costs

**Publications:** Completed Study Report

**Category:** II.A.2

**Keywords:** Estimating, Missiles, Production, Data Collection, Data Base

**Title:** Government In-House Cost Study for Air-Launched Missiles

**Summary:** This report presents a database of production-phase government and contractor costs for the Sparrow, Sidewinder, Harm, and Phoenix programs. Data is tabulated for FY80-FY89 and includes information for foreign military sales cases. No system in the database has less than five consecutive years of information.

**Classification:** Unclassified

**Sponsor:** Naval Center for Cost Analysis  
1111 Jefferson Davis Highway  
Suite 400, West Tower  
Arlington, VA 22202-4306  
Mr. Dan Nussbaum (703) 604-0293  
and  
Naval Air Systems Command (4.2)  
1421 Jefferson Davis Highway  
Arlington, VA 22243-1000  
Mr. William Stranges (703) 604-3688 x2563

**Performer:** MCR Service Group, Inc.  
Small, McKeel, Vielbig, and Sferra (703) 820-4600

**Resources:** Dollars: FY 95: \$60,000  
Staff-years:

**Schedule:** Start: Complete  
End:

**Data Base:** Excel Spreadsheet

**Publications:** MCR Report TR-9507/01

**Category:** II.B

**Keywords:** Government, Analysis, Missiles, Production, Data Collection, Time Series, Data Base, Study

**Title:** MK 41 Vertical Launch System Cost Analysis

**Summary:** This study reports cost research for the Sea-Based Theater Ballistic Missile Defense System. It provides a technical description of vertical launch systems, development costs and the track of production contract prices.

**Classification:** Unclassified

**Sponsor:** Naval Center for Cost Analysis  
1111 Jefferson Davis Highway  
Suite 400, West Tower  
Arlington, VA 22202-4306

Mr. Dan Nussbaum (703) 604-0293

**Performer:** NSWC, Dahlgren  
Mr. John Grey  
and  
Technomics, Inc.  
Mr. Richardson

**Resources:** Dollars: FY 95: \$50,000  
Staff-years:

**Schedule:** Start: Complete  
End:

**Data Base:** VLS Cost Database

**Publications:** NSWC, Dahlgren Report, # TBD

**Category:** II.D

**Keywords:** Industry, Weapon Systems, EMD, Production, Data Collection, Data Base, Study

**Title:** REVIC Calibration for Embedded, Ada and Non-Ada Projects

**Summary:** This report uses data presented in a MITRE Study (MTR1101) to develop revised coefficients for the REVIC Software Estimating Model. Thiel's JASA article "On the Use of Incomplete Prior Information in Regression Analysis" permits combining the default REVIC coefficients with the results of the current analysis.

**Classification:** Unclassified

**Sponsor:** Naval Center for Cost Analysis  
1111 Jefferson Davis Highway  
Suite 400, West Tower  
Arlington, VA 22202-4306

Mr. Dan Nussbaum (703) 604-0293

**Performer:** NCCA, In-House

Mr. Vernon Reisenleiter

**Resources:** Dollars:  
Staff-years: FY 95: 0.17

**Schedule:** Start: Completed  
End:

**Data Base:** None

**Publications:** NCCA Technical Report 002.95 and 003-95, January 1995

**Category:** II.D

**Keywords:** Analysis, Estimating, Weapon Systems, EMD, Survey, Statistics/Regression, CER, Study

**Title:** Analysis of the Relationship Between Development and Production Costs

**Summary:** This study will update and expand the scope of a completed (in FY94) NCCA in-house research effort to evaluate the relationship between development and production hardware costs. This relationship, generally referred to as a step-up or step-down factor, is used as a technique for estimating either Engineering and Manufacturing (EMD) hardware costs or Production hardware costs. The previous NCCA effort evaluated the step-up/step-down factors for a variety of missile, electronics and tracked vehicle programs. This update will incorporate additional programs and analysis of the relationship between Demonstration and Validation (D&V) and EMD hardware costs.

**Classification:** Unclassified

**Sponsor:** Naval Center for Cost Analysis  
1111 Jefferson Davis Highway  
Suite 400, West Tower  
Arlington, VA 22202-4306

Mr. Dan Nussbaum (703) 604-0293

**Performer:** NCCA, In-House

**Resources:** Dollars:  
Staff-years: FY 97: 0.25

**Schedule:** Start: FY 97  
End: FY 97

**Data Base:** None

**Publications:** TBD

**Category:** II.D

**Keywords:** Industry, Missiles, Electronic/Avionics, Land Vehicles, EMD, Production, Survey, Statistics/Regression, CER, Demonstration/Validation

**Title:** Linkage Between VAMOSC and the PPBS

**Summary:** The research will investigate and document the links between the historical, accounting cost data in VAMOSC and the planning and budgeting data in the PPBS. The goal is to establish tracking and potential consistency between the two systems in order to determine the completeness of the VAMOSC data and to allow VAMOSC to be used to do better planning and budgeting.

**Classification:** Unclassified

**Sponsor:** Naval Center for Cost Analysis  
1111 Jefferson Davis Highway  
Suite 400, West Tower  
Arlington, VA 22202-4306

Mr. Carl Wilbourn (703) 604-0310

**Performer:** Mathtech, Incorporated

**Resources:** Dollars: FY 96: \$160,000

Staff-years:

**Schedule:** Start: April 1996  
End: September 1996

**Data Base:** VAMOSC Ships, Air, Missile, and Torpedo Cost and Budget Data.

**Publications:** Final Report, Database improvements

**Category:** II.B

**Keywords:** Government, Operations and Support, Programming, Budgeting, Study

**Title:** Integration of Navy VAMOSC Data Base

**Summary:** Integration of the current weapon system Operating and Support (O&S) cost data into a relational database management system was initiated FY96 and will continue through FY97. Direct access to detailed and summary level data is planned. The current inefficient and incompatible system of batch processing and paper report distribution will be replaced with a Tier II client-server application.

**Classification:** Unclassified

**Sponsor:** Naval Center for Cost Analysis  
1111 Jefferson Davis Highway  
Suite 400, West Tower  
Arlington, VA 22202-4306

Mr. Carl Wilbourn (703) 604-0310

**Performer:** Information Spectrum, Incorporated  
and  
NCCA, In-House

CDR William Mickler, Jr. (703) 604-0300

<b>Resources:</b>	Dollars	Staff-years
FY 96	\$1,000,000	1.5
FY 97	\$700,000	1.5

**Schedule:** Start: October 1995  
End: September 1997

**Data Base:** VAMOSC Ships, Air, Missile, and Torpedo Data

**Publications:** Documentation of System

**Category:** II.B

**Keywords:** Government, Operations and Support, Data Collection, Data Base

**Title:** Incorporation of Infrastructure Cost into the VAMOSC Database

**Summary:** This effort will investigate the types of infrastructure cost, determine sources for this cost data, determine how the costs can be incorporated into VAMOSC and allocate the costs to weapons system.

**Classification:** Unclassified

**Sponsor:** Naval Center for Cost Analysis  
1111 Jefferson Davis Highway  
Suite 400, West Tower  
Arlington, VA 22202-4306

Mr. Carl Wilbourn (703) 604-0310

**Performer:** Information Spectrum, Incorporated

**Resources:** Dollars: FY 96: \$300,000  
Staff-years:

**Schedule:** Start: April 1996  
End: December 1996

**Data Base:** VAMOSC Ships, Air, Missile, and Torpedo Data

**Publications:** TBD

**Category:** II.B

**Keywords:** Government, Operations and Support, Infrastructure



**Title:** Expansion of VAMOSC Shipboard Systems Database

**Summary:** This effort will expand the VAMOSC Shipboard Systems cost database by ten systems; including electronics, launching, and gun systems.

**Classification:** Unclassified

**Sponsor:** Naval Center for Cost Analysis  
1111 Jefferson Davis Highway  
Suite 400, West Tower  
Arlington, VA 22202-4306

Mr. Carl Wilbourn (703) 604-0310

**Performer:** Information Spectrum, Incorporated

**Resources:** Dollars: FY 96: \$100,000  
Staff-years:

**Schedule:** Start: June 1996  
End: December 1996

**Data Base:** VAMOSC Shipboard Systems

**Publications:** VAMOSC Shipboard Systems Report

**Category:** II.B

**Keywords:** Government, Operations and Support, Ships, Data Collection, Data Base

**Title:** Price Indices for Computers

**Summary:** This research will attempt to develop price indices for computers of different sizes such as PCs, mainframes, and CRAYs. First, relevant literature will be reviewed, such as work by Griliches at the National Bureau of Economic Research. Data will be gathered and indices developed.

**Classification:** Unclassified

**Sponsor:** Naval Center for Cost Analysis  
1111 Jefferson Davis Highway  
Suite 400, West Tower  
Arlington, VA 22202-4306

Dr. Brian Flynn (703) 604-0301

**Performer:** NCCA, In-House

Dr. Brian Flynn (703) 604-0301  
Mr. Harold Dagel (703) 604-0314

<b>Resources:</b>	Dollars	Staff-years
FY 96		0.2
FY 97		0.8

**Schedule:** Start: September 1996  
End: May 1997

**Data Base:** TBD

**Publications:**

**Category:** II.A.1

**Keywords:** Government, Estimating, Electronics/Avionics, Study

**Title:** Software Metrics Data Collection and Analysis for High Performance Computing Environments

**Summary:** This research will attempt to collect software metrics data from the Common High Performance Computing Software Support Initiative. About 47 individual projects will be monitored in eight major computational areas. Descriptions of both the quantitative and qualitative aspects of the data base will be provided. Software size, schedule, and productivity measures will be monitored and analyzed on a periodic basis during a three year developmental period which began January 1996.

**Classification:** Unclassified

**Sponsor:** Naval Center for Cost Analysis  
1111 Jefferson Davis Highway  
Suite 400, West Tower  
Arlington, VA 22202-4306

Dr. Brian Flynn (703) 604-0301  
and

DoD High Performance Computing Program Office  
1110 North Glebe Road, Suite 650  
Arlington, VA 22202-4306

Dr. Roger Foster (703) 812-8205

**Performer:** NCCA, In-House

Mr. Stephen Gross (703) 604-0277

<b>Resources:</b>	Dollars	Staff-years
FY 96		0.25
FY 97		0.50
FY 98		0.50
FY 99		0.25

**Schedule:** Start: May 1996  
End: May 1999

**Data Base:**

***Publications:*** TBD

***Category:*** I.C.2

***Keywords:*** Government, Electronics/Avionics, Economics Analysis, Data  
Collection, Data Base

**Title:** Use of a Partial Adjustment Model for Explaining Changes in Overhead Rates

**Summary:** This research investigates the use of a "partial adjustment" model for explaining changes in overhead rates at selected US shipyards. The underlying premise of the model is that firms have some desired level of overhead associated with a particular level of direct base. Further, firms need more than one year to adjust actual levels to desired levels because of market, cultural, and institutional constraints.

**Classification:** Business Sensitive

**Sponsor:** Naval Center for Cost Analysis  
1111 Jefferson Davis Highway  
Suite 400, West Tower  
Arlington, VA 22202-4306

Dr. Brian Flynn (703) 604-0301

**Performer:** NCCA, In-House

Dr. Brian Flynn (703) 604-0301  
Mr. Harold Dagel (703) 604-0314

**Resources:** Dollars:  
Staff-years: FY 95: 0.75

**Schedule:** Start: Completed  
End:

**Data Base:** Historical data on direct and indirect costs at several shipyards

**Publications:** Written Report

**Category:** I.B.2

**Keywords:** Industry, Estimating, Ships, Overhead/Indirect, Economic Analysis, Mathematical Model

**Title:** MADCAM (Microwave and Digital Cost Analysis Model)

**Summary:** Estimates the T1 cost of electronics boxes in FY90 as a function of their distinguishing design characteristics and the technology of the components. Task began in 1992 under an Air Force contract, and then taken under Navy sponsorship in late 1994. The model is in its fourth release, and is called "MADCAM 96." It contains 83 data points comprised of 24 space applications, 14 air and 25 surface applications.

**Classification:** Unclassified

**Sponsor:** Naval Center for Cost Analysis  
1111 Jefferson Davis Highway  
Suite 400, West Tower  
Arlington, VA 22202-4306

Mr. John E. Zamarra (703) 602-5770

**Performer:** Tecolote Research, Inc.

Mr. Brad Frederic  
Mr. Bill Jago

**Resources:** Dollars: FY 95: \$81,700  
Staff-years:

**Schedule:** Start: September 1995  
End: February 1996

**Data Base:** Electronic Boxes

**Publications:** "MADCAM 96 (Microwave and Digital Cost Analysis Model)  
Presentation Document, 29 February 1996

**Category:** I.B.1

**Keywords:** Government, Estimating, Missiles, EMD, Manufacturing, Data Collection, Computer Model

**Title:** Commercial Off the Shelf (COTS) Electronics Cost and Technical Data Base

**Summary:** The report contains technical and cost information, with company product identification and point of contact and EXCEL spreadsheets for the following electronic components: analog/digital converters, application specific integrated circuits (ASICs), computer systems, CPU boards and chips, digital signal processor boards and chips, field programmable gate arrays (FPGAs), input devices, infrared sensors, mass storage devices, multichip modules (MCMs), memory chips, MMIC chips, power supplies, software, and transmit/receive (T/R) modules. Cost data is incomplete in selected areas due to reluctance of vendors to release price lists for complete lines of products.

**Classification:** Unclassified

**Sponsor:** Naval Center for Cost Analysis  
1111 Jefferson Davis Highway  
Suite 400, West Tower  
Arlington, VA 22202-4306

Mr. John E. Zamarra (703) 602-5770

**Performer:** LSA, Inc.

Mr. Rick Osseck

**Resources:** Dollars: FY 95: \$34,000  
Staff-years:

**Schedule:** Start: September 1995  
End: February 1996

**Data Base:** Electronic Boxes

**Publications:** "Commercial Off the Shelf (COTS) Electronics Cost and Technical Data Base," Draft Final Report, May 9, 1996

**Category:** II.A.1

**Keywords:** Government, Estimating, Data Collection, Computer Model

**AIR FORCE COST ANALYSIS AGENCY**



<b>Name</b>	Air Force Cost Analysis Agency (AFCAA)		
<b>Address</b>	1111 Jefferson Davis Highway, Suite 403 Arlington, VA 22202-4306		
<b>Director</b>	Colonel Greg McKillop	Phone: (703) 602-7431	Fax: (703) 604-6646
<b>Size</b>	Professional:	52 (authorized)	
		46 (assigned)	
	Support:	2	
	Consultants:	0	
	Subcontractors:	0	
<b>Focus</b>	Field Operating Agency (FOA) responsible to the Air Force Assistant Secretary (Financial Management/Comptroller) for independent life-cycle cost analyses of major weapon system programs. Selectively-manned operations support unit to Headquarters USAF. Develops costing methods, models and databases and derives reliable cost estimates, then advises AF and OSD senior leaders on budget, resource allocation, program, and acquisition milestone decisions.		
<b>Activity</b>	Number of projects in process:		21
	Average duration of a project:		1 year
	Average number of staff members assigned to a project:		1
	Average number of staff-years expended per project:		0.2
	Percentage of effort conducted by consultants:		90%
	Percentage of effort conducted by subcontractors:		0%

**Title:** Communications Payload Data Collection and DB Development

**Summary:** This project involves the data collection and database development for space communications payloads. The communications payload will include all frequency, e.g., UHF, SHF, EHF, and all other frequencies. The contractor will collect the data from existing data packages and new sources. The database will provide the necessary data to estimate future communications payloads.

**Classification:** Unclassified

**Sponsor:** Air Force Cost Analysis Agency

**Performer:** TASC, Inc./MCR

**Resources:** \$165,000

**Schedule:** Start: September 1995  
End: September 1996

**Database:** TBD

**Publications:** TBD

**Category:** II.A.2

**Keywords:** Government, Estimating, Analysis, Life Cycle, Readiness, Data Collection, Data Base, Mathematical Modeling, CER, Computer Model, Statistics/Regression,

**Title:** Launch Vehicle Cost Model (Below-the-Line CERs)

**Summary:** This is a follow-on project. The first phase of LVCM developed hardware only CERs. Data were collected from Delta, Titan, and Atlas launch vehicles. This follow-on develops below-the-line items, such as System Engineering/Program Management, Data, Training, etc.

**Classification:** Unclassified

**Sponsor:** Air Force Cost Analysis Agency

**Performer:** Tecelote Research, Inc.

**Resources:** \$166,000

**Schedule:** Start: June 1995  
End: Apr 96

**Database:** TBD

**Publications:** TBD

**Category:** II.A.2

**Keywords:** Government, Space Systems, Estimating, Analysis, Life Cycle, Readiness, Data Collection, Data Base, Mathematical Modeling, Statistics/Regression, CER, Computer Model

**Title:** Space Cost Driver Research Study

**Summary:** This project examines the nature of high tech/low production cost relationships. The study examines in detail the three cost categories: production, engineering, and overhead. It is suggested that in the high tech/low cost scenario, production cost are comparatively minimal and have a diminished relationship to all other cost. It is further suggested that focusing on the production process realizes relatively minimal cost benefit in terms of total cost.

**Classification:** Unclassified

**Sponsor:** Air Force Cost Analysis Agency

**Performer:** In-house effort (AFCAA)

**Resources:** \$0 (some TDY funds; in-house manpower)

**Schedule:** Start: June 1995  
End: September 1996

**Database:** TBD

**Publications:** TBD

**Category:** II.A.2

**Keywords:** Government, Space Systems, Estimating, Analysis, Life Cycle, Readiness, Data Collection, Data Base, Mathematical Modeling, Statistics/Regression, CER, Computer Model

**Title:** Sensor Payload Data Collection and DB Development

**Summary:** This project involves the data collection and database development for space sensor payloads. The contractor will collect the data from existing data packages and new sources. The database will provide the necessary data to estimate future sensor payloads.

**Classification:** Unclassified

**Sponsor:** Air Force Cost Analysis Agency

**Performer:** TASC, Inc.

**Resources:** \$153,000

**Schedule:** Start: September 1995  
End: September 1996

**Database:** TBD

**Publications:** TBD

**Category:** II.A.2

**Keywords:** Government, Estimating, Space Systems, Analysis, Life Cycle, Readiness, Data Collection, Data Base, Mathematical Modeling, Statistics/Regression, CER, Computer Model

**Title:** Space System Database Consolidation (Phase II)

**Summary:** This project involves the re-normalizing of several of the current space system data packages based on the Phase I NASA/AF standard database WBS and normalization procedures. This project is essential to the completion of the goal to achieve overall consistency in current and future satellite databases. The effort will include narrative summary of each data point (program resume), a description of relevant technical and physical parameters, detailed data spreadsheets with raw data and normalized data. Phase III of this project will add new data packages.

**Classification:** Unclassified

**Sponsor:** Air Force Cost Analysis Agency

**Performer:** Tecelote Research Inc.

**Resources:** \$125,000

**Schedule:** Start: June 1996  
End: December 1996

**Database:** TBD

**Publications:** TBD

**Category:** II.A.2

**Keywords:** Government, Estimating, Space Systems, Analysis, Life Cycle, Readiness, Data Collection, Data Base, Mathematical Modeling, Statistics/Regression, CER, Computer Model

**Title:** NAFCOM Phase I

**Summary:** The project develops and integrates specific AF requirements into the database and NASA Cost Model (NASCOM). The incorporation of AF requirements allows data and cost estimates to be displayed, analyzed, and used in a manner compatible with AF terminology and costing procedures. Phase II completes the delivery of NAFCOM and incorporates the capability to estimate launch vehicle and provides other updates to the databases.

**Classification:** Unclassified

**Sponsor:** Air Force Cost Analysis Agency

**Performer:** NASA and SAIC

**Resources:** TBD

**Schedule:** Start: June 1996  
End: December 1996

**Database:** TBD

**Publications:** TBD

**Category:** II.A.2

**Keywords:** Government, Estimating, Space Systems, Analysis, Life Cycle, Spares/Logistics, Data Collection, Data Base, Mathematical Modeling, Statistics/Regression, CER, Computer Model

**Title:** Feasibility Study: Streamlined Acquisition Cost—Phase I

**Summary:** This study examines the feasibility of capturing the cost impact of space acquisition reform, streamlining, and “new ways of doing business.” Can we capture all the acquisition reform, streamlining, and “new ways of doing business” so that cost models and estimates reflect the new acquisition environment? This study will also provide recommendations for a follow-on effort to develop adjustment techniques, mechanism, processes, and methodologies that will be applied to cost models (payload, bus, launch vehicle) or be embedded in existing CERs.

**Classification:** Unclassified

**Sponsor:** Air Force Cost Analysis Agency

**Performer:** TASC, Inc.

**Resources:** TBD

**Schedule:** Start: June 1996  
End: August 1996

**Database:** TBD

**Publications:** TBD

**Category:** I.A

**Keywords:** Government, Estimating, Space Systems, Analysis, Life Cycle, Readiness, Data Collection, Data Base, Mathematical Modeling, Statistics/Regression, CER, Computer Model



**Title:** Launch Vehicle Cost Model (LVCM)—Decrement and Launch Operations

**Summary:** The objective is to develop decrement mechanisms for Below-the-Line CERs initiated under the previous task (Launch Vehicle Common Practices and LVCM—Expansion and Maintenance); modify existing LVCM CERs to accommodate decrement mechanisms; and expand LVCM to include the Launch Operations WBS element. The current LVCM embodies “business-as-it-is” development and production practices. The intent of this effort is to provide a frame of reference for estimating the possible cost impacts of proposed adjustments.

**Classification:** Unclassified

**Sponsor:** Air Force Cost Analysis Agency

**Performer:** Tecelote Research Inc.

**Resources:** \$150,000

**Schedule:** Start: May 1996  
End: September 1996

**Database:** TBD

**Publications:** TBD

**Category:** I.A

**Keywords:** Government, Estimating, Space Systems, Analysis, Life Cycle, Readiness, Data Collection, Data Base, Mathematical Modeling, Statistics/Regression, CER, Computer Model

**Title:** Booster/Payload Interface Standard

**Summary:** This project will analyze the cost impact of standardizing the interface between the booster and the payload industry-wide in anticipation of Evolved Expendable Launch Vehicle (EELV) development. To achieve cost reduction and streamlining, standardization of boosters and payload interfaces will be common place. The project will consider the industry and DoD impacts of accommodating the standardization from the booster and the payload perspective. It will encompass the pre-EMD, EMD, and Production phases.

**Classification:** Unclassified

**Sponsor:** Air Force Cost Analysis Agency

**Performer:** TBD

**Resources:** TBD

**Schedule:** Start: August 1996  
End: February 1997

**Database:** TBD

**Publications:** TBD

**Category:** II.A.2

**Keywords:** Government, Estimating, Space Systems, Analysis, Life Cycle, Spares/Logistics, Data Collection, Data Base, Mathematical Modeling, Statistics/Regression, CER, Computer Model

**Title:** Streamlined Acquisition Cost Study—Phase II

**Summary:** Follow-on project to examine the cost impact and the factoring of streamlined acquisition. This is the quantification of acquisition reform into the cost models. It will examine Mil-Spec applications for contractors and subs, program h/w procurement routines, CAE/CAD/CAM applications, management information network, contract changes, implementation of commercial manufacturing and quality controls, reduction of program reviews and reporting, parts application flexibility, automated test data handling systems, reduction of government micro-management, design-to-cost potentials, contract type, multi-year procurement, combined build concepts, and long lead parts procurement.

**Classification:** Unclassified

**Sponsor:** Air Force Cost Analysis Agency

**Performer:** TBD

**Resources:** TBD

**Schedule:** Start: August 1996  
End: February 1997

**Database:** TBD

**Publications:** TBD

**Category:** I.A

**Keywords:** Government, Estimating, Analysis, Life Cycle, Readiness, Data Collection, Data Base, Mathematical Modeling, Computer Model, Statistics/Regression, CER

**Title:** NAFCOM Phase II

**Summary:** The project is a follow-on to NAFCOM Phase I. Phase I developed and integrated specific AF requirements into the database and NASA Cost Model (NASCOM). The incorporation of AF requirements allowed data and cost estimates to be displayed, analyzed, and used in a manner compatible with AF terminology and costing procedures. Phase II completes the delivery of the NAFCOM, associated documentation to the AF, and the incorporation of the launch vehicle information.

**Classification:** Unclassified

**Sponsor:** Air Force Cost Analysis Agency

**Performer:** NASA and SAIC

**Resources:** TBD

**Schedule:** Start: December 1996  
End: June 1997

**Database:** TBD

**Publications:** TBD

**Category:** II.A.2

**Keywords:** Government, Space Systems, Estimating, Analysis, Life Cycle, Spares/Logistics, Data Collection, Data Base, Mathematical Modeling, Statistics/Regression, CER, Computer Model

**Title:** Re-Engineering Space Cost Estimating

**Summary:** This project will examine the process of space cost estimating. This effort specifically addresses the current space cost estimating methodology and the re-engineering of space cost estimating. This re-engineering is necessary to increase the ability and capability of the AFCAA to conduct Component Cost Analyses. By this effort, the AFCAA will improve the process of cost estimating. The project will address hardware estimating methodology, functional estimating, activity estimating (activity based costing), schedule-cost estimating and other methodologies. (This is NOT the re-engineering or re-visit of the space acquisition associated with streamlining).

**Classification:** Unclassified

**Sponsor:** Air Force Cost Analysis Agency

**Performer:** TBD

**Resources:** TBD

**Schedule:** Start: October 1996  
End: April 1997

**Database:** TBD

**Publications:** TBD

**Category:** II.A.2

**Keywords:** Government, Space Systems, Estimating, Analysis, Life Cycle, Spares/Logistics, Data Collection, Data Base, Mathematical Modeling, CER, Mathematical Model, Statistics/Regression, Computer Model

**Title:** Space System Database Consolidation (Phase III)

**Summary:** This project is the last Phase of a three-phased effort. Phase I of this project established the standard WBS and cost data normalization procedures. Phase II used the NASA/AF common database WBS and normalization procedures to establish spreadsheet-zero and renormalize two of the current space system data packages. Phase II included narrative summary of each data point (program resume), a description of relevant technical and physical parameters, and detailed data spreadsheets with raw data, and normalized data. Phase III of this project will add new data packages using the same processes as used in Phase II.

**Classification:** Unclassified

**Sponsor:** Air Force Cost Analysis Agency

**Performer:** TBD

**Resources:** TBD

**Schedule:** Start: February 1997  
End: August 1997

**Database:** TBD

**Publications:** TBD

**Category:** II.A.2

**Keywords:** Government, Estimating, Analysis, Space Systems, Life Cycle, Readiness, Data Collection, Data Base, Mathematical Modeling, Statistics/Regression, CER, Computer Model

**Title:** Common Bus Data Collection

**Summary:** This project involves the data collection on satellite common bus. Common bus will be/may be the industry norm to place specific payloads into orbit. Data collection will involve the collection of past and current common bus, both commercial and DoD satellites. The data collected will be consistent with the NASA/AF standard WBS and standard normalization procedures.

**Classification:** Unclassified

**Sponsor:** Air Force Cost Analysis Agency

**Performer:** TBD

**Resources:** TBD

**Schedule:** Start: October 1996  
End: April 1997

**Database:** TBD

**Publications:** TBD

**Category:** II.A.2

**Keywords:** Government, Estimating, Analysis, Space Systems, Life Cycle, Readiness, Data Collection, Data Base, Mathematical Modeling, CER, Computer Model, Statistics/Regression

**Title:** Launch Vehicle (Booster) Database Update

**Summary:** This project will update the database used in the Launch Vehicle Cost Model and update/develop cost estimating relationship (CERs) from the cost databases. It will provide the cost estimating tools to estimate accurately launch vehicles. The CERs will be tested against actual data for validation and reasonableness.

**Classification:** TBD

**Sponsor:** Air Force Cost Analysis Agency

**Performer:** TBD

**Resources:** TBD

**Schedule:** Start: November 1996  
End: May 1997

**Database:** TBD

**Publications:** TBD

**Category:** II.A.2

**Keywords:** Government, Space Systems, Estimating, Analysis, Life Cycle, Spares/Logistics, Data Collection, Data Base, Mathematical Modeling, Computer Model Statistics/Regression, CER, Mathematical Model



**Title:** Strategic/Navigational/Weather/Crosslinks Payload Data Collection Update

**Summary:** This project will update the database for various payloads, such as, strategic (DSP-like), navigational (GPS-like), weather (DMSP-like), and crosslinks. It will provide the database to develop cost estimating relationships (CERs) and cost estimating crosschecks.

**Classification:** Unclassified

**Sponsor:** Air Force Cost Analysis Agency

**Performer:** TBD

**Resources:** TBD

**Schedule:** Start: December 1996  
End: July 1997

**Database:** TBD

**Publications:** TBD

**Category:** II.A.2

**Keywords:** Government, Space Systems, Estimating, Analysis, Life Cycle, Spares/Logistics, Data Collection, Data Base, Mathematical Modeling

**Title:** New Technology Cost Study

**Summary:** This project will consider the cost impact of new technology. In the fast changing space environment, examination of emerging technology is necessary to maintain the utility of cost model. Some areas to be examined will include: MMIC, GaAs, NiH, and composites.

**Classification:** Unclassified

**Sponsor:** Air Force Cost Analysis Agency

**Performer:** TBD

**Resources:** TBD

**Schedule:** Start: January 1997  
End: July 1998

**Database:** TBD

**Publications:** TBD

**Category:** II.A.2

**Keywords:** Government, Advanced Technology, Space Systems, Estimating, Analysis, Life Cycle, Data Collection, Data Base, Mathematical Modeling, Statistics/Regression

**Title:** Space-Environmental Cost Study

**Summary:** This project will study the cost impact of environmental concerns in space systems. It will focus primarily on costs associated with cleanup, containment, and handling of environmentally sensitive chemicals and hazardous materials.

**Classification:** Unclassified

**Sponsor:** Air Force Cost Analysis Agency

**Performer:** TBD

**Resources:** TBD

**Schedule:** Start: October 1997  
End: March 1998

**Database:** TBD

**Publications:** TBD

**Category:** II.A.2

**Keywords:** Government, Environment, Advanced Technology, Space Systems, Estimating, Analysis, Life Cycle, Data Collection, Data Base, Mathematical Modeling, Statistics

**Title:** Wide Area Network (WAN) Database

**Summary:** This project will examine the feasibility of CONUS wide sharing of cost database. With the consolidation and cross sharing of cost database to achieve cost synergy, availability and access will be examined through the use of Wide Area Network. It will consider the cost, infrastructure, operations, and security of establishing a WAN database among the space cost community. .

**Classification:** Unclassified

**Sponsor:** Air Force Cost Analysis Agency

**Performer:** TBD

**Resources:** TBD

**Schedule:** Start: November 1997  
End: March 1998

**Database:** TBD

**Publications:** TBD

**Category:** II.A.2

**Keywords:** Government, Advanced Technology, Space Systems, Estimating, Analysis, Life Cycle, Data Collection, Data Base, Mathematical Modeling, Statistics

**Title:** Common Bus CER Development

**Summary:** This project will develop the cost estimating relationship (CERs) for the common bus segment of space. It will update/collect data and develop CERs to estimate common bus costs. Given the emerging environment of common bus usage for multiple payloads, the development of a database and CER is essential to future cost estimating capability.

**Classification:** Unclassified

**Sponsor:** Air Force Cost Analysis Agency

**Performer:** TBD

**Resources:** TBD

**Schedule:** Start: December 1997  
End: June 1998

**Database:** TBD

**Publications:** TBD

**Category:** II.A.2

**Keywords:** Government, Space Systems, Estimating, Analysis, Life Cycle, Spares/Logistics, Data Collection, Data Base, Mathematical Modeling, Computer Model, Statistics/Regression, CER, Mathematical Model

**Title:** Business Base Impact Cost Study Follow-on

**Summary:** This project will re-examine the cost impact of the changing business base due to industry strategization, mergers, DoD downsizing and other economic environment. It will examine several major aerospace corporations' experiences and corporate strategies. This project will help the estimating process by reflecting the current state of corporate business base decisions.

**Classification:** Unclassified

**Sponsor:** Air Force Cost Analysis Agency

**Performer:** TBD

**Resources:** TBD

**Schedule:** Start: January 1998  
End: June 1998

**Database:** TBD

**Publications:** TBD

**Category:** II.A.2

**Keywords:** Government, Overhead/Indirect, Space Systems, Estimating, Analysis, Spares/Logistics, Life Cycle, Data Collection, Data Base, Mathematical Modeling, Statistics

**Title:** Ground Segment WBS/CER Development

**Summary:** This project will standardize the WBS definition, identify cost drivers, and collect necessary data to update existing government databases and test the relevancy of cost drivers. This effort will concentrate on existing useable government databases. This effort is essential to provide the independent capability to estimate the ground segment of the total space architecture.

**Classification:** TBD

**Sponsor:** Air Force Cost Analysis Agency

**Performer:** TBD

**Resources:** TBD

**Schedule:** Start: October 1998  
End: June 1999

**Database:** TBD

**Publications:** TBD

**Category:** II.A.2

**Keywords:** Government, Space Systems, Estimating, Analysis, Life Cycle, Data Collection, Data Base, Mathematical Modeling, Statistics

**Title:** EHF Communication Payload Database Update

**Summary:** This project will update EHF communication payload cost data for creating a database for the development of cost estimating relationships (CER). The project will examine EHF payloads, such as Milstar, UFO, and other applicable programs.

**Classification:** Unclassified

**Sponsor:** Air Force Cost Analysis Agency

**Performer:** TBD

**Resources:** TBD

**Schedule:** Start: November 1998  
End: July 1999

**Database:** TBD

**Publications:** TBD

**Category:** II.A.2

**Keywords:** Government, Electronics/Avionics, Space Systems, Estimating, Analysis, Life Cycle, Data Collection, Data Base, Mathematical Modeling, Statistics



**Title:** Launch Database Update 99

**Summary:** This project will collect new cost data on launch segment of space. It will add to the existing government cost database (Launch Vehicle Cost Model, March 95). It will serve as a database to update the cost estimating relationships. Collection will encompass all DoD and commercial launchers.

**Classification:** TBD

**Sponsor:** Air Force Cost Analysis Agency

**Performer:** TBD

**Resources:** TBD

**Schedule:** Start: December 1998  
End: August 1999

**Database:** TBD

**Publications:** TBD

**Category:** II.A.2

**Keywords:** Government, Space Systems, Estimating, Analysis, Life Cycle, Data Collection, Data Base, Mathematical Modeling, Statistics

**Title:** Space Database Update 2000

**Summary:** This project will update the consolidated space database. It will encompass a wide range of databases, i.e., bus, payloads, launchers, ground. It will be the main repository of all other databases. This will also be crossfed to other space agencies, i.e., NASA, SMC.

**Classification:** Unclassified

**Sponsor:** Air Force Cost Analysis Agency

**Performer:** TBD

**Resources:** TBD

**Schedule:** Start: October 1999  
End: June 2000

**Database:** TBD

**Publications:** TBD

**Category:** II.A.2

**Keywords:** Government, Space Systems, Estimating, Analysis, Life Cycle, Data Collection, Data Base, Mathematical Modeling, Statistics

**Title:** Space Estimating Methodology Update 2000

**Summary:** This project will examine space cost estimating methodologies to take into account the changing technology, economic environment (including corporate strategies, accounting changes, electronic media changes, CCDR format/availability changes, and policies). It will cover any new datapoints, or programs. It will provide the database to develop CERs.

**Classification:** Unclassified

**Sponsor:** Air Force Cost Analysis Agency

**Performer:** TBD

**Resources:** TBD

**Schedule:** Start: November 1999  
End: July 2000

**Database:** TBD

**Publications:** TBD

**Category:** II.A.2

**Keywords:** Government, Space Systems, Estimating, Analysis, Life Cycle, Data Collection, Data Base, Mathematical Modeling, Statistics

**Title:** Strategic/Navigational/Weather/Crosslinks Payload Data Collection

**Summary:** This project will collect new payload cost data on strategic (DSP-like), navigational (GPS-like), weather (DMSP-like), and crosslinks. It will update the database to develop cost estimating relationships (CERs) and cost estimating crosschecks.

**Classification:** Unclassified

**Sponsor:** Air Force Cost Analysis Agency

**Performer:** TBD

**Resources:** TBD

**Schedule:** Start: December 1999  
End: August 2000

**Database:** TBD

**Publications:** TBD

**Category:** II.A.2

**Keywords:** Government, Space Systems, Estimating, Analysis, Life Cycle, Spares/Logistics, Data Collection, Data Base, Mathematical Modeling, Statistics

**Title:** Multinational Satellite Cost Study

**Summary:** This project will examine the cost estimating issues in developing and manufacturing multinational satellites. It will cover the efficiencies and inefficiencies associated with multinational cooperation of satellite construction.

**Classification:** Unclassified

**Sponsor:** Air Force Cost Analysis Agency

**Performer:** TBD

**Resources:** TBD

**Schedule:** Start: October 2000  
End: June 2001

**Database:** TBD

**Publications:** TBD

**Category:** II.A.2

**Keywords:** Government, Space Systems, Estimating, Analysis, Life Cycle, Spares/Logistics, Data Collection, Data Base, Mathematical Modeling, Statistics

**Title:** Bus CER Update and Development

**Summary:** This project will update the existing bus database and cost estimating relationship (CER). This will bring the CER current with the latest existing technology and cost impacts.

**Classification:** Unclassified

**Sponsor:** Air Force Cost Analysis Agency

**Performer:** TBD

**Resources:** TBD

**Schedule:** TBD

**Database:** TBD

**Publications:** TBD

**Category:** II.A.2

**Keywords:** Government, Space Systems, Estimating, Analysis, Life Cycle, Spares/Logistics, Data Collection, Data Base, Mathematical Modeling, Statistics

**Title:** Ground Segment Database Update

**Summary:** This project will update the existing government cost database which will be the basis of cost estimating relationship (CER) development. This will reflect the latest information available for the ground segment.

**Classification:** Unclassified

**Sponsor:** Air Force Cost Analysis Agency

**Performer:** TBD

**Resources:** TBD

**Schedule:** Start: December 2000  
End: August 2001

**Database:** TBD

**Publications:** TBD

**Category:** II.A.2

**Keywords:** Government, Space Systems, Estimating, Analysis, Life Cycle, Spares/Logistics, Data Collection, Data Base, Mathematical Modeling, Statistics

**Title:** Missiles and Munitions O&S Data Collection and CER Development

**Summary:** This project involves developing a missiles and munitions Operating and Support database, linking available databases to O&S estimating models and developing CERs for estimating O&S.

**Classification:** Unclassified

**Sponsor:** Air Force Cost Analysis Agency

**Performer:** TASC, Inc.

**Resources:** \$180,000

**Schedule:** Start: January 1996  
End: December 1996

**Database:** TBD

**Publications:** TBD

**Category:** II.A.1, II.A.2

**Keywords:** Government, Estimating, Analysis, Life Cycle, Data Collection, Data Base, Missiles, Statistics/Regression, CER, Computer Model



**Title:** Munitions Seeker Data Collection

**Summary:** The objective of this project is to develop a technical and cost data base on new munitions using new seeker technology (IR Focal Plane Array, millimeter wave, dual mode seekers, synthetic aperture array, K-band RF, etc.). This will insure estimators have data to perform estimates on weapon systems with new seeker technology. Sources of data, validation efforts, and normalization rationale will be completely documented.

**Classification:** Unclassified

**Sponsor:** Air Force Cost Analysis Agency

Ms. Theresa O'Brien (703) 604-0394/DSN 664-0394

**Performer:** TASC, Inc.

**Resources:** FY 96: \$150,000

**Schedule:** Start: June 1996  
End: February 1998

**Data Base:** TBD

**Publications:** TBD

**Category:** II.A.1

**Keywords:** Government, Analysis, Electronics/Avionics, Missiles, Data Base, EMD, Production, Labor, Materials, Data Collection

**Title:** Missiles ACDB Update

**Summary:** The objective of this project is to collect the necessary data to perform periodic updates of the Automated Cost Data Base (ACDB) to include the latest data on programs such as JDAM, AIM-9X and Sensor Fused Weapon. Update ACDB with the new data.

**Classification:** Unclassified

**Sponsor:** Air Force Cost Analysis Agency  
Financial Management Missiles

**Performer:** TBD

**Resources:** TBD

**Schedule:** Start: October 1997, October 1999  
End: May 1998, May 2000

**Data Base:** Automated Cost Data Base (ACDB)  
Description: Missiles and Munitions systems data  
Automation: PC in FoxPro

**Publications:** TBD

**Category:** II.A.1

**Keywords:** Government, Analysis, Programming, Forces, Mathematical Modeling, Computer Model, Life Cycle, Labor, Materials, Data Collection, Data Base, Missiles

**Title:** Missiles SE/PM CER Development

**Summary:** The objective of this project is to take data from the Automated Cost Data Base (ACDB) and other sources and develop CERs to estimate SE/PM costs for missile/munitions programs in development as well as production.

**Classification:** Unclassified

**Sponsor:** Air Force Cost Analysis Agency  
Financial Management Missiles

**Performer:** TBD

**Resources:** FY 99: TBD  
FY 01: TBD

**Schedule:** Start: October 1998, October 2000  
End: April 1999, April 2001

**Data Base:** Automated Cost Data Base (ACDB)

**Description:** Missiles and munitions systems data  
Automation: PC in FoxPro

**Publications:** TBD

**Category:** II.A.2, II.B

**Keywords:** Government, Analysis, Data Collection, Data Base, Mathematical Modeling, Statistics/Regression, CER, Computer Model, Missiles

**Title:** Munitions/Seeker CER Development

**Summary:** The objective of this project is to use data from Munitions Seeker Data Collection (funded and delivered in FY 96) to develop Cost Estimating Relationships to estimate the development and production of seeker components.

**Classification:** Unclassified

**Sponsor:** Air Force Cost Analysis Agency  
Financial Management Missiles

**Performer:** TBD

**Resources:** FY 99: TBD

**Schedule:** Start: October 1998  
End: March 1999

**Data Base:** TBD

**Publications:** TBD

**Category:** II.A.2, II.B

**Keywords:** Government, Analysis, Data Collection, Data Base, Mathematical Modeling, Statistics/Regression, CER, Missiles, Labor, Material, Overhead/Indirect

**Title:** Missiles ST&E CER Development

**Summary:** The objective of this project is to take data from the Automated Cost Data (ACDB) and other sources and develop regressions to estimate ST&E costs for missile/munitions programs in development as well as production.

**Classification:** Unclassified

**Sponsor:** Air Force Cost Analysis Agency  
Financial Management Missiles

**Performer:** TBD

**Resources:** FY 99: TBD  
FY 01: TBD

**Schedule:** Start: October 1998, October 2000  
End: April 1999, April 2001

**Data Base:** TBD

**Publications:** TBD

**Category:** II.A.2, II.B

**Keywords:** Government, Analysis, Data Collection, Data Base, Mathematical Modeling, Statistics/Regression, CER, Missiles, Labor, Overhead/Indirect, Material

**Title:** Missiles O&S CER Update

**Summary:** The objective of this project is to update the report from the FY 95 data collection and CER effort for Missiles and Munitions Operating and Support Costs.

**Classification:** Unclassified

**Sponsor:** Air Force Cost Analysis Agency  
Financial Management Missiles

**Performer:** TBD

**Resources:** FY 02: TBD

**Schedule:** Start: October 2001  
End: October 2002

**Data Base:** TBD

**Publications:** TBD

**Category:** II.A.2, II.B

**Keywords:** Government, Analysis, Data Collection, Data Base, Mathematical Modeling, Statistics/Regression, CER, Operating and Support, Missiles

**Title:** Avionics Systems Data Collection

**Summary:** The objective of this project is to update/develop a historical avionics database to allow analysts to better understand and apply the data during subsequent cost estimating relationship (CER) development. Cost, technical, and programmatic data from the population of US military weapons with on-board avionics systems, including those with integrated avionics architecture (vice federated) will be collected. The data will be validated and normalized. Sources of data, validation efforts, and normalization rationale will be completely documented. This project is a continuation of a research effort undertaken with FY 94 funds.

**Classification:** Unclassified

**Sponsor:** Air Force Cost Analysis Agency

Major Roy Clayton (703) 602-4097/DSN 332-4097

**Performer:** TASC, Inc.

**Resources:** FY 94: \$275,000

FY 95: \$250,000

**Schedule:** Start: FY 94 effort delivered: January 1995  
End: FY 95 Follow-on delivery: August 1996

**Data Base:** The avionics systems data is contained in the Automated Cost Database (ACDB) module of ACE IT. The data includes cost, programmatic and technical information generally at the LRU level. The following systems are included in the database: APG 65, APG 66, APG 68, APG 70, APG 71, APG 73, ICAAS, AAQ 13, AAQ 14, ALR 67, ALR 56M, ALR 56C, ALQ 165, ALQ 135 and AYK 14.

**Publications:** TBD

**Category:** I.B, I.D, II.A, II.B

**Keywords:** Government, Analysis, Electronics/Avionics, EMD, Production, Labor, Materials, Data Collection, Data Base

**Title:** Multi-Aircraft Database Normalization

**Summary:** The objective of this project is to normalize and fully document previously collected Air Force and Navy cost and technical data. The database will be flexible enough to allow for either an analogy-based or CER-based approach for both recurring and non-recurring costs of aircraft systems. The database will contain functional hourly and cost information, as well as, technical information for each hardware WBS element. Sources of data and normalization rationale will be completely documented. This project is a continuation of a research effort undertaken with FY 93 funds.

**Classification:** Unclassified

**Sponsor:** Air Force Cost Analysis Agency  
Tina Colarossi (703) 602-9324/DSN 332-9324

**Performer:** Tecelote Research, Inc.

**Resources:** FY 96: \$225,000

**Schedule:** Start: March 1996  
End: March 1997

**Data Base:** TBD

**Publications:** TBD

**Category:** I.B, I.D, II.A, II.B

**Keywords:** Government, Analysis, Estimating, Aircraft, Airframe, EMD, Production, Labor, Materials, Data Collection, Data Base



**Title:** WRAP Rate Study

**Summary:** The objective of this project is to understand and document historical and current methodologies used to calculate fully- loaded labor (WRAP) rates for a variety of prime aircraft manufacturers. This effort will allow normalization of current WRAP rates to the historical data underlying an estimate; it will also allow normalization of the historical cost data to reflect current WRAP rate calculations.

**Classification:** Unclassified

**Sponsor:** Air Force Cost Analysis Agency

TBD

**Performer:** TBD

**Resources:** TBD

**Schedule:** Start: March 1998  
End: March 1999

**Data Base:** TBD

**Publications:** TBD

**Category:** I.B, I.D, II.A, II.B

**Keywords:** Government, Analysis, Estimating, Aircraft, Production, Labor, Materials, Data Collection, Data Base

**Title:** Overhead Primer

**Summary:** The objective of this project is to provide a primer discussing methods of measuring and predicting business base changes for a prime weapon system contractor; then describing how to calculate alternate overhead rates given different assumptions of that contractor's future business base.

**Classification:** Unclassified

**Sponsor:** Air Force Cost Analysis Agency  
TBD

**Performer:** TBD

**Resources:** TBD

**Schedule:** Start: March 1998  
End: March 1999

**Data Base:** TBD

**Publications:** TBD

**Category:** I.B, I.D, II.A, II.B

**Keywords:** Government, Analysis, Estimating, Aircraft, Production, Labor, Materials, Data Collection, Data Base

**Title:** Composite/Exotic Materials Database

**Summary:** The objective of this project is to update/develop a historical composite/exotic materials database to allow analysts to better understand and apply the data during subsequent cost estimating relationship (CER) development. Cost, technical, and programmatic data for various weapon systems will be collected. The data will be validated and normalized. Sources of data, validation efforts, and normalization rationale will be completely documented. This project is a continuation of a research effort undertaken with FY 94 funds.

**Classification:** Unclassified

**Sponsor:** Air Force Cost Analysis Agency

Deborah Cann (703) 604-0402/DSN 664-0402

**Performer:** Tecelote Research, Inc.

**Resources:** FY 94: \$150,000  
FY 96: \$228,000

**Schedule:** Start: FY 94 effort delivered: December 1994  
End: FY 96 Follow-on delivery: March 1997

**Data Base:** FOXPRO based database run out of ACDB. Provides detailed cost, technical and programmatic data on the following systems: AV-8B, F/A-18, F-22, B-2, V-22 and A-6.

**Publications:** 20 binders of raw data and 1 book summarizing efforts and results.

**Category:** I.D, II.A, II.B, II.D

**Keywords:** Government, Estimating, Analysis, Aircraft, Airframe, Data Base

**Title:** O&S Cost Estimating Relationships (CERs) Development for Support Equipment

**Summary:** Project includes developing CERs for estimating Life-Cycle-Costs of support equipment for future weapon systems. These CERs will provide alternative methodologies for use in developing CCAs.

**Classification:** Unclassified

**Sponsor:** Air Force Cost Analysis Agency  
Major Mel Robertson (703) 604-0401/DSN 664-0401

**Performer:** TBD

**Resources:** TBD

**Schedule:** Start: November 1998  
End: December 1999

**Data Base:** TBD

**Publications:** TBD

**Category:** II.A, II.B

**Keywords:** Government, Estimating, Analysis, Aircraft, Spares/Logistics, Life Cycle, Readiness, Data Collection, Mathematical Modeling, Statistics/Regression, CER, Data Base, Mathematical Model, Computer Model

**Title:** Aircraft Engine Database

**Summary:** Joint project between AFCAA and Naval Air Systems Command. Project includes collection and analysis of cost, technical, and programmatic data for the development of an engine database as well as the development of engine cost estimating relationships (CERs). These CERs will provide alternative methodologies for use in developing CCAs.

**Classification:** Unclassified

**Sponsor:** Naval Air Systems Command

Al Pressman (703) 604-3440 x2663

Air Force Cost Analysis Agency

Tina Colarossi (703) 602-9324/DSN 332-9324

**Performer:** KETRON

**Resources:** FY 95: \$340,000 (\$200,000 AFCAA funded)

**Schedule:** Start: November 1995

End: November 1996

**Data Base:** TBD

**Publications:** TBD

**Category:** I.B, II.A, II.B

**Keywords:** Government, Estimating, Analysis, Aircraft, Engine, Life Cycle, Data Collection, Mathematical Modeling, Mathematical Model, Statistics/Regression, CER, Data Base, Computer Model

**Title:** Composite Material Support Cost Database

**Summary:** The objective of this project is to attempt to determine, using historical data, whether additional support costs are incurred (and their magnitude) because of the use of composite/exotic materials. A database of support costs specific to composite materials will be developed. This will allow analysts to better understand and apply the data during subsequent cost estimating relationship (CER) development. Support cost information for various weapon systems employing high percentages of composite materials will be collected. The data will be validated, normalized, and compared to support costs for conventional materials. Sources of data, validation efforts, and normalization rationale will be completely documented.

**Classification:** TBD

**Sponsor:** Air Force Cost Analysis Agency

TBD

**Performer:** TBD

**Resources:** TBD

**Schedule:** Start: October 1998  
End: December 1999

**Data Base:** TBD

**Publications:** TBD

**Category:** I.A, I.B, II.B, II.C

**Keywords:** Government, Estimating, Analysis, Aircraft, Airframe, Life Cycle, Spares/Logistics, Readiness, Data Collection, Data Base, Mathematical Modeling, Statistics/Regression, CER, Mathematical Model, Computer Model

**Title:** Aircraft Modification Programs Study

**Summary:** This effort seeks to identify publications relating to aircraft modification, previously collected cost data, and possible sources of cost data not yet collected. These publications and data will include descriptions and costs (in the greatest detail possible) associated with airframe structural modification and engine, avionics, and/or munitions modification tasks. Specific types of tasks may include modification integration, software updates, maintainability and reliability testing and flight testing of the modified system, installation, design, manufacture, and other collateral efforts.

**Classification:** Unclassified

**Sponsor:** Air Force Cost Analysis Agency

LtCol Dianne Jinwright (703) 602-9317/DSN 332-9317

**Performer:** TASC, Inc.

**Resources:** TBD

**Schedule:** Start: December 1996  
End: December 1997

**Data Base:** TBD

**Publications:** TBD

**Category:** I.A, I.B, II.B, II.D

**Keywords:** Government, Estimating, Analysis, Aircraft, Commercial, Modifications, Study

**Title:** Aircraft Database Study Follow-On

**Summary:** Collect, analyze, and organize historical cost data for the following aeronautical programs: C-5, C-17, B-1, B-2, F-22, JSTARS.

**Classification:** Unclassified

**Sponsor:** Air Force Cost Analysis Agency  
Tina Colarossi (703) 602-9324/DSN 332-9324

**Performer:** TBD

**Resources:** TBD

**Schedule:** Start: December 1997  
End: December 1998

**Data Base:** TBD

**Publications:** TBD

**Category:** I.D, II.A

**Keywords:** Government, Estimating, Analysis, Life Cycle, Data Collection, Mathematical Modeling, Statistics/Regression, CER, Data Base, Computer Model



**Title:** O&S Cost Estimating Relationships (CERs) Development for DLRs, PDM and Engine Overhaul

**Summary:** Project includes CERs for estimating costs of depot level reparable, programmed depot maintenance and jet engine overhaul for future weapon systems. These CERs provide alternative methodologies for use in developing CCAs.

**Classification:** Unclassified

**Sponsor:** Air Force Cost Analysis Agency  
Major Mel Robertson (703) 604-0401/DSN 664-0401

**Performer:** Logistics Management Institute (LMI)

**Resources:** FY 94: \$205,000

**Schedule:** Start: FY 94 effort delivered: November 1995

**Data Base:** N/A

**Publications:** N/A

**Category:** II.A, II.B

**Keywords:** Government, Estimating, Analysis, Aircraft, Spares/Logistics, Life Cycle, Readiness, Data Collection, Mathematical Modeling, Statistics/Regression, CER, Data Base, Mathematical Model, Computer Model

**Title:** O&S Cost Estimating Relationships (CERs) Development for BMS and Sustaining Engineering

**Summary:** Project includes developing CERs for estimating costs of base maintenance supplies and sustaining engineering for future weapon systems. These CERs will provide alternative methodologies for use in developing CCAs.

**Classification:** Unclassified

**Sponsor:** Air Force Cost Analysis Agency  
TBD

**Performer:** TBD

**Resources:** TBD

**Schedule:** Start: December 1999  
End: December 2000

**Data Base:** TBD

**Publications:** TBD

**Category:** II.A, II.B

**Keywords:** Government, Estimating, Analysis, Aircraft, Spares/Logistics, Life Cycle, Readiness, Data Collection, Mathematical Modeling, Statistics/Regression, CER, Data Base, Mathematical Model, Computer Model

**Title:** C3 Platform Integration Database

**Summary:** Project is to build a database and develop CERs to improve our ability to estimate the costs of integrating C3 systems into existing airborne and ground platforms.

**Classification:** Unclassified

**Sponsor:** Air Force Cost Analysis Agency

Captain Stu Dornfeld

**Performer:** MCR

**Resources:** FY 95: \$120,000

FY 96: \$100,000

**Schedule:** Start: September 1995

End: May 1997

**Data Base:** TBD

**Publications:** TBD

**Category:** II.C

**Keywords:** Government, Estimating, Analysis, Aircraft, Data Collection, Electronics/Avionics, Mathematical Modeling, Computer Model Statistics/Regression, CER, Data Base, Mathematical Model

**Title:** C3 Hardware Maintenance Roadmap

**Summary:** Project is to build data sources Roadmap and develop CERs/factors to improve our ability to estimate the maintenance costs of C3 systems/subsystems.

**Classification:** Unclassified

**Sponsor:** Air Force Cost Analysis Agency  
Major Don Markel

**Performer:** MCR

**Resources:** FY 95: \$100,000  
FY 96: \$120,000

**Schedule:** Start: September 1995  
End: May 1997

**Data Base:** TBD

**Publications:** TBD

**Category:** II.D

**Keywords:** Government, Estimating, Analysis, Aircraft, Operating and Support, Maintenance, Electronics/Avionics, Data Collection, Mathematical Modeling, Statistics/Regression, CER, Data Base, Mathematical Model, Computer Model

**Title:** SEPM Database and CERs

**Summary:** Project is to build a database and develop CERs/factors to improve our ability to estimate the costs of systems engineering/program management based on manloading data.

**Classification:** Unclassified

**Sponsor:** Air Force Cost Analysis Agency  
Captain William Timmons

**Performer:** TASC, Inc.

**Resources:** FY 96: \$180,000

**Schedule:** Start: June 1996  
End: June 1997

**Data Base:** TBD

**Publications:** TBD

**Category:** II.C

**Keywords:** Government, Estimating, Analysis, Aircraft, Mathematical Modeling, Data Collection, Electronics/Avionics, CER, Data Base, Statistics/Regression, Mathematical Model, Computer Model

**Title:** Estimating Handbooks for ST&E, PSE, Data, Training

**Summary:** Project is develop handbooks that serve as references to assist an analyst in estimating STE, Data, PSE, and Training. They provide a detailed description of various alternative methodologies, data sources, models, databases etc.

**Classification:** Unclassified

**Sponsor:** Air Force Cost Analysis Agency  
TBD

**Performer:** TBD

**Resources:** TBD

**Schedule:** Start: October 1996  
End: September 1997

**Data Base:** TBD

**Publications:** TBD

**Category:** II.A.2

**Keywords:** Government, Estimating, Analysis, Aircraft, Electronics/Avionics, Data Collection, Mathematical Modeling, Data Base, Computer Model, Statistics/Regression, CER, Mathematical Model

**Title:** ADPE Tech/Discount factor

**Summary:** Project is develop factors to forecast the effects of technology changes and quantity/competitive discounts on the costs of computer hardware.

**Classification:** Unclassified

**Sponsor:** Air Force Cost Analysis Agency  
TBD

**Performer:** TBD

**Resources:** TBD

**Schedule:** Start: October 1996  
End: September 1997

**Data Base:** TBD

**Publications:** TBD

**Category:** II.A.1

**Keywords:** Government, Estimating, Analysis, Aircraft, Electronics/Avionics, Data Base, Data Collection, Mathematical Modeling, Statistics/Regression, CER, Mathematical Model, Computer Model

**Title:** Database/CER Updates

**Summary:** Project is to collect additional datapoints and refine CERs developed in other recent projects: C3 Integration, C3 O&S Roadmap, and SEPM study.

**Classification:** Unclassified

**Sponsor:** Air Force Cost Analysis Agency  
TBD

**Performer:** TBD

**Resources:** TBD

**Schedule:** Start: October 1996  
End: September 1997

**Data Base:** TBD

**Publications:** TBD

**Category:** II.A.1

**Keywords:** Government, Estimating, Analysis, Aircraft, Data Collection, Electronics/Avionics, Mathematical Modeling, Data Base, Statistics/Regression, CER, Mathematical Model, Computer Model



**Title:** Post Deployment Software Support (PDSS)

**Summary:** Software maintenance presently represents, approximately, 75% of software life cycle costs. Yet, we have very little insight into the processes and costs to adequately estimate this acquisition phase. PDSS is designed to analyze processes, metrics, historical data, taxonomies, and result in a database that leads to improved estimating methodology for software maintenance costs. Phase one efforts will provide documentation describing processes used by Air Force software maintenance organizations to estimate software maintenance activity that supports their Program Objective Memorandum (POM). It includes gathering data at Air Force software maintenance facilities on definitions of software maintenance phases, metrics used, and available actual software maintenance data. Phase two gathers more phase one type information and establishes a taxonomy for data gathering and analysis in subsequent phases.

**Classification:** Proprietary

**Sponsor:** Air Force Cost Analysis Agency

Captain Scott Koehler (703) 602-9227/DSN 332-9227  
(koehler@afcaapo.afcaanet.hq.af.mil)

**Performer:** The Analytic Sciences Corporation (prime contractor)

**Resources:** FY 96: \$112,000

**Schedule:** Start: June/July 1996 initiation with yearly follow-ons  
End: TBD

**Database:** SW maintenance data for various domains.(AIS, Aircraft, Missile, Space Systems, Electronics, Avionics, AIS Systems)

**Publications:** None

**Category:** II.A, II.D

**Keywords:** Government, Estimating, Analysis, Aircraft, Missiles, Space Systems, Electronics/Avionics, Automation, Life Cycle, Risk, Size, Data Collection, Data Base, Study

**Title:** Software Growth Study

**Summary:** This research project investigates the growth of software during it's life cycle. The FY 95 effort was a relatively small preliminary study to determine the feasibility of a more in-depth data collection effort by assessing the availability of relevant data from a variety of sources (OSD PA&E, NCCA, AFCAA, USACEAC, etc.). Initially for FY 96, projected software effort at various stages of software development will be collected from contract award (or BAFO) to final delivery. Because of increasing use of CASE tools and 4GLs, as well as inherent problems with standard size metrics (such as SLOC or function/object points), the primary metric used in this study will be staff hours. The study first investigates data availability and collects raw data from Air Force product centers. Follow-on efforts analyze and normalize data and expand data collection to include government and private industry software projects throughout their life cycle. In total, the study will attempt to develop a data base of domain-specific software growth factors for use in software cost estimation and risk analysis.

**Classification:** Proprietary

**Sponsor:** Air Force Cost Analysis Agency

Ms Ann A Pilla (703) 602-8147/DSN 332-8147  
(pilla@afcaapo.afcaanet.hq.af.mil)

**Performer:** The Analytic Sciences Corporation (prime contractor)

**Resources:** FY 95: \$25,000

**Schedule:** Start: August 1995  
End: TBD

**Database:** Historical software growth factors for various domains.(AIS, Aircraft, Missile, Space Systems, Electronics, Avionics Systems)

**Publications:** None

**Category:** II.A, II.D

**Keywords:** Industry, Government, Estimating, Analysis, Aircraft, Missiles, Space Systems, Electronics/Avionics, Life Cycle, Risk/Uncertainty, Size, Data Collection, Data Base, Study, Computer Model, Automation

**Title:** Software Database Development

**Summary:** Cost analysts currently uses various commercial parametric software cost estimating models to estimate the cost of DOD software systems. The first step of this research project is to analyze the existing software data collected on previous estimates. Next, based on this analysis determine what type of additional software data should be collected, followed by collecting the appropriate data. The collection and analysis of this data should segregate the data by functional area (e.g. radar, financial systems, training). A software database will (1) permit estimating relationships to be built by the analyst with the most representative data, (2) allow for model calibration, (3) assist in perform estimating cross-checks, and (4) provide the necessary information to perform different types of estimating methodologies (e.g. hours), and (5) allow for the development of parametric model defaults.

**Classification:** Proprietary

**Sponsor:** Air Force Cost Analysis Agency

**Performer:** TBD

**Resources:**

**Schedule:** Start: 1998  
End: TBD

**Database:** Various raw software data normalized into functional areas

**Publications:** None

**Category:** II.A, II.D

**Keywords:** Industry, Government, Estimating, Computer Models, Data Collection, Data Base, Survey, Automation, Analysis

**Title:** COTS Integration Research

**Summary:** There is currently insufficient information to adequately estimate the cost of integrating Commercial-Of-The-Shelf (COTS) software with DOD developed software. This inability to adequately predict this cost has made COTS integration a significant acquisition wild card. This level of effort project is technical service provided to the Air Force Cost Analysis Agency (AFCAA) and is dependent upon results from the PDSS and Software growth studies. Phase one entails data collection activity for integration into a taxonomy derived from previous research efforts. Phase two will entail the analysis of this data for trends, relationships, and application to estimating the cost of COTS integration. Phase three will include additional data gathering, documentation, normalization, analysis, introduction of the software metrics gathered into the SoftEST database, and the maintenance of the data gathered.

**Classification:** Proprietary

**Sponsor:** Air Force Cost Analysis Agency

**Performer:** TBD

**Resources:**

**Schedule:** Start: October 1998  
End: TBD

**Database:** COTS Integration data for various domains (AIS, Aircraft, Missile, Space Systems, Electronics, Avionics, AIS Systems)

**Publications:** None

**Category:** II.A, II.D

**Keywords:** Industry, Government, Estimating, Analysis, Aircraft, Missiles, Space Systems, Electronics/Avionics, Automation, Life Cycle, Risk/Uncertainty, Size, Data Collection, Data Base, Study

**Title:** Software Security Integration Study

**Summary:** This project will focus on gathering information pertaining to current software security issues. Although security is one of the greatest single cost drivers involved in a software development, there is very little cost information. As the Air Force begins to emphasize information security, both old and new programs will inherit the burden of adding this security requirement to their systems. With several choices in implementing a solution, costs can vary widely. This software security integration study will attempt to categorize security solutions into three categories: COTS solutions, new programs, and migrated programs. Within each category the project will collect costing information on attaining each level of NIST "Orange Book" compliance.

**Classification:** Proprietary

**Sponsor:** Air Force Cost Analysis Agency

**Performer:** TBD

**Resources:** FY 98: TBD

**Schedule:** Start: October 1998  
End: TBD

**Database:** TBD

**Publications:** None

**Category:** II.C, II.D

**Keywords:** Government, Estimating, Risk/Uncertainty, Security, Modification, Data Collection, Integration

**Title:** Software Size Estimating Methods Study

**Summary:** A technical review of existing software size measures focusing on source lines of code (SLOC), function points (FP) and possibly object points (OP). The objective is to identify strengths and weaknesses of each as both a measure and an estimator of software size. Will also identify when each measure can/should be used, the applicability of each measure in different software domains, and limitations associated with each measure. Will extend efforts initiated by AFCAA staff and others to describe each measure and document its usefulness to DoD software estimating and measurement.

**Classification:** Unclassified, Public Domain

**Sponsor:** Air Force Cost Analysis Agency

Mr. John B. Donald (703) 604-0412/DSN 664-0412  
(donald@afcaapo.afcaanet.hq.af.mil)

**Performer:** Quality Research (prime contractor)  
Software Productivity Consortium (subcontractor)

**Resources:** FY 95: \$100,000

**Schedule:** Start: August 1995  
End: July 1996

**Data Base:** None

**Publications:** A Technical Description and Review of Software Size Measures

**Category:** I.B, II.A, II.B, II.D

**Keywords:** Government, Estimating, Size, Survey, Review, Report, Study

**Title:** Neural Network Analysis of Historic Software Development Data

**Summary:** This effort will apply neural network analysis expert systems technology to available software development data to determine whether logical but non-statistical relationships exist that can be used as alternate methods for estimating software development effort and/or schedule. Initial effort will focus on analysis of existing data to identify possible relationships within the data and to "train" the neural network algorithm(s). Subsequent efforts will attempt to apply the "trained" algorithm to estimate the effort and schedule of completed software development efforts. If credible estimating relationships are identified, a neural network estimating model will subsequently be developed.

**Classification:** Unclassified, Public Domain

**Sponsor:** Air Force Cost Analysis Agency  
Mr. John B. Donald (703) 604-0412/DSN 664-0412  
(donald@afcaapo.afcaanet.hq.af.mil)

**Performer:** Air Force Cost Analysis Agency  
Mr. John B. Donald (703) 604-0412/DSN 664-0412  
(donald@afcaapo.afcaanet.hq.af.mil)

**Resources:** \$5,000

**Schedule:** TBD

**Data Base:** None

**Publications:** Application Of Neural Network Analysis To Software Estimating

**Category:** I.B, II.B, II.D

**Keywords:** Government, Industry, Analysis, Estimating, Expert System, Mathematical Modeling, Mathematical Model, Computer Model, Study

**Title:** Software Estimating Process Study—Generic Estimating Question Set

**Summary:** Development of an consolidated set of questions/parameters used in multiple software estimating models. This is an interim product to be used in developing a generic data set for software estimating. The generic data set will be used as part of the SoftEST Software Estimating Expert System to support development of generic data sets that can be translated into the proper settings for a variety of different estimating models.

**Classification:** Unclassified, Public Domain

**Sponsor:** Air Force Cost Analysis Agency  
Mr. John B. Donald (703) 604-0412/DSN 664-0412  
(donald@afcaapo.afcaanet.hq.af.mil)

**Performer:** SAIC—Washington

**Resources:** FY 95: \$35,000

**Schedule:** Start: August 1995  
End: May 1996

**Data Base:** None

**Publications:** Software Estimating Data Collection Question Set

**Category:** II.A

**Keywords:** Government, Industry, Estimating, Analysis, Data Collection, Expert System, Computer Model, Study



**Title:** Software Data Collection

**Summary:** Screening and collection of selected data elements on a number historic software development efforts. Primary focus on development efforts that used the Ada programming language and support environments, but also seeking projects that used other software engineering techniques such as 4GLS and object oriented techniques, etc. FY 94 effort focuses on screening Ada Joint Program Office database of approximately 1000 completed Ada projects to characterize and qualify the programs on selected attributes. FY 95 data collection resulted in collection of approximately 100 data points (CSCIs) that used Ada and was used to re-calibrate the REVIC software estimating model Ada mode. Future efforts will focus on collecting data as required to meet specific estimating and analysis objectives.

**Classification:** Unclassified, Public Domain

**Sponsor:** Air Force Cost Analysis Agency

John B. Donald (703) 604-0412/DSN 664-0412  
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**Performer:** FY 95 Data Screening: SAIC—Washington  
FY 95 Data Collection: MCR  
Follow-ons: TBD

**Resources:** FY 94 AJPO Data Screening: \$35,000  
FY 95 Data Collection: \$100,000  
Follow-ons: TBD

**Schedule:** AJPO Data Screening: Completed Dec 95;  
FY 95 Data Collection: Ends Jul 96

**Data Base:** Software Development Data

**Publications:** None

**Category:** I.D, II.A

**Keywords:** Government, Analysis, Weapon Systemss, EMD, Data Collection, Mathematical Modeling, Data Base

**Title:** Expert Systems for Software Estimating

**Summary:** Application of expert system technology to software estimating. The objective is to capture the skill and knowledge of highly skilled software cost analysts and provide it in a easily used format. Initial effort will focus on developing an expert system to assist analysts in specifying the software development environment parameters. Subsequent opportunities to apply expert systems technology will be considered in relation to software size and schedule estimating. Primary effort for FY 96 focuses on knowledge engineering.

**Classification:** Unclassified, Public Domain

**Sponsor:** Air Force Cost Analysis Agency

Mr. John B. Donald (703) 604-0412/DSN 664-0412  
(donald@afcaapo.afcaanet.hq.af.mil)

**Performer:** University of Southern California

**Resources:** FY 96: \$300,000

**Schedule:** Start: FY 96 Effort  
Ends: March 1997

**Data Base:** None

**Publications:** None

**Category:** I.D, II.A

**Keywords:** Government, Industry, Estimating, Analysis, Cost Model, Expert System, Study

**Title:** SoftEST Software Estimating Tool

**Summary:** A generic software estimating tool that integrates the REVIC, COCOMO/COCOMO 2, and potentially the SASET software estimating models with appropriate software size estimating tools, and extensive user help/guidance. The primary objectives are to serve as a backplane for development and implementation of existing and future software estimating techniques, implementation of a generally accepted software estimating process coupled with extensive user help, and to serve as a standard "front-end" to a variety of commercial estimating models to facilitate use of multiple estimating models without the need to rebuild the estimate in each model. The overall objective is to improve the quality and consistency of software estimates.

**Classification:** Unclassified, Public Domain

**Sponsor:** Air Force Cost Analysis Agency

Mr. John B. Donald (703) 604-0412/DSN 664-0412  
(donald@afcaapo.afcaanet.hq.af.mil)

**Performer:** R.K.K. Enterprises

**Resources:** FY 94: \$436,000 FY 96: \$200,000  
FY 95: \$150,000

**Schedule:** SoftEST Version 1.0 completed March 1996;  
SoftEST Version 2.0 starts June 1996 and ends March 1997  
SoftEST Follow-ons TBD

**Data Base:** None

**Publications:** None

**Category:** I.B, II.A, II.B

**Keywords:** Government, Estimating, Analysis, Cost Model, EMD, Life Cycle, Operations and Support, Automation, Advanced Technology, Training, Risk/Uncertainty, Modification, Size, Mathematical Modeling, Computer Model, Expert System, CER

**Title:** Software Performance Measurement System

**Summary:** Development of a tool for measuring developer performance on software development efforts. Essentially a "software C/SCSC system." Extension of the existing Software Performance Measurement Model originally developed by Martin Marietta as part of SASET software estimating model. To be eventually implemented as part of SoftEST Software Estimating Tool.

**Classification:** Unclassified, Public Domain

**Sponsor:** Air Force Cost Analysis Agency

Mr. John B. Donald (703) 604-0412/DSN 664-0412  
(donald@afcaapo.afcaanet.hq.af.mil)

**Performer:** SAIC—Washington

**Resources:** FY 94: \$75,000

**Schedule:** Completed July 1995

**Data Base:** None

**Publications:** "Software Performance Measurement Study"

**Category:** I.D

**Keywords:** Government, Industry, Estimating, Analysis, EMD, Study

**Title:** Activity-Based Software Estimating Methodology

**Summary:** Development of a new methodology for estimating software development and support that breaks down the software development/support process into more discrete activities or functions that can be estimated using techniques other than the top-level "size" (SLOC, FP) of the product. Extends the concept of the SASET estimating methodology and emulates an engineering build-up approach to software estimating.

**Classification:** Unclassified, Public Domain

**Sponsor:** Air Force Cost Analysis Agency

Mr. John B. Donald (703) 604-0412/DSN 664-0412  
(donald@afcaapo.afcaanet.hq.af.mil)

**Performer:** TBD

**Resources:** TBD

**Schedule:** Start: FY 98+  
End TBD

**Data Base:** None

**Publications:** None

**Category:** I.B, II.D

**Keywords:** Government, Estimating, Analysis, Method

**Title:** Software Functional-Based Size Estimating Method—Domain and Functional Software Taxonomy

**Summary:** This is a preliminary step toward revising the existing SASET Functional Sizer and SMC Software Database for estimating software size by analogy especially early in program development. The objective is to develop a complete taxonomy of typical software functionality linked to the system WBS. By selecting individual WBS elements, analysts will be able to identify the size of the software in historically analogous programs. This categorization will supplement existing classification schemes based on software functionality, domain, etc. This capability will enable analysts to “flush out” the general functionality associated with major system WBS elements early in the program and provide historic actual sizes for developing size estimates by analogy. It will also assist analysts by providing a basis for interacting with the program office or developer to insure that all software functionality is being considered in the estimate. The resulting product will be implemented in the SoftEST Software Estimating tool.

**Classification:** Unclassified, Public Domain

**Sponsor:** Air Force Cost Analysis Agency

Mr. John B. Donald (703) 604-0412/DSN 664-0412  
(donald@afcaapo.afcaanet.hq.af.mil)

**Performer:** TBD

**Resources:** TBD

**Schedule:** Phase I: FY 97  
Follow-ons: TBD

**Data Base:** None

**Publications:** A Taxonomy of DoD Software Functionality by Domain

**Category:** I.B, II.A, II.B, II.D

**Keywords:** Government, Industry, Size, Estimating, Analysis, Concept Development, Demonstration/Validation, Study, Review, Weapon Systems

**Title:** Aircraft Cost and Engineering Tool

**Summary:** The objective of this task is to allow changes in the design of an aircraft to automatically flow-through to the CER's embedded in a cost model. Each iteration of an aircraft design has a different cost estimate. As changes to the design are made the impact of these changes will be calculated automatically and provided to the designer.

**Classification:** Proprietary.

**Sponsor:** Air Force Cost Analysis Agency  
Technical Support Division

Ms. Ranae Pepper (703)602-9333  
pepper@afcaapo.afcaanet.hq.af.mil

**Performer:** Tecelote Research, Inc.

**Resources:** \$95,000

**Schedule:** Start: May 1996  
End: May 1997

**Data Base:** N/A

**Publications:** User Documentation.

**Category:** II.A.2

**Keywords:** Government, Automation, Weapon Systems, Aircraft, Estimating, Analysis, Case Study, Study

**Title:** ACDB Upgrades (FY 96)

**Summary:** Update of the Automated Cost Database (ACDB) search and retrieval module. This tool allows cost and technical data from major weapon system acquisitions to be stored and enables our analysts to easily search and retrieve data from the database to perform cost estimates. These upgrades focus on improving the abilities to search and retrieve data in the database.

**Classification:** Proprietary

**Sponsor:** Air Force Cost Analysis Agency  
Technical Support Division

Ms. Ranae Pepper (703)602-9333  
pepper@afcaapo.afcaanet.hq.af.mil

**Performer:** Tecelote Research, Inc.

**Resources:** FY 96: \$150,000

**Schedule:** Start: May 1996  
End: May 1997

**Data Base:** This project does not create the databases but enhances the database tool itself for easier search and retrieval.

**Publications:**

**Category:** II.A.2

**Keywords:** Government, Automation, Data Base, Computer Model



**Title:** ACDB Upgrades (FY 97 and out)

**Summary:** Update of the Automated Cost Database (ACDB). This tool stores cost and technical data for major weapon system acquisitions, and enables our analysts to easily search and retrieve data from the database to perform cost estimates.

**Classification:** Proprietary

**Sponsor:** Air Force Cost Analysis Agency  
Technical Support Division

Ms. Ranae Pepper (703)602-9333  
pepper@afcaapo.afcaanet.hq.af.mil

**Performer:** Tecelote Research, Inc.

**Resources:**

**Schedule:** Start: Apr 97  
End: Follow-ons through FY 03

**Data Base:** This project does not create the databases but enhances the database tool itself for easier data entry and search and retrieval.

**Publications:**

**Category:** II.A.2

**Keywords:** Government, Automation, Data Base, Computer Model

**Title:** ACEIT Upgrades (FY 94)

**Summary:** Update of ACEIT cost estimating software to improve cost estimate accuracy and cost estimator productivity. This project allowed row-by-row printing of documentation, setting and adjustment of page numbers, headers and footers, bold-face type, and some RiSk module enhancements. This project funded only the DOS version of ACEIT.

**Classification:** Unclassified.

**Sponsor:** Air Force Cost Analysis Agency  
Technical Support Division  
Ms. Ranae Pepper (703)602-9333  
pepper@afcaapo.afcaanet.hq.af.mil

**Performer:** Tecelote Research, Inc.

**Resources:** FY 95: \$150,000

**Schedule:** Start: October 1994  
End: July 1995

**Data Base:** N/A

**Publications:** ACE-IT User Manuals and Supporting Documentation

**Category:** II.A.2, II.B

**Keywords:** Industry, Government, Estimating, Analysis, Weapon Systems, Life Cycle, Method, Computer Model

**Title:** ACEIT Upgrades (FY 95)

**Summary:** Update of ACEIT cost estimating software to improve cost estimate accuracy and cost estimator productivity. This project funded the first version of ACEIT in the Windows environment. The Windows version of ACEIT allows cutting and pasting to other windows applications (Word, Excel, and Power Point), use of a Windows-based word processor with bold-face type, underlining, and font specification, full mouse support, and a print preview screen.

**Classification:** Unclassified.

**Sponsors:** Air Force Electronic Systems Center, Air Force Cost Analysis Agency, and US Army Cost and Economic Analysis Center  
Air Force Cost Analysis Agency  
Technical Support Division  
Ms. Ranae Pepper (703)602-9333  
pepper@afcaapo.afcaanet.hq.af.mil

**Performer:** Tecelote Research, Inc.

**Resources:** FY 95: \$350,000

**Schedule:** Start: January 1994  
End: July 1996

**Data Base:** N/A

**Publications:** ACE-IT User Manuals and Supporting Documentation

**Category:** II.A.2, II.B

**Keywords:** Industry, Government, Estimating, Analysis, Weapon Systems, Life Cycle, Method, Computer Model

**Title:** ACEIT Upgrades (FY 96)

**Summary:** Update of ACEIT cost estimating software to improve cost estimate accuracy and cost estimator productivity. This project funds the second version of ACEIT in the Windows environment. The task increases software speed, allows entry of variables for beta phasing start and end dates, allows for easier data entry, and relative phasing of cost rows. This task also enhances Co\$tat.

**Classification:** Unclassified.

**Sponsors:** Air Force Electronic Systems Center, Air Force Cost Analysis Agency, and US Army Cost and Economic Analysis Center

Air Force Cost Analysis Agency  
Technical Support Division

Ms. Ranae Pepper (703)602-9333  
pepper@afcaapo.afcaanet.hq.af.mil

**Performer:** Tecelote Research, Inc.

**Resources:** FY 95: \$185,000

**Schedule:** Start: May 1996  
End: May 1997

**Data Base:** N/A

**Publications:** ACE-IT User Manuals and Supporting Documentation

**Category:** II.A.2, II.B

**Keywords:** Industry, Government, Estimating, Analysis, Weapon Systems, Life Cycle, Method, Computer Model

**Title:** ACEIT Upgrades (FY 97 and out)

**Summary:** Update of ACEIT cost estimating software to improve cost estimate accuracy and cost estimator productivity. Our mission is to perform cost estimates in support of weapon system major milestone decisions. This tool enables our agency to prepare and document our cost estimates more effectively. This project specifically upgrades the Windows Version of ACEIT.

**Classification:** Unclassified.

**Sponsor:** Air Force Cost Analysis Agency  
Technical Support Division

Ms. Ranae Pepper (703)602-9333  
pepper@afcaapo.afcaanet.hq.af.mil

**Performer:** Tecelote Research, Inc.

**Resources:** TBD

**Schedule:** Start: April 1997  
End: April 1998

**Data Base:** N/A

**Publications:** ACE-IT User Manuals and Supporting Documentation

**Category:** II.A.2, II.B

**Keywords:** Industry, Government, Estimating, Analysis, Weapon Systems, Life Cycle, Method, Computer Model

**ARMY MATERIEL COMMAND**

<b>Name</b>	Headquarters, US Army Materiel Command Cost Analysis Division		
<b>Address</b>	5001 Eisenhower Avenue Alexandria, VA 22333-0001		
<b>Director</b>	Ms. Mary Ann P. Dominiak	(703) 617-9100	
<b>Size</b>	Professional:	17	
	Support:	1	
	Consultants:	0	
	Subcontractors:	- 1	
<b>Focus</b>	Materiel Systems Cost Estimating, Economic Analysis and Earned Value Management		
<b>Activity</b>	Number of projects in process:		3
	Average duration of a project:		2 years
	Average number of staff members assigned to a project:		1
	Average number of staff-years expended per project:		0.5
	Percentage of effort conducted by consultants:		0%
	Percentage of effort conducted by subcontractors:		50%

**Title:** Artificial Intelligence In Cost And Economic Analysis

**Summary:** This project involves the application of Artificial Intelligence techniques in the development of a family of tools to assist in cost and economic analysis of Army programs to achieve the best possible validation and estimation studies and decision making. A knowledge based or expert system will be developed and other technologies such as Artificial Neural Networks will be evaluated for possible adoption.

**Classification:** Unclassified

**Sponsor:** HQ AMC  
Army AI Center Funded

**Performer:** HQ AMC, MSC's, other offices.  
Dr. Charles C. Chapin (703) 617-9102/DSN 767-9102  
FAX: (703) 617-8425  
cchapin@hqamc.army.mil

**Resources:** Dollars: \$30,000 OMA  
Staff-years:

**Schedule:** Start: March 1996  
End: Continuous

**Data Base:** Kappa-PC unique

**Publications:** New start

**Category:** II.B

**Keywords:** Government, Estimating, Analysis, Reviewing/Monitoring, Policy, Programming, Budgeting, Weapon Systems, Life Cycle, Expert System, Study



**Title:** Acquisition Reform Savings for the Army's Defense Acquisition Pilot Program

**Summary:** To properly task and report the savings from acquisition reform the Army's Simulation, Training and Instrumentation Command has committed to tracking the costs of an acquisition reform program with the expected costs of the same program conducted without acquisition reform. The program is the Fire Support Combined Arms Tactical Trainer, a collective training system for howitzer crews. Initial results expect a 34% savings in development costs and a 7% production savings. Initiatives measured are in quality assurance, data/configuration management, program management, test and evaluation, contract type and structure, design and assembly, software, manufacturing, parts control and ILS.

**Classification:** Unclassified

**Sponsor:** Simulation Training and Instrumentation Command (STRICOM) with Army Materiel Command (AMC) and Cost And Economic Analysis Center (CEAC) Support

**Performer:** STRICOM, AMC and Hughes Training, Inc.

Mr. Mack Perry (407) 380-4362/DSN 960-4362

Mr. Ken Freund (703) 617-9082/DSN 767-9082

**Resources:** Dollars:  
Staff-years: 2.0

**Schedule:** Start: March 1995  
End: Development and production contract completion

**Data Base:** Army Materiel Command Cost Research Project

**Publications:** FSCATT Would-Cost Report, 21 December 1995, Hughes Training Inc. FSCATT Acquisition Reform baseline (Contract and Government costs), Draft

**Category:** I.A

**Keywords:** Government, Analysis, Life Cycle, Labor, Material, Acquisition Strategy, Case Study, Expert System, Study

**Title:** Baseline of Services

**Summary:** Collect base support data from AMC installation in an effort to establish budget rules for allocating resources which may be used in deriving the budget for major subordinate commands and their installations

**Classification:** Unclassified

**Sponsor:** Army Materiel Command (AMC) Resource Management

**Performer:** HQ AMC, MSCs and their installations  
CALBRE Systems, Inc.  
John Chapman                      DSN: 767-8030  
   E-mail: jchapman@alexandria-  
   emh1.army.mil

**Resources:** Dollars:     \$311,230  
                 Staff-years:

**Schedule:** Start: August 1995  
                 End:    October 1996

**Data Base:** N/A

**Publications:** Final Report

**Category:** II.B

**Keywords:** Government, Budgeting, Infrastructure, Data Collection, Data Base

**US ARMY TANK-AUTOMOTIVE AND ARMAMENTS COMMAND**

<b>Name</b>	Directorate of Cost & Systems Analysis (AMSTA-RM-V) Cost Analysis Division (AMSTA-RM-VC)		
<b>Address</b>	US Army Tank-Automotive and Armaments Command Warren, MI 48397-5000		
<b>Director</b>	Russell F. Feury	Phone: (810) 574-6665 Fax: (810) 574-8620	
<b>Size</b>	Professional: 3 Support: Consultants: Subcontractors:		
<b>Focus</b>	Responsible for the preparation of Program Office Estimates (POEs), Life Cycle Estimates (LCCs) and Economic Analyses (EAs). Perform cost validation to determine the reasonableness of cost estimates. Support the Army's Operating and Support Cost Reproduction program. Support the Earned Value Management Process. Develop cost models and data bases along with performing cost research. Support is provided to combat and combat support vehicle systems.		
<b>Activity</b>	Number of projects in process:		16
	Program Office Estimates		3*
	Life Cycle Estimates		7
	Economic Analyses		5
	Cost Research		1
	Average duration of a project:		
	Program Office Estimates	12-16 weeks	
	Life Cycle Estimates	5-7 weeks	
	Economic Analyses	3-5 weeks	
	Cost Research	Variable	
	Average number of staff members assigned to a project:		
	Program Office Estimates		4
	Life Cycle Estimates		2
	Economic Analyses		1
	Cost Research		2
	Average number of staff-years expended per project:		
	Percentage of effort conducted by consultants:		
	Percentage of effort conducted by subcontractors:		

\*Armored Gun System, Heavy Assault Bridge, Advanced Technology Program

**Title:** Performance Affordability Assessment Model (PAAM)

**Summary:** The objective of this modeling effort is to develop a cost model that will perform rapid costing of technology alternatives that are played during the CASTFOREM wargame modeling process, and allow the cost trade-offs to be performed. This effort meets the objectives of the current DoD focus of Cost as an Independent Variable (CAIV).

**Classification:** Unclassified

**Sponsor:** US Army Tank-Automotive and Armaments Command  
AMSTA-RM-VC  
Richard Bazzy (810) 574-6666

**Performer:** US Army Tank-Automotive and Armaments Command  
AMSTA-RM-VC  
Diane Hohn (810) 574-8693  
Manus Nemeth

**Resources:** Dollars: \$158,000  
Staff-years: 2.5

**Schedule:** Start: May 1994  
End: June 1996 (for prototype demo)

**Data Base:** None

**Publications:** None

**Category:**

**Keywords:** Government, Estimating, Advanced Technology, Mathematical Model

**ARMY SPACE AND STRATEGIC DEFENSE COMMAND**

<b>Name</b>	Program Analysis and Integration Directorate Cost Analysis Division US Army Space and Strategic Defense Command		
<b>Address</b>	106 Wynn Drive P.O. Box 1500 Huntsville, AL 35807		
<b>Director</b>	Ms. Carolyn S. Thompson, PA&I Director	(205) 955-3069	
	Mr. Jackson G. Calvert, Cost Analysis Division Chief	(205) 955-3612	
<b>Size</b>	Professional:	11	
	Support:	3	
	Consultants:	1	
	Subcontractors:	1	
<b>Focus</b>	Systems Costs, Component Cost Analyses, Economic Analyses		
<b>Activity</b>	Number of projects in process:		
	Average duration of a project:		1 year
	Average number of staff members assigned to a project:		1-2
	Average number of staff-years expended per project:		1.0
	Percentage of effort conducted by consultants:		25%
	Percentage of effort conducted by subcontractors:		25%

**Title:** MADCAM (Microwave and Digital Cost Analysis Model)

**Summary:** Estimates the T1 cost of electronic boxes as a function of their distinguishing design characteristics. Task began in 1992 under an Air Force contract, and then taken under Navy sponsorship in late 1994. The model is now in its fourth release, and is called "MADCAM 96"

**Classification:** Unclassified

**Sponsor:** Navy Engineering Logistics Office

**Performer:** Tecolote Research, Inc.  
Brad Frederic  
Bill Jago  
US Army Space and Strategic Defense Command  
Jack Calvert (205) 955-3612

**Resources:** Dollars: \$81,731  
Staff-years: 0.5

**Schedule:** Start: September 1995  
End: February 1996

**Data Base:** Electronic Boxes

**Publications:** "MADCAM 96 (Microwave and Digital Cost Analysis Model) Presentation Document," 29 February 1996

**Category:** II.A.1

**Keywords:** Government, Estimating, Missiles, EMD, Manufacturing, Data Collection, Computer Model



**Title:** Phase One Missile System Demilitarization and Disposal Cost Data Collection

**Summary:** Typical past missile system life cycle cost estimates have not included the costs associated with missile system disposal and demilitarization. This document provides the study results from an initial cost research project to examine these costs.

**Classification:** Unclassified

**Sponsor:** Office of the Secretary of Defense  
Program Analysis and Evaluation (PA&E)  
Cost Analysis Improvement Group (CAIG)

**Performer:** Tecolote Research, Inc.  
Jeff A. McDowell  
Darryl K. Arnold  
Michael K. Allen  
US Army Space and Strategic Defense Command  
Bill Hughes (205) 955-5913

**Resources:** Dollars: \$75,000  
Staff-years: 0.65

**Schedule:** Start: January 1995  
End: September 1995

**Data Base:** Missile System Demilitarization

**Publications:** "Phase One Missile System Demilitarization and Disposal Cost Data Collection," September, CR-0780/1

**Category:** I.D

**Keywords:** Government, Estimating, Missiles, Retirement and Demilitarization, Environment, Data Collection, Study

**Title:** Attitude Control Systems/TMD Boosters Cost Research

**Summary:** This task provides methodologies for estimating the costs of Theater Missile Defense (TMD) boosters and Attitude Control Systems (ACS). Most other booster and DAC methodologies available address larger strategic defense missiles, and lack the range to best estimating the smaller TMD systems.

**Classification:** Unclassified

**Sponsor:** US Army Space and Strategic Defense Command

**Performer:** Tecolote Research, Inc.  
Jeff A. McDowell  
Darryl K. Arnold  
US Army Space and Strategic Defense Command  
Ben Davis (205) 955-5466

**Resources:** Dollars: \$90,000  
Staff-years: 0.75

**Schedule:** Start: December 1994  
End: January 1996

**Data Base:** Booster/Attitude Control Systems for Smaller TMD Missiles

**Publications:** "Attitude Control Systems/TMD Boosters Cost Research," January 1996, CR-0798, Unclassified

**Category:** II.A.2

**Keywords:** Government, Estimating, Propulsion, Electronics/Avionics, Life Cycle, Manufacturing, Data Collection, Statistics/Regression, CER

**BALLISTIC MISSILE DEFENSE ORGANIZATION**

<b>Name</b>	Ballistic Missile Defense Organization (BMDO)		
<b>Address</b>	Pentagon Washington, DC 20330-7100		
<b>Director</b>	Mr. James Dryden	(703) 604-0364	
<b>Size</b>	Professional:	5	
	Support:	0	
	Consultants:	0	
	Subcontractors:	38	
<b>Focus</b>	Cost Methodology Improvement Projects		
<b>Activity</b>	Number of projects in process:		16
	Average duration of a project:		10 months
	Average number of staff members assigned to a project:		1
	Average number of staff-years expended per project:		0.5
	Percentage of effort conducted by consultants:		0%
	Percentage of effort conducted by subcontractors:		90%

**Title:** Cost Estimating Cross Check Guide

**Summary:** The purpose of this effort is to provide a methodology and database which cost analysis can use to perform cross-checks and creditability assessments of estimates they generate. Currently, there exists not formal methodology or consolidated database to accomplish these assessments. All cost cross-checks are currently done using the cost analyst's personal database and experience. It is anticipated that this methodology will be used to support all quick reaction cost estimates, with POM drills and budget updates experiencing the greatest benefit. To date, the methodology has been developed, a database has been generated, and the final report is being written. This is not a follow-on to a 1995 task but is a stretchout due to higher priority projects.

**Classification:** Unclassified (Proprietary)

**Sponsor:** Ballistic Missile Defense Organization (BMDO)  
 BMDO/POE  
 Crystal Square Two, Suite 1200  
 1725 Jefferson Davis Highway  
 Arlington, VA 22209  
 James A. Dryden (703) 412-1507

**Performer:** Science Applications International Corporation  
 6725 Odyssey Drive  
 Huntsville, AL 35806-3301  
 G. Todd Honeycutt (205) 971-6452

**Resources:** Dollars: N/A  
 Staff-years: 0.8

**Schedule:** Start: September 1994  
 End: May 1996

**Data Base:** Description: The current database exists as Microsoft Excel spreadsheets containing cost, performance and design for 38 missile systems, 49 satellites, and 46 radar systems. Bar charts graphically depict the relative cost of the various measures of cost outlined in the methodology.

Automation: Microsoft Excel

**Publications:** "Cost Estimating Cross Check Guide," Pending

**Category:** II.A.2

**Keywords:** Government, Analysis, Review/Monitoring, Weapon Systems, Missiles, Space Systems, Electronic/Avionics, Test and Evaluation, Demonstration/Validation, EMD, Production, Data Collection, Data Base, Method

**Title:** Radar Hardware Cost Estimating Relationships (CERs) Database

**Summary:** The Ballistic Missile Defense Organization (BMDO) requires cost estimating methods and CERs for radar hardware components, subassemblies, and subsystems to support on going life cycle modeling of BMDO programs. A large number of CERs have been developed that apply to the BMDO effort. The requirement exists for a repository of all available radar hardware CERs that are available for application in BMDO life cycle economic models. The objective of this task is to research and collect existing radar hardware CERs and catalog them into an database. Each CER is fully documented based on information in the source document and displayed in a standard format. A common radar subsystem, assembly, subassembly, and component levels. The database is further divided into conventional tube technology and solid state technology. A separate WBS and CERs are presented for each type of technology. This is not a follow on to a 1995 task but is a stretchout due to higher priority projects.

**Classification:** Unclassified

**Sponsor:** Ballistic Missile Defense Organization (BMDO)  
BMDO/POE  
Crystal Square Two, Suite 1200  
1725 Jefferson Davis Highway  
Arlington, VA 22209  
  
James A. Dryden (703) 412-1507

**Performer:** Science Applications International Corporation  
6725 Odyssey Drive  
Huntsville, AL 35806-3301  
  
Fred Maksimowki (205) 971-6497  
Sharon Roberts  
Bill Shelton

**Resources:** Dollars: N/A  
Staff-years: 0.5

**Schedule:** Start: July 1994  
End: June 1995

**Data Base:** Description: A resume sheet is prepared for each CER that describes the equation, input variables, list the source of the application, identifies what is included and excluded in the CER, presents statistical fit data if available, discusses any limitations, lists the systems used to develop the CER and the year dollars of the results.

Automation: Appropriate CERs are incorporated into existing BMDO models

**Publications:** "Radar Hardware Cost Estimating Relationships (CER) Database"  
June 1995

**Category:** II.A.1

**Keywords:** Government, Estimating, Analysis, Reviewing/Monitoring, Data Base, Electronics/Avionics, Production, WBS, Data Collection, Mathematical Modeling, Survey



**Title:** Missile Integration, Assembly, and Test (IA&T) Cost Methodology

**Summary:** The Ballistic Missile Defense Organization (BMDO) cost estimating methods require different levels of integration of missile components, subassemblies, and subsystems. Current convention uses a 7.4% integration factor at all levels. This factor cannot be supported at levels below the assembly level. The objective of this task is to research and collect data on missile integration cost at the subsystem, assembly, subassembly, and component levels and develop cost estimating relationships (CER) to estimate this effort. A methodology has been developed to estimate total and first unit integration cost for missile systems at the subsystem and assembly levels. This is not a follow on to a 1995 task but is a stretchout to high priority projects.

**Classification:** Unclassified

**Sponsor:** Ballistic Missile Defense Organization (BMDO)  
BMDO/POE  
Crystal Square Two, Suite 1200  
1725 Jefferson Davis Highway  
Arlington, VA 22209  
James A. Dryden (703) 412-1507

**Performer:** Science Applications International Corporation  
6725 Odyssey Drive  
Huntsville, AL 35806-3301  
Sharon Roberts (205) 971-6497

**Resources:** Dollars: N/A  
Staff-years: 0.5

**Schedule:** Start: November 1994  
End: May 1996

**Data Base:** Automation: Incorporated into existing BMDO missile cost models

**Publications:** "Missile Integration, Assembly, and Test (IA&T) Cost Methodology Improvement," Pending

**Category:** II.A.2

**Keywords:** Government, Estimating, Analysis, Missiles, Production, Study, Manufacturing, CPR/CCDR, Data Collection, Mathematical Modeling, Cost/Production Function, Statistics/Regression, Data Base, CER

**Title:** Endo-Atmospheric Missile Hardware Cost Estimating Relationships Database and Database Source Documentation

**Summary:** The Ballistic Missile Defense Organization (BMDO) requires cost estimating methods and CERs for missile hardware components, subassemblies, and subsystems to support life cycle modeling of BMDO programs. A large number of CERs have been developed that apply to the BMDO effort. The requirement exists for a repository of all available missile hardware CERs that are available for application in BMDO life cycle economic models. The objective of this task is to research and collect existing missile hardware CERs and catalog them into a database. Each CER is fully documented based on information in the source document and put into a standard format. A common WBS structure was developed and used for cataloging each CER. Cost estimating relationships were collected at the missile subsystem, assembly, subassembly, and component levels. This is the completion of a 1995 cost research task.

**Classification:** Unclassified

**Sponsor:** Ballistic Missile Defense Organization (BMDO)  
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James A. Dryden (703) 412-1507

**Performer:** Science Applications International Corporation  
6725 Odyssey Drive  
Huntsville, AL 35806-3301  
Sharon Roberts (205) 971-6588

**Resources:** Dollars: N/A  
Staff-years: 0.5

**Schedule:** Start: May 1994  
End: November 1994

**Data Base:** Description: A resume sheet is prepared for each CER that describes the equation, input variables, list the source of the equation, identifies what is included and excluded in the CER, presents statistical fit data if available, discusses any limitations, lists the systems used to develop the CER and the year dollars of the results.

Automation: Appropriate CERs are incorporated into BMDO Missile Cost Models

**Publications:** "Endo-Atomospheric Missile Hardware Cost Estimating Relationships (CERs) Database" and Database Source Documentation, November 1994

**Category:** II.A

**Keywords:** Government, Estimating, Analysis, Reviewing/Monitoring, Missiles, Propulsion, Airframe, Electronics/Avionics, Production, WBS, Data Collection, Mathematical Modeling, Survey, Data Base, CER

**Title:** Missile Hardware Step Functions

**Summary:** There has been an increased number of questions regarding the step function used by the Ballistic Missile Defense Organization (BMDO) to model missile prototype hardware cost. Data from a number of missile systems were assembled and evaluated to determine the relationship between the "missile" level hardware costs for the theoretical first unit during each phase of a program acquisition cycle (Dem/Val EMD, LRIP and Production). The study revealed a step function for scaling from EMD to full scale production, but the data was not sufficient to produce scaling factors among other phases. A final report containing the data points used in the analysis, the normalization process and results of analysis is under review. This is not a follow on to a 1995 task but is a stretchout due to high priority projects.

**Classification:** Unclassified

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Rick Taylor (205) 971-6423  
Bill Shelton

**Resources:** Dollars: N/A  
Staff-years: 0.6

**Schedule:** Start: September 1994  
End: August 1995

**Data Base:** Description: Data for approximately 20 missile systems including:  
Missile-level hardware costs for each phase,  
quantities, contract description, technology factor,  
newness factor, and data source

Automation: Microsoft Excel

**Publications:** "Missile Hardware Step Functions," Pending

**Category:** II.A.1

**Keywords:** Government, Estimating, Analysis, Missile, Production, Data Base,  
Demonstration/Validation, EMD, Manufacturing, CPR/CCDR,  
Data Collection, Mathematical Modeling, Cost/Production  
Function, Study

**Title:** Unit Cost versus Production Rate Analysis

**Summary:** The purpose of this effort is to develop a data base and methodology for adjusting recurring production hardware cost for changes in production rates. Causes and effects are to be identified, data collected, and a methodology developed to provide for adjustments in production rate changes. Currently, a methodology does not exist to provide for this adjustment. It is anticipated that this methodology will be used for POM and/or budget updates. This is not a follow on to a 1995 task but is a stretchout due to higher priority projects.

**Classification:** Unclassified

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Bill Shelton

**Resources:** Dollars: N/A  
Staff-years: 0.5

**Schedule:** Start: September 1994  
End: December 1995

**Data Base:** Description: Current data base exists as a Microsoft Excel spreadsheet containing annual production rate, economic rate, rate variable, recurring production cost, average yearly unit cost, cumulative quantity, cumulative recurring production cost, cumulative unit cost, average yearly quantity for total program, and contractors for 9 missile systems, 5 passive sensor systems, and 2 airborne radar systems.

Automation: Microsoft Excel

**Publications:** "Unit Cost vs. Production Rate Analysis," December 1995

**Category:** II.A.2, II.B, II.C, II.D

**Keywords:** Government, Estimating, Analysis, Programming, Budgeting, Missiles, Electronic/Avionics, Production, Manufacturing, Production Rate, Schedule, Data Collection, Mathematical Modeling, Economic Analysis, Cost/Production Function, Statistics/Regression, Data Base, Method, CER, Study



**Title:** Below-The-Line CERs for Missile System Production/Deployment Phase

**Summary:** The purpose of this effort is to provide a methodology and database which cost analysts can use to estimate the Below-The-Line (BTL) or Program level cost elements. Currently, a consolidated methodology and database does not exist to accomplish this estimates. Consequently because of allocations made during data normalization and mapping into the BMDO BTL cost elements one cannot be sure that some costs are not either left out of that some costs might not be duplicated. By using one data base it thus becomes possible that one specific account/accounts might still be under or overstated, however, total cost should be captured and also without double accounting. The goal of the effort is to develop CERs which utilize technical or programmatic descriptors in lieu of cost ratios.

**Classification:** Unclassified

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Tim Bryson  
John Grace  
Fred Maksimowski  
Bill Shelton

**Resources:** Dollars: N/A  
Staff-years: 1.2

**Schedule:** Start: September 1995  
End: May 1996

**Data Base:** Description: The current database exists as Microsoft Excel spreadsheets containing cost, performance and design data for 13 missile systems. The final data form for the BTL effort is total program is constant FY 88 dollars by BMDO Production/Deployment elements.

**Publications:** "Below-The-Line CERs for Missile System Production/Deployment Phase," Pending

**Category:** II.A.2, II.C

**Keywords:** Government, Estimating, Analysis, Reviewing/Monitoring, Missiles, Production, CPR/CCDR, WBS, Fixed Costs, Variable Costs, Schedule, Data Collection, Mathematical Modeling, Data Base, Method, CER

**Title:** Below-The-Line CERs for Radar System Production/Deployment Phase

**Summary:** The purpose of this effort is to provide a methodology and database which cost analysts can use to estimate the Below-The-Line (BTL) or Program Level cost elements. Currently, a consolidated methodology and database does not exist to accomplish these estimates. Consequently because of allocations made during data normalization and mapping into the BMDO BTL cost elements one cannot be sure that some costs are not either left out or that some costs might not be duplicated. By using one data base it thus becomes possible that one specific account/accounts might still be under or overstated, however, total cost should be captured and also without double accounting. The goal of the effort is to develop CERs which utilize technical or programmatic descriptors in lieu of cost ratios.

**Classification:** Unclassified

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**Performer:** Science Applications International Corporation  
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James Rowan  
Bill Shelton

**Resources:** Dollars: N/A  
Staff-years: 1.2

**Schedule:** Start: September 1995  
End: May 1996

**Data Base:** Description: The current database exists as Microsoft Excel spreadsheets containing cost, performance and design data for several radar systems. The final form for the BTL effort is total in constant FY 88 dollars by BMDO Production/Deployment elements.

Automation: Microsoft Excel

**Publications:** "Below-The-Line CERs for Radar Systems in Production/Deployment Phase," Pending

**Category:** II.A.2, II.C

**Keywords:** Government, Estimating, Analysis, Reviewing/Monitoring, WBS, Fixed Costs, Electronics/Avionics, Production, CPR/CCDR, Data Collection, Variable Costs, Mathematical Modeling, Data Base, Method, CER

**Title:** Solid State Transmit/Receive (T/R) Module CER Update

**Summary:** The purpose of this effort is to collect, normalize, and prepare a database of solid state T/R recurring hardware cost, programmatic and technical data. Develop CERs for estimating a recurring production first unit hardware cost. Each CER should utilize technical or programmatic descriptors as independent variables. The effort will focus on solid state T/R modules currently being used or projected to be used in BMDO radars. The data collection and database portion of this effort is to be a joint project of BMDO and USASSDC.

**Classification:** Unclassified

**Sponsor:** Ballistic Missile Defense Organization (BMDO)  
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Bill Shelton (205) 971-6552

**Resources:** Dollars: N/A  
Staff-years: 0.3

**Schedule:** Start: September 1995  
End: May 1996

**Data Base:** Description: The current database exists as a Microsoft Excel spreadsheet containing cost, performance and design data for 11 T/R module programs. Additional data and updates of some of the current data points are in process.  
Automation: Microsoft Excel

**Publications:** "Solid State Transmit/Receive (T/R) Module CER Update,"  
Pending

**Category:** II.A.1

**Keywords:** Government, Estimating, Analysis, Electronic/Avionics, EMD, Demonstration/Validation, Production, Manufacturing, Data Base, CPR/CCDR, WBS, Data Collection, Mathematical Modeling, Method, CER

**Title:** Missile Divert and Attitude Control System (DACS)

**Summary:** The purpose of this effort is to provide a methodology and database which cost analysts can use to estimate DACS, whether they are solid, liquid, or gel. Currently, the database to accomplish these estimates is virtually nonexistent. Several technology programs are underway to develop the technology. Currently at least one of the BMDO elements has specified solid/gel DACS in the CARD. If enough data can be collected the goal of this effort is to develop a CER to estimate first unit production cost. If sufficient data is not available for a CER a methodology to estimate using current CERs modified by technology information is desirable.

**Classification:** Unclassified (Proprietary)

**Sponsor:** Ballistic Missile Defense Organization (BMDO)  
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Rick Taylor (205) 971-6432

**Resources:** Dollars: N/A  
Staff-years: 0.2

**Schedule:** Start: March 1996  
End: May 1996

**Data Base:** A current data base does not exist.

**Publications:** "TN-96-001 Missile Divert and Attitude Control System," Pending

**Category:** II.A

**Keywords:** Government, Estimating, Missiles, EMD, Production, Manufacturing, Data Collection, Data Base, Method, CER

**Title:** Update Development Engineering Cost Estimating Relationship

**Summary:** The purpose of this effort is to provide an updated and improved methodology and database which cost analysts can use to estimate the key research and development cost driver, development engineering. This effort will build on BMDO sponsored research in USASSDC and utilize data collection in the latest BMDO database efforts.

**Classification:** Unclassified

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**Resources:** Dollars: N/A  
Staff-years: 0.5

**Schedule:** Start: September 1995  
End: May 1996

**Data Base:** Description: The current database exists as Microsoft Excel spreadsheets containing cost, performance and design data for several missile, radar, sensor, and BMC3 systems.  
Automation: Microsoft Excel

**Publications:** "TN-96-002 Development Engineering," Pending

**Category:** II.A, II.B

**Keywords:** Government, Estimating, Missiles, Electronic/Avionics, Data Collection, Data Base, Demonstration/Validation, EMD, CPR/CCDR, Method, CER



**Title:** Laser Weapons Database and CERs

**Summary:** The purpose of this effort is to provide a methodology and database which cost analysts can use to estimate laser weapons/BMD systems. This effort encompasses the development of a laser WBS/CBS and CERs to estimate Recurring Production first unit cost. This effort revolves around the current estimating work on the Space Based Laser (SBL) system.

**Classification:** Unclassified

**Sponsor:** Ballistic Missile Defense Organization (BMDO)  
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**Resources:** Dollars: N/A  
Staff-years: 0.3

**Schedule:** Start: September 1995  
End: May 1996

**Data Base:** The current database exists as Microsoft Excel spreadsheets.

**Publications:** "Laser Weapons Database and CERs," Pending

**Category:** II.A

**Keywords:** Government, Estimating, Analysis, Reviewing/Monitoring, CERs, Weapon Systems, Space Systems, Electronics/Avionics, Data Base, Demonstration/Validation, EMD, Production, Test and Evaluation, Data Collection, Method

**Title:** Production Support Factors

**Summary:** The purpose of this effort is to provide a methodology and database which cost analysts can use to estimate the Recurring Production Support costs, Recurring Engineering, Sustaining Tooling, and Quality control. Although these accounts are not specifically broken out in the BMDO Cost Breakdown Structure they are separate accounts in the Army structure and must be addressed in many BMDO cost reconciliations. To date, this effort is awaiting the finalization of the production database.

**Classification:** Unclassified

**Sponsor:** Ballistic Missile Defense Organization (BMDO)  
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**Resources:** Dollars: N/A  
Staff-years: 0.3

**Schedule:** Start: February 1996  
End: May 1996

**Data Base:** Description: The current database exists as Microsoft Excel spreadsheets containing cost, performance and design data for 13 missile systems. The final data form for this effort is total program in constant FY 88 dollars by BMDO Production/Deployment elements, with breakouts wherever available of the subject cost accounts.

Automation: Microsoft Excel

***Publications:*** "Below-The-Line CERs for Missile System  
Production/Deployment Phase," Pending

***Category:*** II.A

***Keywords:*** Government, Estimating, Missiles, Production, Data Base, Method,  
CERs

## **NAVAL AIR SYSTEMS COMMAND**

<b>Name</b>	Naval Air Systems		
<b>Address</b>	Naval Air Systems Command Cost Department (AIR-4.2) 1421 Jefferson Davis Highway Arlington, VA 22243-5240		
<b>Director</b>	Ronald J. Rosenthal	(703) 604-3611	
<b>Size</b>	Professional: NAVAIR HQs: 84                      NAWC-AD-LAKE: 9 NAWC-AD-IND: 21                    NAWC-WD-CL: 13 NAWC-AD-PAX: 29                   NAMO: 20		
	The Cost Department provides life cycle cost estimates, source selection cost evaluation, contractor performance measurement, cost analysis research, and cost/technical/programmatic databases for the purpose of providing a clear and comprehensive understanding of life cycle costs and attendant uncertainties to be used in developing, acquiring, and supporting affordable Naval Aviation Systems.		
	Primary focus of NAVAIR cost research is as follows: <ol style="list-style-type: none"> <li>1. Methods for estimating cost impacts of acquisition reform initiatives</li> <li>2. Improved methods and databases for estimating major aircraft modifications</li> <li>3. JAST-related: affordability initiatives and cost analysis/estimating technology upgrades.</li> <li>4. CER Development: (1) for estimating missile SE/PM costs and (2) Updated Maurer Factor CER which will leverage technology with affordability</li> <li>5. Models which will provide joint service capability to evaluate aircraft squadron-level O&amp;S costs</li> <li>6. Improving efficiency in database operations and expanding multi-site capability.</li> </ol>		
<b>Activity</b>	Number of projects in process:		5
	Average duration of a project:		2 years
	Average number of staff members assigned to a project:		1-2
	Average number of staff-years expended per project:		1
	Percentage of effort conducted by consultants:		75%
	Percentage of effort conducted by subcontractors:		0%

**Title:** Acquisition Reform Strategy Study

**Summary:** Acquisition streamlining studies historically have identified top level initiatives and used a qualitative approach to identify cost savings. This study identifies low level acquisition requirements, specifically contract data requirements lists (CDRLs) and military specifications and standards, and attempts to quantify cost savings associated with reductions. Includes methodology to analyze contractor proposed streamlining initiatives and government cost estimates for streamlining CDRLs and Mil-Spec/Std. Research focused on fifteen years of missile development history. (This task appeared in 1995 catalog as NAVAIR-1).

**Classification:** Unclassified, but may include classified data.

**Sponsor:** Naval Air Systems Command  
1421 Jefferson Davis Highway  
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Bill Stranges (703) 604-3611, x2563/DSN 664-3611 x2563

**Performer:** Management Consulting & Research, Inc., Tysons Corner, VA

**Resources:** Dollars: FY 95: \$125,000  
Staff-years:

**Schedule:** Start: February 1995  
End: February 1996

**Data Base:** N/A

**Publications:** Study Report

**Category:** I.A

**Keywords:** Government, Estimating, Analysis, Weapon Systems, Missiles, EMD, Data Collection, Survey, Study, Method

**Title:** Naval Aviation Modification Model (NAMM) Data Base

**Summary:** With current military downsizing, the emphasis in acquisition has been in the area of modifications. The NAMM model will generate a "roughly right" modification cost estimate in a short turn around time. Cost, schedule, technical data collection, review, analysis, validation and verification started in Feb 94. A Microsoft Windows-based run-time Microsoft Access program containing cost, technical, and programmatic data for 40 modification programs is available for operational testing. Future efforts will focus on incorporating feedback from testing, adding data points, and further cross checking of existing data. (This task appeared in 1995 catalog as NAVAIR-2).

**Classification:** Unclassified

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**Performer:** Naval Air Systems Command  
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Management Consulting & Research, Inc., Tysons Corner, VA

<b>Resources:</b>	Dollars:	Staff-years:
FY 94	\$204,000	
FY 95	\$60,000	
FY 96	\$50,000	
FY 97-99	\$150,000	

**Schedule:** Start: February 1994  
End: September 1999

**Data Base:** Access 2.0

**Publications:** Study Report, User's Guide

**Category:** II.C

**Keywords:** Government, Estimating, Aircraft, Modification, Production, Data Collection, Data Base, CER

**Title:** Overhead Study

**Summary:** Examine the overhead rates of selected defense contractors to identify the variables that determine their magnitude and direction in future years and establish a relationship among the variables for forecasting changes in the future. (This task appeared in 1995 catalog as NAVAIR-3)

**Classification:** Unclassified

**Sponsor:** Naval Air Systems Command  
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**Performer:** Management Consulting & Research, Inc., Tysons Corner, VA

**Resources:** Dollars: FY 95: \$95,000  
Staff-years:

**Schedule:** Start: May 1995  
End: September 1995

**Data Base:** To be developed

**Publications:** Study Report

**Category:** II.C

**Keywords:** Government, Analysis, Estimating, Overhead/Indirect, Data Collection, Method, Mathematical Model, Study



**Title:** Operating and Support Study

**Summary:** The Joint Cost Oriented Resource Estimating (JCORE) model will provide a joint Air Force/Navy capability to evaluate aircraft squadron-level operating and support costs. This model will interface with the Joint Operating and Support Cost Technology Evaluation (JOSTE) Model which analyzes technology at the system, subsystem, and component levels. Enhancements to JCORE and JOSTE models will provide an automated data interface capability, a technology database, and updated aircraft databases. (This task appeared in 1995 catalog as NAVAIR-37)

**Classification:** Unclassified, but may include proprietary data

**Sponsor:** Naval Air Systems Command  
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**Performer:** Air Force (ASC)  
Wright Patterson AFB, OH

<b>Resources:</b>	Dollars:	Staff-years:
FY 95	\$130,000	
FY 96	\$235,000	

**Schedule:** Start: September 1995  
End: September 1997

**Data Base:** To be developed

**Publications:** Study Report, technical analysis

**Category:** II.A

**Keywords:** Government, Estimating, Analysis, Logistics, Life Cycle, Operations and Support, Reliability, Sustainability, Advanced Technology, Data Collection, Survey, Study, Method, Computer Model

**Title:** Line Shutdown/Restart Costs

**Summary:** Purpose is to define terminology and cost element structure associated with line shutdown; collect data from aircraft programs; and develop a cost and programmatic database for use in line shutdown estimates. Phase I (complete) produced definitions of line shutdown categories (including termination lot and post production support) and collection of actual cost and technical data for 12 USN and USAF programs. Used cost element structure and data collected to prepare a sufficiency check on the F/A-18 C/D line shutdown budget. Phase II (complete) produced a generic model that associates the cost element structure to line shutdown/restart costs with cost estimating relationships and the data used to develop them. An F/A-18 C/D line shutdown estimate was developed from the study. (This task appeared in 1995 catalog as NAVAIR-6)

**Classification:** Unclassified

**Sponsor:** Naval Air Systems Command  
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**Performer:** Management Consulting & Research, Inc.

**Resources:**

	Dollars:	Staff-years:
FY 94	\$80,000	
FY 95	\$80,000	

**Schedule:** Start: February 1994  
End: February 1996

**Data Base:** To be developed

**Publications:** Study Report

**Category:** II.C

**Keywords:** Government, Estimating, Aircraft, Production, Fixed Costs, Variable Costs, Data Collection, Computer Model

**Title:** Historical Data Book Data Base

**Summary:** With current military downsizing, the emphasis in acquisition has been in the area of modifications. The historical Data Book Data Base effort reviewed available in-house modification cost, technical, and programmatic data, analyzed and evaluated that data, compiled data into databooks, and documented the data so that an analyst could understand and use the data in estimate development. A methodology for systematic extraction, documentation, categorization, and compilation of data from proposals into databooks was developed and used to produce 12 databooks. (This task appeared in 1995 catalog as NAVAIR-7).

**Classification:** Unclassified

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**Performer:** Naval Air Systems Command  
Maria Ponti (703) 604-3611 x2562  
Management Consulting & Research, Inc., Tysons Corner, VA

<b>Resources:</b>	<b>Dollars:</b>	<b>Staff-years:</b>
FY 95	\$60,000	
FY 96	-0-	
FY 97	\$60,000	

**Schedule:** Start: June 1995  
End: September 1997

**Data Base:** To be developed

**Publications:** Data Books

**Category:** II.C

**Keywords:** Government, Estimating, Aircraft, Modification, Production, Data Collection, Data Base, CER

**Title:** System Engineering/Program Management for EMD and Production

**Summary:** Phase I (complete): Collected data on a variety of missile systems (7), evaluated several CERs and recommended a "best fit" equation based on total contractor costs. Phase II (On-going): Collect aircraft, avionics, new production, and modification data. Also analyze data from a different perspective (e.g., by contractor). Develop a CER or a process for estimating SE/PM through head counts, direct charges, etc. (This task was included in 1995 catalog as NAVAIR-8)

**Classification:** Unclassified

**Sponsor:** Naval Air Systems Command  
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**Performer:** Management Consulting & Research, Inc., Tysons Corner, VA

**Resources:**

	Dollars:	Staff-years:
FY 94	\$50,000	
FY 95	\$51,000	
FY 96	\$75,000	
FY 97	\$75,000	

**Schedule:** Start: August 1994  
End: September 1997

**Data Base:** To be developed

**Publications:** Study Report

**Category:** II.A.2

**Keywords:** Government, Industry, Estimating, Missiles, Aircraft, Statistics/Regression, Data Collection, Method

**Title:** Cost Profiles for Weapons Systems

**Summary:** Develop historical cost profiles, by major WBS element, over time, in terms of constant dollars, escalated dollars, percent of total, and with significant programmatic milestones superimposed. The effort would involve acquiring and developing CCDR, CPR, and supplemental contractor data. Data acquisition would cross services. The product would include both graphic and tabular representations. These data will aid in profiling cost estimates, evaluating cost proposals, and updating estimates at completion. It should further facilitate the technical/cost assessment of the adequacy of the contractor's initial performance measurement baseline. (This task was included in 1994 catalog as NAVAIR-9).

**Classification:** Unclassified

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**Performer:** Management Consulting & Research, Inc., Tysons Corner, VA

**Resources:** Dollars: FY 94: \$55,000  
Staff-years:

**Schedule:** Start: June 1994  
End: January 1995

**Data Base:** To be developed

**Publications:** Study Report and Data Base

**Category:** II.B

**Keywords:** Government, Industry, Analysis, Estimating, Aircraft, Missiles, Electronics/Avionics, EMD, Production, CPR/CCDR, Data Collection, Data Base, Method

**Title:** Update of Maurer Factor and Propulsion Data Base

**Summary:** The Maurer Factor CER does not include composite or metal/matrix materials. Such materials are being proposed by engine manufacturers for advanced engines. The updated CER will be a viable tool in leveraging technology for affordability. Cost and technical data will be collected from engine manufacturers, manufacturing/materials technology centers, and Government facilities to modify the existing CER or establish a new CER.

**Classification:** Unclassified, but may include classified data

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**Performer:** The Bionics Corporation  
Ketron Division  
Malvern, PA 19355-1370

<b>Resources:</b>	<b>Dollars:</b>	<b>Staff-years:</b>
	FY 95 \$75,000	
	FY 96 \$78,000	

**Schedule:** Start: April 1995  
End: November 1996

**Data Base:** To be developed

**Publications:** Study Report

**Category:** II.A

**Keywords:** Government, Estimating, Analysis, Propulsion, EMD, Production, Automation, Advanced Technology, Data Collection, Survey, Study, CER, Data Base

**Title:** Cost Impacts of Acquisition Reform and Affordability Initiatives

**Summary:** Identify the initiatives that will affect the major acquisitions of NAVAIR and quantify the savings of successful implementation.

- Identify acquisition reform initiatives which are applicable to NAVAIR programs
- Determine how the acquisition process will be changed and what efforts will be eliminated
- Quantify the savings of work elimination
- Identify possible barriers to implementation
- Identify the risk associated with possible failure of implementation

(This task was included in 1995 catalog as NAVAIR-34)

**Classification:** Unclassified

**Sponsor:** Naval Air Systems Command  
1421 Jefferson Davis Highway  
Arlington, VA 22243-1000  
Bill Geoghegan (703) 604-3611, x2513/DSN 664-3611, x2513

**Performer:** TASC, Inc.

<b>Resources:</b>	<b>Dollars:</b>	<b>Staff-years:</b>
FY 95	\$174,000	
FY 96	\$200,000	
FY 97	\$200,000	
FY 98	\$250,000	

**Schedule:** Start: January 1995  
End: September 1998

**Data Base:** To be developed

**Publications:** Study report including raw cost and technical data, a Cost Impact Matrix by WBS.

**Category:** I.A

**Keywords:** Government, Estimating, Analysis, Weapon Systems, Aircraft, EMD, Production, Operations and Support, Life Cycle, Acquisition Strategy, Material, Manufacturing, Data Collection, Survey, Study, Data Base

**Title:** Cost Estimating Relationships for Overhead Rates (Helicopter)

**Summary:** Collect business base data, overhead trends and accounting change information from helicopter manufacturers (Bell, Boeing, and Sikorsky). Normalize data to capture accounting changes. Identify any variables other than business base changes that may affect overhead rates. Analyze data for possible cost estimating relationships between business base and overhead rates. This research should identify fixed and variable overhead pools. Overhead pools to be studied include engineering, manufacturing, materials and G&A. Product: CERs for estimating overhead rates for the three manufacturers in this study. Also, a database that contains business bases, overhead rates, fixed and variable portions of overhead rates, and independent factors (other than business base) that affect overhead rates for helicopter manufacturers.

**Classification:** Proprietary

**Sponsor:** Naval Air Systems Command  
1421 Jefferson Davis Highway  
Arlington, VA 22243-1000  
Bill Geoghegan (703) 604-3611, x2513/DSN 664-3611, x2513

**Performer:** Management Consulting & Research, Inc., Tysons Corner, VA

**Resources:** Dollars: FY 97: \$202,000  
Staff-years: 2

**Schedule:** Start: November 1997  
End: September 1998

**Data Base:** To be developed

**Publications:** Study Report

**Category:** II.C

**Keywords:** Government, Analysis, Estimating, Overhead/Indirect, Engineering, Manufacturing, Materials, Fixed Costs, Variable Costs, Data Collection, Method, Mathematical Model, Study, Statistics/Regression



**Title:** Recurring ECO Study

**Summary:** Aircraft new production and modification budget sheets have a recurring Engineering Change Order (ECO) line that contains costs for unscheduled required changes in configuration. These costs are at risk for elimination by reviewers since no historical data track can prove how unscheduled changes correlate to program costs. This task would involve researching budgets for aircraft new production and modification recurring Engineering Change Order (ECO) activity per each production lot. Data sources will include STARS runs, budget exhibits, and contractor information such as proposals and contracts. Tasks include a thorough literature search; developing a definition for recurring ECOs; developing a database for ECOs by program, type, and cost; formulating a relationship between ECOs and recurring aircraft costs (discriminate how the ECO trend changes with maturity of production or modification incorporation); and analyzing how ECO type drives the estimate. The expected product is a cost estimating relationship between ECOs and the appropriate components of recurring or total flyaway cost (the relationship should be sensitive to production/modification maturity).

**Classification:** Unclassified (Contractor Proprietary)

**Sponsor:** Naval Air Systems Command  
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Tom Yochim (703) 604-3611 x2526/DSN 664-3611 x2526  
Ken Anderson (703) 604-3611 x2529/DSN 664-3611 x2529

**Performer:** Management Consulting & Research, Inc.

<b>Resources:</b>	<b>Dollars:</b>	<b>Staff-years:</b>
FY 97	\$60,000	
FY 98	\$60,000	

**Schedule:** Start: November 1996  
End: September 1998

**Data Base:** To be developed

**Publications:** Study Report

**Category:** II.C

**Keywords:** Government, Analysis, Estimating, Aircraft, Production,  
Engineering, Modification, Data Collection, Method, Mathematical  
Model, Study, Statistics/Regression

**Title:** Contract LRE/EAC Growth

**Summary:** Multi-regressional analysis of PMA's EAC and contractor's LRE growth to determine if a statistical predictor of EAC/LRE is feasible. This analysis would compare all programs in addition to specific types of programs (i.e., ships/planes/avionics). Data collection and analysis will include cost performance data and key programmatic data (e.g., significant program milestones such as PDR, CDR, first flight, etc.). The expected product would be a generic cost growth/overrun CER which, when negotiated target cost is entered, would predict the final EAC for the contract. This CER would also predict the various EACs/LREs along the time span of the contract on a curve against which the current EAC/LRE could be compared much in the way weight growth is tracked on the technical side (i.e., x-axis is time, Y-axis is aircraft weight. Specification weight is a horizontal line. A predicted aircraft weight curve, based on current weight (estimated/ actual) is drawn (and it usually looks like a saucer - high at first, low during the mid-phase of a contract, and higher at the end). Actual a/c (or system) weight is then tracked during the contract (usually at PMRs) to see if weight targets are being met). The product would be a quick way in assisting in the determination of the financial health of the contract, and would also determine the success of the efforts of the program leadership/team in controlling costs.

**Classification:** Unclassified

**Sponsor:** Naval Air Systems Command  
1421 Jefferson Davis Highway  
Arlington, VA 22243-1000

Dave Driver (703) 604-3611 x2544/DSN 664-3611 x2544

**Performer:** Management Consulting & Research, Inc., Tysons Corner, VA  
or  
NAWC-AD PAX

**Resources:** Dollars: FY: 97  
Staff-years: 0.3

**Schedule:** Start: November 1996  
End: September 1997

**Data Base:** To be developed

**Publications:** Study Report, user's guide

**Category:** II.B.

**Keywords:** Government, Analysis, Weapon Systems, Aircraft, Helicopters, Missiles, Demonstration/Validation, EMD, Production, CPR/CCDR, Risk/Uncertainty, Data Collection, Method, Mathematical Model, Database, Study, Statistics/Regression

**Title:** FY97 Cost Data Bank - Acquisition, Storage and Retrieval

**Summary:** To be sure we have what the analyst needs, now and in the future, and to serve the whole Cost Competency we must:

1. Constantly enhance the collection by:
  - Getting "smarter" about what is needed - learn to anticipate some needs and identify and fill "holes" in our data.
  - Develop processes for acquiring current data as programs are in progress, so we will have estimate backup data, products of cost analysis, and contract data.
  - Locating and aggressively pursuing sources of data, some of which are rapidly disappearing as NAVAIR restructures and people and programs leave.
2. Continue to maintain and upgrade:
  - The library - physical document storage.
  - The hardware - computer, scanner, disk space, backup facilities.
  - The software - up-to-date management tools for accuracy and easy access.
3. Plan and implement connectivity to provide better intra- and inter- site service to all of the Cost Department at NAVAIR.

**Classification:** Software and manuals Unclassified. Documents in the collection are of any classification up through Secret

**Sponsor:** Naval Air Systems Command  
 1421 Jefferson Davis Highway  
 Arlington, VA 22243-1000  
 Dr. Alex Shlanta, 420000D

**Performer:** Vicki Nissley, 427000D, China Lake (619) 927-3258

<b>Resources:</b>	Dollars:	Staff-years:
FY 97	\$155,000	1.0
FY 98	\$228,000	1.5
FY 99	\$152,000	1.0

**Schedule:** Start: November 1996  
 End: September 1999

**Data Base:** To be developed

***Publications:*** TDB

***Category:*** II.A.1

***Keywords:*** Government, Analysis, Weapons Systems, Aircraft, Helicopters,  
Missiles, Life Cycle, CPR/CCDR, Data Collection, Data Base,  
Study

**Title:** Missile Cost Magnitude Analysis

**Summary:** The purpose of the analysis is to identify and analyze existing cost data, resident in government or support contractor files, which relate to the recurring hardware costs of tactical missiles. While total missile flyaway hardware will be included, the investigation will concentrate on the recurring cost of guidance and control systems. In order to ensure a broad range of technologies, data from all three services will be included. Also, to ensure relatively current technology, the analysis will focus on 1980s and later systems.

**Products:** The relative magnitude of recurring production hardware and functional cost elements will be provided. It is anticipated that the cost magnitude will be provided by work breakdown structure (WBS) and by functional cost (e.g., manufacturing labor and engineering hours and dollars, material) elements. The analysis will be useful in the identification of those hardware cost-drivers where research and development could provide future cost benefits.

**Classification:** Unclassified, Proprietary

**Sponsor:** Naval Air Systems Command  
1421 Jefferson Davis Highway  
Arlington, VA 22243-1000  
Dr. Alex Shlanta, 420000D

**Performer:** TBD

**Resources:** Dollars: FY 97: \$120,000  
Staff-years: 0.9

**Schedule:** Start: November 1996  
End: September 1997

**Data Base:** To be developed

**Publications:** Study Report

**Category:** II.A.1

**Keywords:** Government, Analysis, Estimating, Weapon Systems, Missiles, Life Cycle, EMD, Data Collection, Database, Study, Method

**Title:** Air Launched Missile/Bomb (Weapons) O&S Cost Model Enhancement

**Summary:** The Cost Department Air Weapons O&S Model needs to be restructured to allow for easier usage. By modularizing the model and putting into an Excel Workbook format, all data entry can be centralized to one workbook page, the number of errors can be reduced, and the utilization of the model across the competency can be increased. The modularizing will entail establishing links between the two pages of the workbook.

**Classification:** Unclassified

**Sponsor:** Naval Air Systems Command  
1421 Jefferson Davis Highway  
Arlington, VA 22243-1000  
Dr. Alex Shlanta, 420000D

**Performer:** Steve VanDenover (619) 927-3258  
China Lake

**Resources:** Dollars: FY 97: \$90,000  
Staff-years: 0.6

**Schedule:** Start: November 1996  
End: September 1997

**Data Base:** To be developed

**Publications:** TBD

**Category:** II.B

**Keywords:** Government, Analysis, Estimating, Weapon Systems, Missile, Life Cycle, EMD, Data Collection, Database, Study, Method



**Title:** Multi-Year Procurement Study

**Summary:** Because of shrinking defense budgets, both industry and Government have been pursuing changes in the acquisition process in order to secure affordable weapons systems. The intent of this research project is to develop a methodology for estimating multi-year procurement. The research will be initiated by assembling a team of cost and technical analysts. This team will work in unison to identify the areas in which savings will be incurred on the program due to multi-year procurement. The team will then develop a methodology for quantifying these savings by using the most appropriate metrics available (dollars, man months, labor hours, etc.). The expected product from this process is a methodology matrix to be updated and used by all analysts who have multi-year procurement called out in their acquisition plan. This matrix will delineate the resources and processes needed to account for multi-year procurement in a cost estimate. It will also include thorough documentation detailing each step within the process.

**Classification:** Unclassified (Contractor Proprietary)

**Sponsor:** Naval Air Systems Command  
1421 Jefferson Davis Highway  
Arlington, VA 22243-1000  
Bill Geoghegan (703) 604-3611, x2513/DSN 664-3611, x2513

**Performer:** Management Consulting & Research, Inc., Tysons Corner, VA

**Resources:** Dollars: FY 97: \$150,000  
Staff-years:

**Schedule:** Start: March 1997  
End: September 1997

**Data Base:** To be developed

**Publications:** TBD

**Category:** II.D

**Keywords:** Government, Analysis, Estimating, Weapon Systems, Aircraft, Missiles, Life Cycle, Production, Production Rate, Acquisition Strategy, Data Collection, Survey, Database, Study, Method

**Title:** Initial Spares Cost Data Collection and Estimating Techniques

**Summary:** Develop more responsive tools/methods for estimating the cost of Spares. Develop processes for parametric spares estimating (not limited to percentages of flyaway costs) as an intermediate step between detailed provisioning models and top level parametrics.

**Classification:** Unclassified

**Sponsor:** Naval Air Systems Command  
1421 Jefferson Davis Highway  
Arlington, VA 22243-1000

Larry Stoll (703) 604-3611, x2511/DSN 664-3611 x2511

**Performer:** Naval Aviation Maintenance Office (support from Ketron)  
Patuxent River, MD

Doug Monin

<b>Resources:</b>	<b>Dollars:</b>	<b>Staff-years:</b>
FY 96	\$75,000	1.0
FY 98	\$150,000	1.5

**Schedule:** Start: June 1996  
End: September 1997

**Data Base:** To be developed

**Publications:** Study Report

**Category:** II.A.2

**Keywords:** Government, Analysis, Estimating, Spares/Logistics, Operations and Support, Data Collection, Database, Study, Method

**Title:** Support Equipment Cost Data Collection and Estimating Techniques

**Summary:** Develop more responsive tools/methods for estimating the cost of Support Equipment. Effort includes collection and review of historical cost and technical data; initial determination of cost and technical drivers; establishment of a technical cost data base; and development of cost estimating techniques, tools/methods, and CERs (if applicable).

**Classification:** Unclassified

**Sponsor:** Naval Air Systems Command  
1421 Jefferson Davis Highway  
Arlington, VA 22243-1000  
Larry Stoll (703) 604-3611, x2511/DSN 664-3611 x2511

**Performer:** Naval Warfare Center (Lakehurst) John Spodofora  
Naval Air Warfare Center (PAX) John Melin

**Resources:**

	Dollars:	Staff-years:
FY 96	\$75,000	
FY 98	\$125,000	

**Schedule:** Start: June 1996  
End: September 1997

**Data Base:** To be developed

**Publications:** Study Report

**Category:** II.A.2

**Keywords:** Government, Analysis, Estimating, Spares/Logistics, Operations and Support, Data Collection, Database, Study, Method

**Title:** Training/Trainers Cost Data Collection and Estimating Techniques

**Summary:** Develop new and improve existing tools/methods for estimating the non-recurring and recurring costs Training/Trainers. Effort includes collection and review of historical cost and technical data; initial determination of cost and technical drivers; detailed identification and analysis of cost relationships/drivers; and development of cost estimating techniques, tools/methods, and CERs (if applicable).

**Classification:** Unclassified

**Sponsor:** Naval Air Systems Command  
1421 Jefferson Davis Highway  
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Larry Stoll (703) 604-3611, x2511/DSN 664-3611 x2511

**Performer:** Naval Air Warfare Center (PAX)  
John Melin

<b>Resources:</b>	Dollars:	Staff-years:
FY 96	\$100,000	
FY 97	\$100,000	

**Schedule:** Start: June 1996  
End: September 1997

**Data Base:** To be developed

**Publications:** Study Report

**Category:** II.A.2

**Keywords:** Government, Analysis, Estimating, Spares/Logistics, Operations and Support, Data Collection, Database, Study, Method, Training

**Title:** Major Program Modification Data

**Summary:** With current military downsizing, the emphasis in acquisition has been in the area of modifications. Data from major modification programs is needed for the potential purpose of developing major modification CERs. In the past we have supported large modification programs, but we have made little, if any, effort to organize any data we may have received. We "reinvent the wheel" each time we need to use this historical data because it is not in a standard format. This effort will produce at least 6 databooks which contain programmatic, cost, and technical information from major modification programs. This product will be used to develop cross-checks for estimates or as the basis for estimates and CERs.

**Classification:** Unclassified

**Sponsor:** Naval Air Systems Command  
1421 Jefferson Davis Highway  
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Jan Young (703) 604-3440 x2601/DSN 664-3440 x2601

**Performer:** Naval Air Systems Command  
Maria Ponti (703) 604-3611 x2562  
Management Consulting & Research, Inc., Tysons Corner, VA

**Resources:**

	Dollars:	Staff-years:
FY 97	\$100,000	
FY 98	\$100,000	
FY 99	\$105,000	

**Schedule:** Start: October 1997  
End: September 1999

**Data Base:** TBD

**Publications:** Study Report, User's Guide

**Category:** II.C

**Keywords:** Government, Estimating, Aircraft, Modification, Production, Data Collection, Data Base, CER

**NAVAL SEA SYSTEMS COMMAND**

<b>Name</b>	Cost Estimating and Analysis Division, Comptroller Directorate, Naval Sea Systems Command		
<b>Address</b>	2531 Jefferson Davis Highway Arlington, VA 22242-5160		
<b>Director</b>	Irvin M. Chewning	(703) 602-1209	
<b>Size</b>	Professional:	56	
	Support:	6	
	Consultants:	0	
	Subcontractors:	15	
<b>Focus</b>	<ol style="list-style-type: none"> <li>1. Commonality and standardization of ship design and construction processes . Components or Sub-assemblies (Impact on acquisition and O&amp;S costs)</li> <li>2. Build Strategy Impact on Ship Costs</li> <li>3. Ship Design Trade-Off Analysis Tools</li> <li>4. Impacts on Ship Costs of Environmental Requirements</li> <li>5. Ship and Weapon System Cost Modeling</li> </ol>		
<b>Activity</b>	Number of projects in process:	18	
	Average duration of a project:	2 years	
	Average number of staff members assigned to a project:	1	
	Average number of staff-years expended per project:	2	
	Percentage of effort conducted by consultants:		
	Percentage of effort conducted by subcontractors:	85%	



**Title:** Product-Oriented Design and Construction (PODAC) Cost Data Collection and Analysis

**Summary:** Collect product-oriented ship construction cost data and information on several ship classes, build strategy, and ship construction impact resulting from implementation of Affordability Through Commonality (ATC) modules. Analyze behavioral characteristics for Engineering/Integration and Ship Assembly Services.

**Classification:** Business Sensitive

**Sponsor:** Naval Sea System Command (SEA 017R)  
2531 Jefferson Davis Highway  
Arlington, Virginia 22242-5160  
Jerome Acks (703) 602-1308/DSN: 332-1308

**Performer:** Avondale Shipbuilding, Inc.  
Ingalls Shipbuilding, Inc.  
Bath Iron Work, Inc.  
Newport News Shipbuilding  
National Steel and Shipbuilding Company  
Naval Surface Warfare Center (211)  
Carderock Division  
Bethesda, Maryland 20084-5000  
Robert Jones (301)227-4102/DSN: 287-4012

**Resources:**

	Dollars:	Staff-years:
Prior FY	\$667,000	
FY 96	-0-	
FY 97	\$240,000	
FY 98	\$300,000	
FY 99	\$200,000	

**Schedule:** Start: TBD  
End:

**Data Base:** Return cost data for LSD 44-48, LHD 2, DDG 51, CVN and AOE 6

- Publications:***
1. Affordability Through Commonality (ATC) Study by Avondale Industries (Phase I)
  2. Affordability Through Commonality (ATC) Study by Avondale Industries (Phase II)
  3. Affordability Through Commonality (ATC) Study by Ingalls Shipbuilding
  4. Affordability Through Commonality (ATC) Study by Bath Iron Works
  5. Summary of Shipyard #1 Data: Work Distributions by Trade, ATC Modules Cost Impacts,
  6. Cost Estimating Methodologies

***Category:*** II.C

***Keywords:*** Industry, Government, Analysis, Estimating, Ships, Production, Labor, Materials, Overhead/Indirect, Engineering, Manufacturing, WBS, Data Collection, Date Base

**Title:** Costing Tools in Support of Parametric CAD Tools

**Summary:** Develop costing tools that interface with CAD tools for designing shipboard distributive systems. These cost estimating procedure will allow system engineers to quickly assess the relative cost of alternative system approaches as the designs are being developed at CAD work stations. Initial efforts are aimed at developing a cost estimating methodology that can be universally applied to distributive system zonal architecture; specifically investigating zonal fire main and HVAC systems. Also conducting a study of the interface needed to connect cost estimating tools and CAD tools.

**Classification:** Business Sensitive

**Sponsor:** Naval Sea System Command (SEA 017R)  
2531 Jefferson Davis Highway  
Arlington, Virginia 22242-5160  
Jerome Acks (703) 602-1308/DSN: 332-1308

**Performer:** Naval Surface Warfare Center (211)  
Carderock Division  
Bethesda, Maryland 20084-5000  
Robert Jones (301)227-4102/DSN: 287-4012

**Resources:**

	Dollars:	Staff-years:
Prior FY	\$150,000	
FY 96	-0-	
FY 97	\$150,000	

**Schedule:** Start: TBD  
End:

**Data Base:** Cost data on a zonal distributed fire main system

**Publications:**

1. Prototype cost model and documentation for distributive systems report (FY95)
2. Distributive System Zonal Architecture Study Report (FY95)
3. Cost Estimating and CAD Interface Study Report (FY95)

**Category:** II.B

**Keywords:** Industry, Estimating, Analysis, Ships, Production, Labor, Materials, Overhead/Indirect, Engineering, Case Study, CER, Study

**Title:** ATC ILS Model

**Summary:** Develop a model for analyzing the effects on integrated Logistics Support (ILS) costs of increased equipment commonality and alternative logistic strategies. The model(s) will be used to assess the cost impacts of time-phased introduction of ATC modules and other ATC initiatives on a fleet-wide basis.

**Classification:** Unclassified

**Sponsor:** Naval Sea System Command (SEA 017R)  
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Arlington, Virginia 22242-5160  
Jerome Acks (703) 602-1308/DSN: 332-1308

**Performer:** TBD

**Resources:**

	Dollars:	Staff-years:
Prior FY	-0-	
FY 96	-0-	
FY 97	\$75,000	
FY 98	\$75,000	
FY 99	\$150,000	
FY 00	\$150,000	
FY 01	\$150,000	

**Schedule:** Start: TBD  
End:

**Data Base:** None

**Publications:** Study Report

**Category:** II.D

**Keywords:** Government, Analysis, Ships, Operations and Support, HM&E, Data Collection, Mathematical Modeling, Study

**Title:** ATC LCC/Operating and Support Cost Model

**Summary:** Develop a toolbox of Operating and Support/Life Cycle Cost Models to support analysis of the use of common modules across classes, and increased equipment commonality. The model(s) will be used to assess the cost impacts of time-phased introduction of ATC modules and other ATC initiatives on a fleet-wide basis. Initial effort was to develop an optimization model, based on acquisition cost, for a selecting a "family" of modules used on a fleet-wide basis. Additional efforts will be to incorporate research and development, and operating and support costs into the optimization model.

**Classification:** Unclassified

**Sponsor:** Naval Sea System Command (SEA 017R)  
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**Performer:** Naval Surface Warfare Center (211)  
Carderock Division  
Bethesda, Maryland 20084-5000  
Robert Jones (301)227-4102/DSN: 287-4012

<b>Resources:</b>	<b>Dollars:</b>	<b>Staff-years:</b>
Prior FY	\$485,000	
FY 96	\$155,000	
FY 97	\$225,000	
FY 98	\$150,000	
FY 99	\$150,000	
FY 00	\$300,000	
FY 01	\$300,000	

**Schedule:** Start: March 1994  
End: TBD

**Data Base:** None

***Publications:***

1. "An Optimization Approach to the Cost Assessment of Affordability Through Commonality Systems," Milano, Anjali K., Smith, Timothy C., and Jeffers, Michael F., Jr., 1994.
2. Report on Optimization Model and documentation (FY95)
3. ATC Module Optimization Study Report (FY95)
4. LCC Requirements Study Report (FY95)
5. Zonal Firemain Operating and Support Cost Analysis (FY96)
6. Reverse Osmosis Optimization Study Report (FY96)
7. Steering Gear Optimization Study Report (FY 96)

***Category:***

II.A.2, II.D

***Keywords:***

Government, Analysis, Ships, Operations and Support, Data Collection, Mathematical Modeling, Study

**Title:** Cost Module for Sealift Ship Version of ASSET

**Summary:** The objective is to update the cost module of the ASSET ship design synthesis model and tailor it for use in assessing technology developments for sealift ships. The original cost module was originally developed in the late 1970's for surface combatants. The goal of the project is to provide near-immediate cost feedback to design engineers as they use ASSET to design ships. The approach taken is to develop an electronic interface to transfer information between ASSET and a cost model formulated within the Automated Cost Estimating Integrated Tools (ACEIT). Technical information is produced in ASSET and electronically transferred by the ASSET user to ACEIT, which automatically estimates the cost of the ship; the cost estimate is then automatically transferred back to ASSET.

**Classification:** Unclassified

**Sponsor:** Naval Sea System Command (SEA 017R)  
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**Performer:** Naval Surface Warfare Center (211)  
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Robert Jones (301)227-4102/DSN: 287-4012  
Tecolote Research, Inc.  
1700 N. Moore Street, Suite 1400  
Rosslyn Center Office Building  
Arlington, VA 22209  
Alfred Smith (703) 243-2800

<b>Resources:</b>	<b>Dollars:</b>	<b>Staff-years:</b>
Prior FY	\$220,000	
FY 96	\$60,000	

**Schedule:** Start: February 1994  
End: September 1996



***Data Base:*** None

***Publications:*** Study Reports

***Category:*** II.A

***Keywords:*** Government, Analysis, Review, Ships, Concept Development,  
Labor, Materials, Overhead/Indirect, Engineering, Acquisition  
Strategy, Data Collection, Mathematical Modeling, CER, Method,  
Mathematical Model, Study

**Title:** Development of Product-Oriented Cost Estimating Tools

**Summary:** The goal of this task is to develop a cost estimating methodology based on product-oriented design and construction practices. The primary use of a product-oriented cost model is to perform cost trade-off studies for various shipbuilding processes and designs. In order to better cost current shipbuilding practices, a Product Work Breakdown Structure will be used. The Navy currently develops costs using a system approach, and the CERs for shipbuilding costs are generally developed by shipboard subsystem. If the use of a product work breakdown structure in lieu of a system work breakdown structure requires new CERs, the task will develop the form, fit, and function of these new CERs and correlate them with existing methods.

**Classification:** Business Sensitive

**Sponsor:** Naval Sea System Command (SEA 017R)  
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**Performer:** Naval Surface Warfare Center (211)  
Carderock Division  
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Robert Jones (301)227-4102/DSN: 287-4012  
Designers & Planners, Inc.  
SPAR, Inc.  
University of Michigan Transportation Research Institute  
Avondale Shipbuilding, Inc.  
National Steel and Shipbuilding Company

**Resources:** Dollars: Prior FY: \$914,000  
Staff-years:

**Schedule:** Start: November 1993  
End: December 1996

**Data Base:** None to Date

***Publications:*** Report: Product Oriented Cost Tool Development—Evaluation of Cost Models (1995)

***Category:*** II.C, II.D

***Keywords:*** Government, Estimating, Analysis, Ships, Production, Labor, Materials, Manufacturing, Cost/Production Function, CER, Data Base

**Title:** Product-Oriented Design and Construction (PODAC) Cost Model

**Summary:** This cost model will incorporate a Product Work Breakdown Structure and be sensitive to changes in shipbuilding strategies, ship construction process, use of common modules, zonal architectures, and equipment standardization. It will assist in assessment of the cost and affordability of design commonality alternatives, which have potential for reducing acquisition and ownership costs of ships in conjunction with the NAVSEA Affordability Through Commonality (ATC) Program and the Mid-Term Sealift Ship Technology Development Program (MTSSTDP). Concept exploration phase completed with selection of a baseline from conceptual models developed by cost research projects: Development of Product-Oriented Cost Estimating Tools and Near-Term Prototype PODAC model. A prototype is currently being developed by an integrated product team composed of Navy and shipyard personnel and model developers. The prototype model is scheduled for delivery in December 1996.

**Classification:** Unclassified

**Sponsor:** Naval Sea System Command (SEA 017R)  
2531 Jefferson Davis Highway  
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Designers & Planners, Inc.  
SPAR, Inc.  
University of Michigan Transportation Research Institute  
Avondale Shipbuilding, Inc.  
National Steel and Shipbuilding Company

**Resources:**                      Dollars:                      Staff-years:

Prior FY	\$295,000
FY 96	\$990,000
FY 97	\$600,000
FY 98	\$225,000
FY 99	\$300,000

<b>Schedule:</b>	Concept Exploration:	Start: Sep 94	End: Sep 95
	Prototype Dem/Evaluation	Start: Oct 95	End: Dec 96
	Full Scale Development of Model	Start: Jan 97	End: Jun 98

**Data Base:**      Resident within cost model

**Publications:**      Production-Oriented Design And Construction (PODAC) Cost  
Model Plan Of Action And Milestones and Functional Specification  
(FY 96)

**Category:**      II.A.2, II.B

**Keywords:**      Government, Estimating, Ships, Production, Labor, Materials,  
Overhead/Indirect, Engineering, Manufacturing, WBS, Case Study,  
Survey, Cost/Production Function, Method, Mathematical Model,  
Study

**Title:** Private Shipbuilder Overhead Costs Plus Cost Effect of Best Commercial Practices Compared to Mil-Specs

**Summary:** The objectives of this study are to 1) provide a better understanding of private shipbuilder overhead costs and unique structures; 2) measure the overhead cost changes, including changes from variable to fixed costs; determine the causes, quantify rough effects of new construction techniques and the Sealift Technology Program initiatives; 3) recommend improvements to NAVSEA's forecasting models which project each builder's overhead as a function of annualized employment levels; 4) assess, on a selective basis, the premium surcharge the government pays for invoking Mil-Specs and Federal Acquisition Regulations in defense contracts. Participation by Private Shipbuilders engaged in Navy work is sought by NAVSEA/IDA on a voluntary basis. However, data will be obtained from applicable SUPSHIP Business Offices and Regional DCAA Offices for those builders who do not care to participate.

**Classification:** Unclassified; however Proprietary and Business Sensitive information will be captured, developed during the study, and protected from disclosure.

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<b>Resources:</b>	<b>Dollars:</b>	<b>Staff-years:</b>
FY 94	\$170,000	
FY 95	\$340,000	
FY 96	-0-	

**Schedule:** Start: March 1994  
End: August 1997

**Data Base:** Attributes of database will support Overhead Cost Models development and improvement.

**Publications:** TBD

**Category:** II.A.2, II.D

**Keywords:** Industry, Estimating, Analysis, Ships, Production, Overhead/Indirect, Data Collection, Mathematical Modeling, Data Base

**Title:** Surface Combatant Performance-Based Life Cycle Cost Model

**Summary:** The objective of the study is to develop a cost model sensitive to high-level performance parameters for predicting the Life Cycle Cost (LCC) of major surface combatants. The resulting model is envisioned as a tool to provide quick ROM cost estimates of surface combatant ship concepts during the Cost Operational Effectiveness Analysis (COEA) process, or to investigate the cost implications of alternative mission requirements prior to Milestone II. Phase I of the effort, the development of a pre-prototype cost model, is complete. Deliverables to date include a POA&M, Project Definition Report, and pre-prototype model. Further refinement of the production cost model will occur during Phase II. RDT&E and Operating and Support modules, and production model upgrades as needed, will be incorporated into the model during Phase III, scheduled for completion by the end of FY98.

**Classification:** Classified/Business Sensitive

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<b>Resources:</b>	<b>Dollars:</b>	<b>Staff-years:</b>
Prior FY	\$100,000	
FY 96	\$120,000	
FY 97	TBD	
FY 98	TBD	

**Schedule:** Start: June 1993  
End: September 1999

**Data Base:** TBD

**Publications:** TBD

**Category:** I.A

**Keywords:** Government, Estimating, Analysis, Electronic/Avionics, Concept Development, Demonstration/Validation, Labor, Materials, Overhead/Indirect Data collection, Statistics/Regression, CER, Data Base, Method, Computer Model

**Title:** Shipbuilding Process Simulation Model

**Summary:** This project is intended to develop a system dynamics model of the shipbuilding process that can be used to quantify the cost and schedule impacts of ship construction delays, construction process reconfiguration, alternative build strategies, and design trade-off studies. The effort is aimed at producing a model sensitive to the myriad cause-and-effect relationships and the complex web of feedback linkages inherent in the ship production process.

**Classification:** Unclassified

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**Resources:** Dollars: Prior FY: \$535,000  
Staff-years:

**Schedule:** Start: December 1994  
End: December 1996

**Data Base:** None

**Publications:** 1. Technical Study Report  
2. Computer Program Documentation

**Category:** II.B

**Keywords:** Government, Industry, Analysis, Estimating, Ships, Labor, Material, Overhead/Indirect, Engineering, Manufacturing, WBS, Mathematical Model, Cost/Production Function, Computer Model

**Title:** Application of Simulation to Shipbuilding Cost Estimating

**Summary:** The project will assess the utility of the simulation model developed under the cost research project Shipbuilding Process Simulation Model for estimating shipbuilding costs. The project will develop simulations of the construction process for several ship types. The simulations will be evaluated as to their capability to assess the cost effects of changes to build strategies, erection sequences, and schedules, and of contract modifications. Changes to the simulation software will be made to improve its capability to support ship cost estimating.

**Classification:** Unclassified

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**Resources:**

	Dollars:	Staff-years:
FY 97	\$200,000	
FY 98	\$400,000	
FY 99	\$200,000	

**Schedule:** Start: January 1997  
End: December 1999

**Data Base:** None

**Publications:** Technical Study Reports

**Category:** II.B

**Keywords:** Government, Industry, Analysis, Estimating, Ships, Labor, Material, Overhead/Indirect, Engineering, Manufacturing, WBS, Mathematical Model, Cost/Production Function, Computer Model

**Title:** Fleet-Wide Cost/Benefit Assessment

**Summary:** Update and analyze proposed notional fleets and develop criteria for definition of notional fleets, directed at most clearly showing the effects of ATC implementation on a fleet-wide basis. Develop a methodology for conducting return on investment (ROI) analysis for the overall ATC program and for individual ATC modules.

**Classification:** Business Sensitive

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Robert Jones (301)227-4102/DSN: 287-4012

**Resources:** Dollars: Staff-years:

Prior FY	\$150,000
FY 96	\$160,000
FY 97	\$300,000
FY 98	\$50,000

**Schedule:** Start: October 1994  
End: September 1998

**Data Base:** None

**Publications:** Study Report

**Category:** II.B

**Keywords:** Industry, Analysis, Estimating, Ships, Production, Labor, Materials, Overhead/Indirect, Engineering, Return On Investment (ROI) Analysis

**Title:** The Ship Combat-Systems Estimating and Analysis Model

**Summary:** The Ship Combat-Systems Estimating and Analysis Model (SCEAM) estimates the ship combat system elements for use in total ship cost estimating models. These estimates could be applied by concept designers in the conceptual stages of combat system development. It contains Cost Estimating Relationships (CERs) for a selection of Command and Surveillance and Armament to date and will eventually contain all systems in these two areas. These CERs were developed based on contract data and budget data. The model estimates the contractor production costs including manufacturing and support for the various equipment.

**Classification:** Currently the model data is Unclassified; however, future data input could require up to Secret classification.

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**Performer:** Technomics, Inc.  
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Santa Barbara, CA 93111 (805) 964-9894

**Resources:** Dollars: Prior FY: \$128,000  
Staff-years:

**Schedule:** Start: August 1991  
End: Phase I completed

**Data Base:** The model is being implemented in Microsoft Excel spreadsheet for the Macintosh and IBM-PC computers. All data required to run the model are contained in spreadsheets. The CERs are derived from budgetary and contract data. The user inputs values for the technical and budgetary parameters required and the model calculates the production cost. This cost includes factors for learning curves, inflation and production support.

**Publications:** "Cost Estimating and Analysis Model for Advanced Ship Combat Systems," TR-9111-1, August 1992

***Category:*** I.B.1

***Keywords:*** Government, Estimating, Ship Combat Systems, Production,  
CPR/CCDR, Data Collection, Computer Model

**Title:** Dynamic Investment Balance Simulator (DIBS) (previously called Planning Under Uncertainty Computer Model)

**Summary:** DIBS determines future Navy Force structures that are consistent with a range of possible future funding streams. It is a hybrid system which uses Excel spreadsheets and macros for input, output, control of execution and an embedded FORTRAN program as the simulation engine. The model uses a goal seeking algorithm to develop procurement plans which drive force structure towards specified force objectives stated at the SASDT category level, taking into account planned retirements and attrition of existing assets. When topline funding is insufficient to achieve the desired force structure size, the goal seeking algorithm strives to maintain the force structure "shape", i.e., the relative numbers of platforms of various types. O&S costs of the existing assets are estimated as a function of current force structure. Other Navy budgets elements—RDT&E, WPN, etc.—are estimated using statistical relationships. Force structure is modeled at the ship class and aircraft type-model-series level of detail. The model has input variables which allow examination of tradeoffs between acquisition (future force structure) and O&S (maintaining current force structure) in a range of funding environments. And is also capable of exploring more explicit tradeoffs within limited acquisition categories. A separate but related macroeconomic model capable of generating a range of future Navy funding streams was also been developed under this effort. DIBS prototype developed in FY93 was successfully demonstrated. Proposals have been submitted for further development and enhancements.

**Classification:** Secret

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**Resources:**                      Dollars:                      Staff-years:

Prior FY    \$390,000  
FY 96           -0-  
FY 97        \$125,000  
FY 98        \$125,000

**Schedule:**    Start:   February 1993 (Prototype: November 1993 Enhancements:  
   April 1995 (New Relationships, Excel 5.0); September  
   1995)  
                                 End:    TBD

**Data Base:**    Model contains a force structure database derived from the SASDT  
                                 and Ship Management Information System, O&S cost factors  
                                 derived from VAMOSC-Ships/Air, maintained in Excel. To remain  
                                 current, databases are periodically updated.

**Publications:**    Draft reports of DIBS model and operation. Relationships  
                                 documented in briefing form.

**Category:**        II.A

**Keywords:**        Government, Forecasting, Weapon Systems, Life Cycle,  
                                 Acquisition Strategy, Statistics/Regression, Economic Analysis,  
                                 Uncertainty, Computer Model



**Title:** Operating and Support (O&S) Costs for Surface Navy Ships Systems

**Summary:** This effort is directed towards the development of a model to estimate O&S costs of Navy surface ship combat systems to support Milestone 0, I and II Life Cycle Cost studies. Initially, the study will use VAMOSC data to develop preliminary CERs. VAMOSC data only represents a portion of the combat system support cost. The study is now in its third phase, collecting and developing CERs to estimate manning and training costs. Additional phases will be necessary to collect data and develop CERs for hardware maintenance.

**Classification:** Unclassified (Proprietary)

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Susan Jung

**Resources:** Dollars: Prior FY: \$135,000  
Staff-years:

**Schedule:** Start: Complete  
End:

**Data Base:** Currently, VAMOSC data has been used to develop CERs. These initial CERs are being augmented by additional data collection from Navy Training Commands to identify costs of training, including courses materials, simulators, facilities, etc. Upon completion of this phase, maintenance data and costs will be collected to identify depot maintenance efforts which are not included in the VAMOSC data.

***Publications:*** "Operations and Support Costs of Navy Shipboard Combat Systems," TR-9112-1, September 1992

***Category:*** I.B.1

***Keywords:*** Government, Estimating, Electronics/Avionics, Operations and Support, Sustainability, Statistics/Regression, Mathematical Model

**Title:** Technology-Based Parametric Cost Model

**Summary:** The objective of this project is to develop a technology driven life cycle cost model for nuclear attack submarines. Using the previously developed nuclear attack submarine, performance-based parametric cost model, this project will join the performance-based analysis with 6.2 Submarine Technology analysis of component level technology goals. The resulting model is envisioned as a tool for providing quick ROM cost estimates of submarine system concepts which include new technology options. The FY96 version of this model will be limited to structural systems technologies and their effect on procurement cost. Ultimately, the model will assess the life cycle cost effects of technologies related to structural systems, signature control, maneuvering and seakeeping, and power and automation.

**Classification:** Business Sensitive

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**Resources:** Dollars: FY 96: \$75,000  
Staff-years:

**Schedule:** Start: April 1996  
End: September 1996  
Pre-prototype, proof-of-concept model developed in FY96.  
Additional effort anticipated in FY97/FY98.

**Data Base:** Submarine Structural Systems

Description: Historical summary of the technical characteristics of submarine structural systems

Automation: Spreadsheet implementation

**Publications:** None

**Category:** II.B

**Keywords:** Government, Analysis, Ships, Concept Development, Advanced Technology, Data Collection, Statistics/Regression, Data Base, Computer Model

**Title:** Nuclear Attack Submarine Performance-Based Life Cycle Cost Model

**Summary:** The objective of the study was to develop a cost model sensitive to performance capabilities which can be used for predicting the Life Cycle Cost (LCC) of nuclear attack submarines. The model continues to be used for the New Attack Submarine Cost Operational Effectiveness Analysis (COEA) process to (1) provide quick ROM cost estimates of nuclear attack submarine concepts, and (2) to investigate the cost implications of alternative mission requirements.

**Classification:** Classified/Business Sensitive

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Michael Jeffers  
John Trumbule  
Mark Greenburg  
Christine Whitacre

**Resources:** Dollars: Prior FY: \$270,000  
Staff-years:

**Schedule:** Start: N/A  
End: N/A  
No new model development in FY96. The model used to support various cost studies.

**Data Base:** Submarine Systems  
Description: Historical summary of the nuclear submarine cost, schedule, weight, and performance characteristics.  
Automation: Spreadsheet implementation

- Publications:***
1. "Nuclear Attack Submarine Parametric Analysis Model," CRDKNSWC/SSD-93-10, September 1993, Confidential.
  2. "Nuclear Attack Submarine Parametric Analysis Model Addendum—Version 3.0 Documentation," CRDKNSWC/SSD-93-57, September 1993, Confidential.
  3. "Performance Based Cost Estimating Models: Nuclear Attack Submarine Parametric Cost Model," Presentation at the Twenty-Ninth Annual Department of Defense Cost Analysis Symposium.

***Category:*** II.B

***Keywords:*** Government, Analysis, Ships, Concept Development, Data Collection, Statistics/Regression, Data Base, Computer Model

**Title:** Nuclear Attack Submarine System-Based Operations and Support Cost Model

**Summary:** The objective of the study was to develop a cost model at the system level, sensitive to reliability, maintenance schedule and philosophy, manning, and level of operation which can be used for predicting the Operations and Support (O&S) Cost of nuclear attack submarines. The model may be used to estimate O&S Cost at the system, multiple system, or entire ship level. It may also be used to compare O&S Costs of competing options for a particular system or suite of systems.

**Classification:** TBD

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Cost Engineering Research, Inc.  
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Arlington, VA 22202-3717  
Bill Hugo  
Bob Craig

**Resources:**

	Dollars:	Staff-years:
FY 95	\$395,000	
FY 96	\$117,000	

**Schedule:** Start: December 1994  
End: September 1996

**Data Base:** Historical database developed from Weapons System File (637 and 688), SUBMEPP Maintenance History Database (637 and 688), Electric Boat Trident Submarine Database (Trident)

***Publications:*** TBD

***Category:*** II.B

***Keywords:*** Government, Estimating, Analysis, Ships, Command, Control, Communications, and Intelligence (C<sup>3</sup>I) Systems , Hull, Mechanical and Electrical (HM&E) Systems, Armament Systems, Propulsion Systems, Labor, Materials, Data collection, CER, Data Base, Method, Computer model, Cost Model, Operations and Support (O&S) Cost, Life Cycle Cost



**Title:** Development of Groupware Prototypes to Connect Design and Estimating Teams

**Summary:** Integrated Product Teams (IPTs) are being used by NAVSEA for all major ship design programs. This project proposes the development of groupware such as LOTUS Notes to facilitate connectivity between program offices and the cost analysis, design and budget communities. These team members are located in various locations, some remotely to each other. The groupware would permit document management along with sharing of files in a more organized manner than is currently available.

**Classification:** Business Sensitive

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**Performer:** TBD

**Resources:**

	Dollars:	Staff-years:
FY 96	\$20,000	
FY 97	\$100,000	
FY 98	\$100,000	
FY 99	\$100,000	
FY 00	TBD	
FY 01	TBD	

**Schedule:** Start: TBD  
End:

**Data Base:** N/A

**Publications:** N/A

**Category:** II.A.2

**Keywords:** Industry, Government, Analysis, Estimating, Reviewing/Monitoring, Ships, Production, Labor, Materials, Overhead/Indirect, Engineering, Manufacturing, WBS, Data Collection, Date Base

**Title:** Cost/Schedule Performance Databases

**Summary:** Electronic Data Interchange (EDI) is being developed to obtain contractor cost and schedule performance data. Upon implementation, a large volume of detailed contractor cost and schedule data will be available in standard electronic format. This project proposes to develop models and databases to collect, analyze, and present this data. These models would allow expansion of analytical capabilities and develop comparisons and metrics by individual system, contracts, contractors, programs, and program offices.

**Classification:** Business Sensitive

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**Performer:** TBD

<b>Resources:</b>	<b>Dollars:</b>	<b>Staff-years:</b>
FY 96	-0-	
FY 97	\$100,000	
FY 98	\$100,000	
FY 99	\$100,000	
FY 00	TBD	
FY 01	TBD	

**Schedule:** Start: TBD  
End:

**Data Base:** TBD

**Publications:** TBD

**Category:** II.B, II.C

**Keywords:** Industry, Government, Analysis, Estimating, Reviewing/Monitoring, Ships, Production, Labor, Materials, Overhead/Indirect, Engineering, Manufacturing, WBS, Data Collection, Date Base

**Title:** Early Warning System Integration (EWS)

**Summary:** NAVSEA acquisition managers use an on-line service that allows access to contract Cost/Schedule performance status. Two commercially available models, Performance Analyzer (PA) and WINSIGHT, provide detailed lower level and summary levels to managers. There is a need to ensure the interface and integration between EWS and its supporting tools, PA and WINSIGHT. This will provide managers the flexibility to use their adopted analysis tools/models, allow the analysis results to flow to Navy management without interruptions, and allow other organizations to benefit from the use of EWS.

**Classification:** Business Sensitive

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**Performer:** TBD

<b>Resources:</b>	<b>Dollars:</b>	<b>Staff-years:</b>
FY 96	-0-	
FY 97	\$96,000	
FY 98	\$96,000	
FY 99	\$96,000	
FY 00	TBD	
FY 01	TBD	

**Schedule:** Start: TBD  
End:

**Data Base:** TBD

**Publications:** TBD

**Category:** II.B, II.C

**Keywords:** Industry, Government, Analysis, Estimating,  
Reviewing/Monitoring, Ships, Production, Labor, Materials,  
Overhead/Indirect, Engineering, Manufacturing, WBS, Data  
Collection, Date Base

**Title:** Analysis of Operation and Support (O&S) Costs for Aircraft Carriers

**Summary:** The objective of the project is to collect aircraft carrier O&S cost data and develop cost estimating relationships that will support costs estimates required for the acquisition and design of aircraft carriers. The data and resulting analysis will also be used to assist the design community in trade-off studies of technology. The study will improve understanding of the composition of aircraft carrier O&S costs. The analysis will identify cost drivers, develop cost estimating relationships, and improve methodologies for estimating costs by compiling and documenting statistical models.

**Classification:** Business Sensitive

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**Resources:** Dollars: FY 96: \$135,000  
Staff-years: 1.5

**Schedule:** Start: January 1996  
End: September 1996

**Data Base:** The data base will consist of Intermediate, Organizational and Depot Level Aircraft Carrier O&S cost data organized at the first and second levels of the standard ship work breakdown structure.

**Publications:** None

**Category:** II.A.1, II.A.2, II.B, II.C, II.D

**Keywords:** Government, Estimating, Analysis, Ships, Production, Labor, Operations and Support, Cost, Statistics/Regression, Study, CER

**Title:** AACEI Cost Model for Surface Combatants

**Summary:** The objective of this project is to modify the ASSET/ACEIT/Excel Interface (AACEI) for use on surface combatants. The ASSET ship design synthesis model is the primary engineering tool used by NAVSEA to develop feasibility studies for ships. The current cost model attached to ASSET is developed within the Automated Cost Estimating Integrated Tools (ACEIT) software. An electronic interface is used to transfer information between the two programs. The current cost model is configured for estimating construction cost of sealift ships. This project will modify the model to estimate the end cost (i.e. complete SCN budget) of surface combatants. Capability to account for combat systems costs and programmatic cost will be added. The model will be enhanced to allow evaluation of alternative ship acquisition strategies.

**Classification:** Unclassified

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**Resources:** Dollars: FY 96: \$20,000  
Staff-years:

**Schedule:** Start:  
End:

**Data Base:** None

***Publications:*** Study Reports

***Category:*** II.A

***Keywords:*** Government, Analysis, Review, Ships, Concept Development,  
Labor, Materials, Overhead/Indirect, Engineering, Mathematical  
Modeling, CER, Method, Mathematical Model, Study

**Title:** Material Vendor Survey

**Summary:** The objective of this annual survey is to capture future cost trends. The survey samples some 900 shipboard material and equipment suppliers, requesting their commodity costs for the current fiscal year and their projections of future costs for the next two fiscal years. The annual inflationary growth is determined from the survey results. The results for each reported commodity are grouped according to Ship Work Breakdown Structure (SWBS- Cost Groups 1-9). Indices are developed by 30 September each year and provided to NAVSEA for update of its MATCER file.

**Classification:** Unclassified

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Philadelphia, PA 19112-5087  
Bob Laarkamp

**Resources:**

**Schedule:** Start: October each year  
End: September each year

**Data Base:** End use is MATCER Data File update. Backup data is maintained at NAVSHIPSO.

**Publications:** None

**Category:** II.A.1

**Keywords:** Industry, Estimating, Material, Data Collection, Cost Analysis, Data Base



**Title:** Shipyard Productivity—Measurement and Management

**Summary:** This project which is ongoing at Avondale Shipyard had two phases. Phase I, which was limited to the sheet metal shop, had three objectives: to gain management and labor acceptance of a cooperative approach to productivity measurement; to demonstrate that a method can actually measure and improve shipbuilding and ship repair productivity; and to develop a workable plan for full scale implementation of the methodology. These objectives have been achieved. Phase II has extended the methodology to the pipe shop, blast and paint, and to the new factory for plate fabrication and assembly. Results to date have been encouraging, for both Avondale and the Navy.

**Classification:** Unclassified

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**Resources:** Dollars: Prior FY: \$567,000  
Staff-years:

**Schedule:** Start: December 1994  
End: December 1996

**Data Base:** Phase II requires the development of a software package to help collect, analyze, and report lost time and productivity at all levels of production. The resulting software package should be readily transferable to other shipyards with a minimum of customization.

- Publications:***
1. Technical Study Report
  2. Computer Program Documentation
  3. "Shipyard Productivity-Measurement and Management," paper presented at the 1996 Ship Production Symposium, La Jolla, San Diego, California

***Category:*** II.B, II.D

***Keywords:*** Government, Industry, Production Rate, Data Collection, Performance, Analysis, Ships, Facilities, Labor, Material, Manufacturing

**Title:** Commercial Specs versus Military Specs

**Summary:** Investigate and quantify the cost difference between the use of commercial and military specifications in ship construction using experience from US and European shipyards.

**Classification:** Business Sensitive

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**Resources:** Dollars: Prior FY: \$180,000  
Staff-years:

**Schedule:** Start: November 1993  
End: September 1995

**Data Base:** None

**Publications:** "Commercial versus Military Specifications and Standards in US Shipbuilding"

**Category:** II.C

**Keywords:** Industry, Government, Estimating, Analysis, Ships, Production, Labor, Materials, Overhead/Indirect, Engineering, Manufacturing, WBS, Case Study, Data Collection, Survey, Cost/Production Function, CER, Method, Mathematical Model, Study

**Title:** Metrication of the US Shipbuilding Industry

**Summary:** Investigate, discuss and quantify the cost impact of designing and constructing US Navy ships in metric units of measurement.

**Classification:** Business Sensitive

**Sponsor:** Naval Sea System Command (SEA 017R)  
2531 Jefferson Davis Highway  
Arlington, Virginia 22242-5160  
Jerome Acks (703) 602-1308/DSN: 332-1308

**Performer:** DIA, Inc.  
Three Crystal Park, Room 11  
22311 Crystal Drive  
Arlington, VA 22202  
Don Walter (703) 920-9200

**Resources:** Dollars: Prior FY: \$90,000  
Staff-years:

**Schedule:** Start:  
End: May 1995

**Data Base:** None

**Publications:** Study report: "Metrication of the US Shipbuilding Industry"

**Category:** II.C

**Keywords:** Industry, Government, Estimating, Analysis, Ships, Production, Operations and Support, Engineering, Data Collection, Survey, Study

**Title:** TBMD Missile Model

**Summary:** This effort is directed towards the development of a model to estimate the various missile designs in the TBMD COEA. The missile cost model is a workbook spreadsheet which operates in Microsoft Excel. This model is complex in that it integrates a number of cost models and individual CERs. Missile subsystem costs are estimated by cost models operating at the assembly level or by CERs estimating total subsystem costs. New CERs have been developed for some of the missile subsystems during this COEA.

**Classification:** Unclassified (Proprietary)

**Sponsor:** Naval Surface Warfare Center (Code A50)  
Dahlgren Division  
Dahlgren, Virginia 22448-5000

**Performer:** Naval Surface Warfare Center (Code A50)  
Dahlgren Division  
(Combat systems and Cost Model Integration)  
Dahlgren, Virginia 22448-5000

Ted Towles (540) 653-7369  
Amanda Cardiel

Technomics, Inc.  
5290 Overpass Road, Suite 206  
Santa Barbara, CA 93111

Eugene Waller (805) 964-9894  
Chris Brown

<b>Resources:</b>	<b>Dollars:</b>	<b>Staff-years:</b>
Prior FY	\$180,000	
FY 96	\$20,000	

**Schedule:** Start: February 1995  
End: September 1996

**Data Base:** Data used to create the models and CERs were from various Army and Navy development and production programs which were deemed to be relevant to current technology missiles. There are two seeker hardware cost models resident in the missile cost model, one for infrared and one for RF seekers. These two models are composed of a number of assembly-level CERs. The missile cost model includes CERs for rocket motors, divert/attitude control systems, target detectors, inertial measurement units, GPSs, control sections, wings & fins, batteries, data links, and integration. Besides hardware costs, CERs are used to estimate non-recurring development, development support, and procurement support. All models and CERs were developed between 1992 and 1995.

**Publications:** TBD

**Category:** II.C

**Keywords:** Government, Estimating, Missile, EMD, Test and Evaluation, Production, Statistics, Mathematical Model

**Title:** Software Maintenance Cost Process Model

**Summary:** This effort is directed towards the development of a methodology for predicting the Operating and Support (O&S) costs of software maintenance programs that support Milestone 0, I, and II Life Cycle Cost Studies. Earlier phases collected data to develop preliminary relationships and initial structuring of the model. When completed, the Software Life Cycle Cost Process Model will enable software analysts and program managers to estimate the costs to maintain a planned software system over its life span.

**Classification:**

**Sponsor:** Naval Surface Warfare Center (Code A50)  
Dahlgren Division  
Dahlgren, Virginia 22448-5000

**Performer:** Naval Surface Warfare Center (Code A50)  
Dahlgren Division  
Dahlgren, Virginia 22448-5000  
  
John Kozicki (540) 653-7369  
Amanda Cardiel  
  
Technomics, Inc.  
5290 Overpass Road, Suite 206  
Santa Barbara, CA 93111  
  
Eugene Waller (805) 964-9894  
Scott Wied

<b>Resources:</b>	<b>Dollars:</b>	<b>Staff-years:</b>
Prior FY	\$139,000	
FY 96	\$50,000	

**Schedule:** Start: February 1991  
End: September 1996

**Data Base:** Currently, data obtained and analyzed pertain mainly to command and control software written for Naval shipboard systems. Initial data has been collected from FCDSSA on Advance Combat Direction System (ACDS), and from Tomahawk on Tomahawk Weapon Control System (TWCS). In the current phase this data will be augmented with SQQ-89 data, SLQ-32 data, and if possible, Army and NASA command and control software data. The result of these efforts will result in a computer application that creates a Monte Carlo simulation of a proposed software project.

**Publications:**

1. "Software Life Cycle Data Collection Requirements," May 1992,
2. "Software Life Cycle Process Relationship Development," TR-9204-1, March 1993,
3. "Software Life Cycle Cost Process Model," TR-9411-1, April 1995

**Category:** II.B

**Keywords:** Government, Estimating, Maintenance, Simulation



**AIR FORCE MATERIEL COMMAND/  
AERONAUTICAL SYSTEMS CENTER**

<b>Name</b>	Cost Division Directorate of Financial Management and Comptroller Air Force Materiel Command/Aeronautical Systems Center		
<b>Address</b>	ASC/FMC, Bldg. 11A 1970 Third Street, Suite 6 Wright-Patterson AFB, OH 45433-7213		
<b>Director</b>	Ms. Julia Leet	Phone: (513) 255-6347 Fax: (513) 476-7695	
<b>Size</b>	Professional:	53	
	Support:	5	
	Consultants:	0	
	Subcontractors:	0	
<b>Focus</b>	Cost Estimating and Research, Resources Analysis (Source Selection Policy and Estimates); Scheduling; Performance Measurement Systems and Analysis; Independent Review Team support; Integrated Risk Management; Program Support Cost Operational Effectiveness Analysis		
<b>Activity</b>	Number of projects in process:		1
	Average duration of a project:		Dependent on available resources
	Average number of staff members assigned to a project:		Dependent on available resources
	Average number of staff-years expended per project:		0.5
	Percentage of effort conducted by consultants:		0%
	Percentage of effort conducted by subcontractors:		0%

**Title:** Acquisition Reform Cost Study

**Summary:** Dr. Kaminski [OUSD (Acquisition and Technology)] and Mr. Money (SAF/AQ) are asking program managers to estimate cost savings and cost avoidance as a result of acquisition reform initiatives. These estimates must withstand the scrutiny of Congress and GAO. Cost analysts need a tool or process to assess the impact of acquisition reform initiatives.

**Classification:** Unclassified

**Sponsor:** ASC/FMCE, WPAFB, OH  
Ms. Julia Leet (513) 255-6347

**Performer:** ASC/FMCE  
Mr. Scott Graham (513) 255-6347

**Resources:** Dollars:  
Staff-years:

**Schedule:** Start: March 1996  
End: December 1996

**Data Base:** None

**Publications:** TBD

**Category:** I.A

**Keywords:** Government, Industry, Estimating, Analysis, Programming, Budgeting, Weapon Systems, Life Cycle, Acquisition Strategy, Risk/Uncertainty, Data Collection, Survey, Case Study, Data Base, Review, CER

**Title:** Component Breakout Analysis Tool for Acquisition

**Summary:** A multi functional Integrated Product Team (IPT) was formed to study the "hidden" costs to the government of performing Component Breakout during weapon system acquisition. The team researched regulations and issues surrounding the requirement for Component Breakout analysis on an annual basis. The team also conducted interviews with system program offices at Aeronautical Systems Center (ASC), Electronics Systems Center (ESC), and Space and Missile Center (SMC) to understand the approaches taken regarding the component breakout analysis process. The focus of this team was breakout of a component to the Original Equipment Manufacturer (OEM) during the acquisition cycle. A separate team, led by SA-ALC, was commissioned to study the issue of spare parts breakout. The end product of the acquisition Component Breakout IPT is a cost model that assists a program office in understanding the tradeoff between the expected savings from breakout of a component to the OEM, and the increased costs to the government due to increased manpower (required to manage the new contract) and the government's assumption of risk due to the breakout process.

**Classification:** Unclassified

**Sponsor:** AFMC/DR

**Performer:** ASC/FMCE

Ms. Julia Leet, IPT Lead (513) 255-6347  
Ms. Linda Turner (513) 255-6347

**Resources:** Dollars: \$1,000  
Staff-years: 0.75

**Schedule:** Start: February 1995  
End: March 1996

**Data Base:** None

Automation: Excel 5.0 spreadsheet cost model; Microsoft Word definitions and instructions.

***Publications:*** Component Breakout cost model placed on HQ AFMC Home Page, World Wide Web.

***Category:*** II.C

***Keywords:*** Government, Estimating, Weapon Systems, Manpower/Personnel, EMD, Production, Labor, Risk/Uncertainty, Survey, Case Study, Mathematical Modeling, Computer Model

**Title:** Advanced Aircraft Cost Forecasting Model (AACFM)

**Summary:** This model primarily estimates life cycle costs in an early system environment. It is similar to PRICE in estimating systems and major subsystems. However, it includes unique O&S and Risk cost modeling features. The database is currently unclassified, but is easy to populate with classified by the ultimate user. The model includes a published paper, briefing, and a User's Guide. AACFM is hosted in Microsoft ACCESS 2.0 and runs on Windows 3.1. The model requires at least a 486 Personal Computer with at least 8 megabytes of Random Access Memory (RAM) to run efficiently.

**Classification:** Unclassified

**Sponsor:** ASC/XRPC  
Mr. Patrick Cyrus(513) 255-8060

**Performer:** Econ, Incorporated  
4020 Moorpark Avenue  
San Jose, CA 95117  
Mr. Charles Hopkins (408) 249-6364 (Home Office)  
(703) 631-0832 (temporary)  
  
Econ, Incorporated  
711 West Bay Area Blvd.  
Webster, TX 77598  
Mr. Robert Phillips

**Resources:** Dollars: \$745,542 (Phase IIA and IIB)  
Staff-years: 4,475 (total labor hours)

**Schedule:** Start: April 1994 (Phase IIB)  
End: January 1996 (Phase IIB)

**Data Base:** **System Level:** Program go-ahead data, First Flight date, Year of Initial Operating Capability (IOC), Number of Test Aircraft, Number of Production Aircraft, State of the Art, Base Complexity, Complexity Growth, Calculated Complexity, Weight Specification or Operating Environment, Integration Factors (EMD, Production), Base year **Hardware Level:** Number of engines per aircraft, Aircraft empty weight, Subsystem state-of-art rating, Subsystem operating environment, 100th unit cost **Software Level:** Software Complexity, Software function, Percent new design, Number of lines of code, Software certification level, Operating environment, Composite hourly rate for labor **Integration:** Development integration complexity, Production integration complexity

**Publications:** Draft User manual and briefing

**Category:** II.B

**Keywords:** Government, Estimating, Electronics/Avionics, Weapon Systems, Life Cycle, Engineering, Manufacturing, Mathematical Modeling

**AIR FORCE SPACE AND MISSILE SYSTEMS CENTER**



<b>Name</b>	Air Force Space and Missile Systems Center		
	Cost Division		
<b>Address</b>	SMC/FMC		
	2430 E. El Segundo Boulevard, Suite 2010		
	Los Angeles AFB, CA 90278-4687		
<b>Director</b>	Mr. David Hansen	(310) 363-0139	
<b>Size</b>	Professional:	5	
	Support:		
	Consultants:	3 (support contractors)	
	Subcontractors:	0	
<b>Focus</b>	Systems costing, life cycle costs, space systems, missile systems ground systems, future systems planning costs, software sizing/costing		
<b>Activity</b>	Number of projects in process:		5
	Average duration of a project:		3 years
	Average number of staff members assigned to a project:		1
	Average number of staff-years expended per project:		0.2
	Percentage of effort conducted by consultants:		90%
	Percentage of effort conducted by subcontractors:		0%

**Title:** Hazardous Materials Disposal Cost Study

**Summary:** The OSD Cost Analysis Improvement Group (CAIG) is requiring all programs to include the costs of disposing of hazardous waste in their program life cycle cost estimates. Few programs have included these costs in their estimates and some do not include all of the costs. This is the third part of a study to define the types of costs related to hazardous waste disposal, determine what part of the life cycle will be impacted by these costs, and develop CERs to estimate those costs. This task will consist of updating the developed handbook and training program with changes imposed by higher headquarters or DoD level regulatory changes and conduct training in conjunction with the use of the cost handbook.

**Classification:** Unclassified

**Sponsor:** SMC/FMC

**Performer:** SMC/FMC

FFRDC: Aerospace Corporation

Contractor: EER Systems, Inc.

Researcher: Ms Mary Helen Alverio (310) 363-2822

**Resources:** Dollars: \$163,094 (prior years)  
FY 96: \$63,000

**Schedule:** Start: March 1996  
End: November 1996

**Data Base:** Handbook of cost methodologies for estimating the cost of environmental mitigation strategies, hazardous material cleanup, and planning for use of non-hazardous materials.

**Publications:** Space and Missile Systems Center Environmental Cost Handbook  
Author: Space and Missile Systems Center/FMC

**Category:** I.C, II.C

**Keywords:** Government, Estimating, Space Systems, Data Collection, Life Cycle Cost, Missiles, Environment, Study

**Title:** Operations and Support (O&S) Database

**Summary:** Populate fields of database and modify automated stand alone tool to work in windows. Database contains data that can be used for analogy estimates, calibration efforts, and CER development, and is compatible with current Air Force computer systems.

**Classification:** Unclassified (Proprietary and Non-Proprietary Versions)

**Sponsor:** SMC/FMC

**Performer:** SMC/FMC

FFRDC: Aerospace Corporation

Contractor: Management Consulting and Research, Inc.  
Cost Management Systems, Inc.

Researcher: Ms Shirley Tinkler (310) 363-5057

**Resources:** Dollars: \$706,000 (prior years)  
FY 96 \$90,000

**Schedule:** Start: September 1995  
End: August 1996

**Data Base:** SMC Operations and Support (O&S) Database

Description: Contains cost and technical data for O&S space, ground mobile, and airborne platforms. Hosted in dBase IV.

Automation: TBD

**Publications:** 1. SMC O&S Database Final Report (Phase 2)  
2. OSDB Users Manual  
Author: Space and Missile Systems Center/FMC

**Category:** II.A.2

**Keywords:** Government, Estimating, Space Systems, Operating and Support, WBS, Database, Size, Data Collection, Methodology

**Title:** Passive Sensor Cost Model Update

**Summary:** The methods for estimating space sensor payloads (passive sensors, e.g., infrared) need to be updated. Subsystems reviewed were: focal plane arrays; optical telescope assemblies; cryogenic coolers; servo electronics; gimbals and structures; star sensors; power supplies; and sensor integration, assembly and test.

**Classification:** Unclassified (Proprietary database separately bound)

**Sponsor:** SMC/FMC

**Performer:** SMC/FMC  
Contractor: EER Systems, Inc.  
Researcher: Ms Phu Nguyen (310) 363-0071

**Resources:** Dollars: \$580,000 (prior years)  
FY 96: \$100,000

**Schedule:** Start: October 1995  
End: September 1996

**Data Base:** Sensor Database  
Description: Contains cost and technical and programmatic data by WBS at the sensor component level  
Automation: TBD

**Publications:** Passive Sensor Cost Model  
Author: Space and Missile Systems Center/FMC

**Category:** II.A.2

**Keywords:** Government, Estimating, EMD, Space Systems, Production, WBS, CER, Statistics/Regression, Database, Method, Data Collection, Survey, Electronics/ Avionics

**Title:** Software Database (Phase VII)

**Summary:** Maintained the SMC Software Database by adding new data.  
Modified automated stand alone tool to work in windows.  
Normalized missing parameters. DoD's largest Software database.

**Classification:** Unclassified (Proprietary and Non-Proprietary Versions)

**Sponsor:** SMC/FMC

**Performer:** SMC/FMC

**FFRDC:** Aerospace Corporation

**Contractor:** Management Consulting and Research, Inc.  
Cost Management Systems, Inc.  
Galorath Associates, Inc.

**Researcher:** Ms Shirley Tinkler (310) 363-5057

**Resources:** Dollars: \$861,000 (prior years)  
FY 96: \$50,000

**Schedule:** Start: September 1995  
End: August 1996

**Data Base:** SMC Software Database

**Description:** Contains cost and sizing data from space, ground  
mobile, and airborne platforms in dBase IV

**Automation:** PC

**Publications:** 1. SMC Software Database Final Report (Phase VI)  
2. SWDB Users Manual  
Author: Space and Missile Systems Center/FMC

**Category:** II.A.2

**Keywords:** Government, Estimating, Space Systems, WBS, Data Base, EMD,  
Size, Data Collection, Methodology, Software, Production,  
Modification

**Title:** Unmanned Spacecraft Cost Model (USCM) Update

**Summary:** Update the 7th Edition (1994) of the model with developing, validating, documenting new CERs, and obtaining new data points.

**Classification:** Unclassified (Proprietary database separately bound)

**Sponsor:** SMC/FMC

**Performer:** SMC/FMC

FFRDC: Aerospace Corporation

Contractor: Tecolote Research, Inc.

Researcher: Ms Phu Nguyen (310) 363-0071

**Resources:** Dollars: \$1,429,000 (prior years)  
FY 96: \$100,000

**Schedule:** Start: June 1995  
End: June 1996

**Data Base:** USCM Database

Description: Includes cost, technical, and programmatic data by WBS at the spacecraft component level. The database is contained in Lotus spreadsheets and dBase IV.

Automation: PC

**Publications:** Unmanned Spacecraft Cost Model, 7th Edition  
Author: Space and Missile Systems Center/FMC

**Category:** II.A.2, II.B

**Keywords:** Government, Estimating, EMD, Space Systems, Production, WBS, CER, Mathematical Modeling, Statistics/Regression, Database, Method, Mathematical Model

**AIR FORCE MATERIEL COMMAND/  
HUMAN SYSTEMS CENTER**

<b>Name</b>	Weapons System Pollution Prevention Division (HSC/EMP) Human Systems Center, Air Force Material Command		
<b>Address</b>	8213 14th Street Brooks AFB, TX 78235-5246		
<b>Director</b>	Mr. David Zapata	(210) 536-5120	
<b>Size</b>	Professional:	23 (authorized) 22 (assigned)	
	Support:	4 (authorized) 4 (assigned)	
	Consultants:	0	
	Subcontractors:	0	
<b>Focus</b>	Development and fielding of management tools and training designed to assist Air Force Single Managers in institutionalizing pollution prevention in Air Force weapon systems. Provide and information exchange service to the Air Force Weapon System community to aid in complying with Federally mandated ODC reduction goals.		
<b>Activity</b>	Number of projects in process:		7
	Average duration of a project:	3 days to 3 years	
	Average number of staff members assigned to a project:	1-6	
	Average number of staff-years expended per project:	3 days to 3 years	
	Percentage of effort conducted by consultants:	70%	
	Percentage of effort conducted by subcontractors:	0%	



**Title:** Hazardous Materials Cost Trade-Off Analysis Tool

**Summary:** One of two cost estimating modules in the HazMat Model. This tool is weapon system oriented, chemical specific by process within the production, operation and support and decommissioning phases of a weapon system; surfaces the costs of protecting human health and the environment that were previously hidden in overhead costs; provides program offices and engineers the capability to perform cost trade-off studies between hazardous and less hazardous materials; provides data to document life cycle cost impacts of using hazardous materials on a weapon system; the environmental cost data can be used to support decision making for pollution prevention programs.

**Classification:** Unclassified

**Sponsor:** HSC/EMP  
8213 14th Street  
Brooks AFB TX  
Ms. Betty S. West (210) 536-5121

**Performer:** TASC  
Mr. John Long (513) 426-1040

<b>Resources:</b>	<b>Dollars:</b>	<b>Staff-years:</b>
FY 90	\$475,758	2.6
FY 91	\$655,880	3.8
FY 92	\$456,060	2.9
FY 93	\$1,207,067	6.5
FY 95	\$863,721	4.4

**Schedule:** Start: 1990  
End: June 1996

**Data Base:** HAZMAT

**Description:** Hazardous materials cost element data for production, maintenance and decommissioning of weapon systems (F-16, F-15, B-1, C-130, Titan IV, Black Hawk, Mark 50, M1-A1)

**Automation:** Microsoft Visual Basic with Access Database

***Publications:*** Hazardous Materials Cost Trade-Off Analysis Tool, Version 1.0,  
User's Guide

***Category:*** I.C, II.A.1, II.A.2

***Keywords:*** Industry, Government, Estimating, Analysis, Weapon Systems,  
Operations and Support, Life Cycle, Labor, Material, Overhead/  
Indirect, Environment, Data Collection, Economic Analysis, Data  
Base

**Title:** Manufacturing and Maintenance Process Cost Analysis Tool

**Summary:** One of two cost estimating modules in the HazMat Model. This tool is process oriented; estimates the total costs for a process life cycle; captures the environmental costs as a subset of the direct and indirect costs of a process; provides program offices and engineers the capability to perform process analyses and cost trade-off studies between hazardous and less hazardous materials inputs into a process; provides data to document the cost impacts of using hazardous materials in a manufacturing or maintenance process; the environmental cost data can be used to support decision making in pollution prevention programs.

**Classification:** Unclassified

**Sponsor:** HSC/EMP  
8213 14th Street  
Brooks AFB TX  
Ms. Betty S. West (210) 536-5121

**Performer:** Parsons Engineering Science, Inc.  
Mr. Mary Hopkins (705) 591-1305

**Resources:**

	Dollars:	Staff-years:
FY 95	\$338,524	1.3
FY 91	\$327,000	2.0

**Schedule:** Start: April 1995  
End: 1998

**Data Base:** HAZMAT

**Description:** Direct and indirect cost data for five common maintenance processes at Air Force Logistics Centers

**Automation:** Microsoft Visual Basic with Access Database

**Publications:** Data Report and Architecture Report for Manufacturing and Maintenance Process Cost Analysis Tool

**Category:** I.C, II.A.1, II.A.2

**Keywords:** Industry, Government, Estimating, Analysis, Weapon Systems, Operations and Support, Life Cycle, Labor, Material, Direct, Overhead/Indirect, Environment, Data Collection, Economic Analysis, Data Base

**AIR FORCE ELECTRONICS SYSTEMS CENTER**

<b>Name</b>	Cost Training & Tools, Cost Division (ESC/FMC) Electronic Systems Center, Air Force Materiel Command	
<b>Address</b>	9 Eglin Street Hanscom AFB, MA 01731-2117	
<b>Director</b>	Ms. Ellen Coakley	(617) 377-5226
<b>Chief</b>	Mrs. Margaret Weech	(617) 377-3919
<b>Size</b>	Professional: 6 Support: 2 Consultants: 0 Subcontractors: 0	
<b>Focus</b>	Development and fielding of cost estimating tools and databases for C4I systems. Responsibility for searching out and reviewing the latest C4I cost and schedule estimating tools available from other government agencies and commercial sources and evaluating for potential use at ESC. Providing timely, quality cost estimating training to ESC analysts and assuring they are up-to-date on new methodologies, tools, estimating approaches and policies.	

**Title:** Labor Rate Estimating/Evaluation Tool

**Summary:** This tool can be used to develop cost estimates or evaluate proposed labor rates. It can be used to evaluate the likelihood that an Officer's proposed salaries will be able to attract and maintain quality of direct labor required to satisfactorily perform an IDIQ Service Contract or other type contracts where labor rates are involved. The source data for this analysis tool comes from periodic Bureau of Labor Statistics (BLS) salary surveys, which include specific Labor Category Definitions and associated Direct Labor Rates. Model include Direct Labor Rates per hour for Engineers, Computer Programmers, Computer System Analysts, Computer System Analysts Supervisor/Manager, and Engineering Technicians by geographical area. Direct labor rates for additional labor categories can be added.

**Classification:** Unclassified

**Sponsor:** ESC/FMC

**Performer:** ESC/FMC  
Ellen Coakley

**Resources:** Dollars:  
Staff-years:

**Schedule:** Start: January 1996  
End: March 1996

**Data Base:**

**Publications:**

**Category:** II.B

**Keywords:** Government, Estimating, Analysis, Weapon System, Manpower/Personnel, Labor, Survey, Computer Model

**Title:** Use of Automated Cost Estimator-Integrated Tools (ACE-IT) for Cost Proposal Evaluation and the Storage of Cost/Schedule/Technical Data

**Summary:** ACE-IT can be used as an analysis tool to evaluate Cost Proposals. The Cost Proposal data would be loaded into ACE-IT's Automated Cost Data Base (ACDB) from computer disk or by electronic transfer and then analyzed in CO\$TAT (the statistics module) with the resulting trends and analyses stored in the ACE Knowledge Base. In addition to using ACE for proposal evaluation of the instant contract, ACE-IT would be used to store proposal data for all offerors and to develop trend factors and algorithms by contractor. After contract award, ACE-IT's database (ACDB) can also be used as a repository for Cost/Schedule/Technical data received by electronic transfer from the contractor.

**Classification:** Unclassified

**Sponsor:** ESC/FMC

**Performer:** ESC/FMC  
Ellen Coakley

**Resources:** Dollars:  
Staff-years:

**Schedule:** Start: May 1996  
End:

**Data Base:** Description: Data from Cost Proposals and  
Cost/Schedule/Technical data for on-contract efforts  
  
Automation: PC ACE-IT Windows-based Automated Cost Data  
Base

**Publications:**

**Category:** II.B

**Keywords:** Government, Estimating, Analysis, Weapons Systems, Data  
Collection, Data Base



**THE RAND CORPORATION**

<b>Name</b>	RAND Corporation (No formal cost research organization exists at RAND. Analysts involved in military cost research are divided between two separate departments: Human & Material Resources Policy (HMRP), and Defense Planning and Analysis (DPA). Adele Palmer, Associate Corporate Research Manager (HMRP), has responsibility for RAND's cost analysis activities.		
<b>Address</b>	1700 Main Street Santa Monica, CA 90407-2138		
<b>Director</b>	Fred Timson (310) 0411, ext. 7802		
<b>Size</b>	Professional:	6	
	Support:	.5	
	Consultants:	2 (0.2 man-years)	
	Subcontractors:	0	
<b>Focus</b>	Force costing, O&S costing, system costing, space systems		
<b>Activity</b>	Number of projects in process:		6
	Average duration of a project:		1-2 year
	Average number of staff members assigned to a project:		1-3
	Average number of staff-years expended per project:		.5 to 4
	Percentage of effort conducted by consultants:		< 5%
	Percentage of effort conducted by subcontractors:		0%

**Title:** Understanding the Sources of Cost Growth in Weapon Systems

**Summary:** Building on past research, the objectives are to (1) continuously update RAND's cost growth database and (2) identify and evaluate factors affecting cost growth. [This task appeared in the 1995 catalog as PA&E-5]

**Classification:** Unclassified

**Sponsor:** OD (PA&E)

**Performer:** RAND  
 Fred Timson (310) 393-0411  
 Jeff Drezner (310) 393-0411

**Resources:** Dollars:  
 Staff-years:

**Schedule:** Start: January 1991  
 End: Continuing

**Data Base:** Defense System Cost Performance Database  
 Description: Cost growth histories and assorted program data on 246 weapon systems through December 1994  
 Automation: PC (Excel)

**Publications:** "The Defense System Cost Performance Database: Cost Growth Analysis Using SARs," DRR-149-PA&E, Norton, Drezner, Jarvaise, January 1993, Unclassified (distribution of RAND drafts controlled by sponsor)

**Category:** II.A.1, II.A.2

**Keywords:** Government, Analysis, Risk/Uncertainty, Data Collection, Data Base, Study

**Title:** Force Structure and Support Infrastructure Costing for Program Analysis and Evaluation

**Summary:** The objective of this research is to design, develop, and implement an automated system for costing force structure and related changes in defense programs. The project will include recommendations for developing a centralized database within PA&E to support the costing system. [This task appeared in the 1995 catalog as PA&E-6]

**Classification:** Unclassified

**Sponsor:** OD (PA&E)

**Performer:** RAND

Adele Palmer	(310) 393-0411 (Co-PI)
Jim Bigelow	(310) 393-0411 (Co-PI)
Manuel Carrillo	(310) 393-0411
Gary Massey	(310) 393-0411

**Resources:** Dollars:  
Staff-years:

**Schedule:** Start: December 1990  
End: Continuing

**Data Base:**

**Publications:** "The Force Structure Costing Project: An Introductory Briefing," WD-5252-PA&E, Adele Palmer, December 1990, Unclassified (distribution of RAND WDs controlled by sponsor)

**Category:** II.C

**Keywords:** Government, Estimating, Analysis, Programming, Forces, Expert System, Method, Computer Model

**Title:** Military Aircraft Cost Data Base

**Summary:** The objective of this project is to develop a historical aircraft data base in collaboration with the other services. The data base will contain functional labor and material costs for EMD and each production buy, broken out by airframe section/subsystem. CFE avionics will be broken out by major system (e.g. radar, EW, etc.) to the extent possible. Weight and descriptive data will be obtained to reflect various model changes. Programmatic data will include schedules, quantities, model/block numbers, and EMD program characteristics. Focus is on F-14, F-15, F-16, F/A-18, and AV-8B. [This task appeared in the 1995 catalog as RAND-2.]

**Classification:** Unclassified, Contractor Proprietary

**Sponsor:** Air Force Cost Analysis Agency

**Performer:** RAND  
 Fred Timson (310) 393-0411  
 Rob Leonard (310) 393-0411

**Resources:** Dollars:  
 Staff-years:

**Schedule:** Start: July 1993  
 End: November 1995

**Data Base:** Automation: PC (Excel)

**Publications:** "Military Aircraft Cost Data Base: AV-8B, F-14, F-15, F-16 and F/A-18," PM(L)-496-AF, R.S. Leonard, J.E. Manker and F.S. Timson, November 1995, Unclassified/Proprietary Information (distribution of RAND PMs controlled by sponsor)

**Category:** I.D, II.A.1

**Keywords:** Industry, Monitoring, Aircraft, Airframe, Electronics/Avionics, EMD, Production, Labor, Material, WBS, Data Collection, Data Base

**Title:** Weapon System Cost Drivers

**Summary:** A greatly reduced defense business base, creating the prospect of many fewer defense programs and much lower production rates, has dramatically changed the acquisition environment. These changes are occurring even as a "manufacturing revolution" is underway, as a result of new management and "factory floor" techniques such as concurrent engineering, computerized production, lean manufacturing and others. These changes raise the question of which factors are likely to drive the costs of future military aircraft, particularly the F-16 replacement. After identifying aircraft components that are likely to be major cost drivers, the study will examine changes to "factory floor" processes with the intent of identifying cost estimating techniques that are no longer appropriate. Approaches for tailoring, modifying or manipulating historical data to reflect current and future environments will be explored. [This task appeared in the 1995 catalog as RAND-3.]

**Classification:** Unclassified

**Sponsor:** Office of the Assistant Secretary of the Air Force  
(Financial Management and Comptroller)

**Performer:** RAND  
Dennis Smallwood (310) 393-0411

**Resources:** Dollars:  
Staff-years:

**Schedule:** Start: December 1994  
End: June 1996

**Data Base:**

**Publications:** None

**Category:** II.D

**Keywords:** Government, Estimating, Aircraft, EMD, Production, Labor, Material, Overhead/Indirect, Statistics/Regression, Study

**Title:** Air Force O&S and Force Cost Analysis

**Summary:** This study encompasses improved resource/cost modeling, data base development, and development of data management tools to support long range force structure planning and analysis aimed at determining the size and composition of future Air Forces. [This task appeared in the 1995 catalog as RAND-4]

**Classification:** Unclassified

**Sponsor:** AF/XOF

**Performer:** RAND  
Gary Massey (310) 393-0411

**Resources:** Dollars:  
Staff-years:

**Schedule:** Start: October 1993  
End: September 1995

**Data Base:** Description: Data base tools to extract and consolidate data from AF PPBS data bases and resource/cost factor tables (AFR 65-203 and other table, to be developed) to support force resource/cost models.  
Automation: UNIX workstation, DOS and Macintosh

**Publications:** None

**Category:** II.A.1, II.A.2, II.C

**Keywords:** Government, Analysis, Forces, Operations and Support, Life Cycle, Method, Computer Model

**THE AEROSPACE CORPORATION**



<b>Name</b>	The Aerospace Corporation Mission and Systems Development Department		
<b>Address</b>	2350 E. El Segundo Boulevard El Segundo, CA 90245  Mail Station: M4/021 P.O. Box 92957 Los Angeles, CA 90009-2957		
<b>Director</b>	Ms. Susan E. Jones	Phone: (310) 336-8576 Fax: (310) 336-5581	
<b>Size</b>	Professional: 15 Support: 1 Consultants: 1,000 Aerospace Corporation Engineers Subcontractors: 0		
<b>Focus</b>	Acquisition reform, commercial practices, cost as an independent variable, space-system cost modeling, cost-risk analysis, schedule-risk analysis, statistical analysis.		
<b>Activity</b>	Number of projects in process:		12
	Average duration of a project:		1 year
	Average number of staff members assigned to a project:		2
	Average number of staff-years expended per project:		1.0
	Percentage of effort conducted by consultants:		20%
		Aerospace Corp. Engineers	
	Percentage of effort conducted by subcontractors:		0%

**Title:** Costs of Space, Launch, and Ground Systems

**Summary:** Historical costs of space, launch, and ground systems, including vehicles, payloads, launch processing, delays, failures, cost overruns, etc.

**Classification:** Unclassified; Government-only; Contractor-Proprietary Data.

**Sponsor:** The Aerospace Corporation's Research Program and  
C.L. Whitehair, Vice President, Space Launch Operations  
The Aerospace Corporation

**Performer:** The Aerospace Corporation  
P.O. Box 92957, MS: M4/021  
Los Angeles, CA 90009-2957  
S. A. Book (310) 336-8655

**Resources:** Dollars: FY96: \$100,000  
Staff-years: FY96: 0.6

**Schedule:** Start: Ongoing updates since 1987  
End:

**Data Base:** Contractor-Proprietary

**Publications:** "Costs of Space and Launch Systems," The Aerospace Corporation, Corporate Briefing ("The Whitehair Study").

**Category:** II.A

**Keywords:** Government, Policy, Space Systems, Life Cycle, Acquisition Strategy, Data Collection, Case Study, Data Base, Study

**Title:** Validation Testing of Commercial Risk-Analysis Software

**Summary:** Government validation testing of commercial risk-analysis software products is an ongoing research effort. Some test cases investigate handling of simple, routine tasks, others "push the envelope" of their limitations and advertising. Currently under consideration for test is RISK Version 2.2 developed by Tecolote Research, Inc. Deficiencies are specifically noted in controlled-access validation testing reports delivered to SMC/FMC locally for forwarding to AFCAA and SAF/FM. Explanations of deficiencies may be passed on to developers by AF personnel at their option.

**Classification:** Unclassified

**Sponsor:** AF Space and Missile Systems Center/FMC acting also on behalf of Air Force Cost Analysis Agency (AFCAA) and Office of Secretary of the Air Force/Financial Management (SAF/FM)

**Performer:** The Aerospace Corporation  
P.O. Box 92957, MS: M4/021  
Los Angeles, CA 90009-2957

S. A. Book (310) 336-8655  
A. J. Matthews (310) 336-1150

**Resources:** Dollars: \$20,000  
Staff-years: 0.10

**Schedule:** Start: October 1995  
End: September 1996

**Data Base:** None

- Publications:**
1. Book, S.A. and P.H. Young, "Validation Report on PLAN<sup>TM</sup> Risk Modeling Software," The Aerospace Corporation, 66 pages, 8 April 1992. (U.S. Government only).
  2. Book, S.A. and E.L. Burgess, "Validation Report on CRYSTAL BALL Risk Modeling Software," The Aerospace Corporation, 74 pages, 5 January 1993. (U.S. Government only).
  3. Book, S.A, Chunduri, N.R., and P.H. Young, "Validation Report on RISK Risk Modeling Software," The Aerospace Corporation, 58 pages, 19 March 1993. (U.S. Government only).
  4. Book, S.A, Chunduri, N.R., and P.H. Young, "Validation Report on @RISK Risk Modeling Software," The Aerospace Corporation, 78 pages, 6 April 1993. (U.S. Government only).
  5. Book, S.A, Blackshire, O.F., and P.H. Young, "Validation Report on RISK+ Risk Modeling Software for Microsoft Project 4.0," The Aerospace Corporation, 141 pages, 6 October 1995. (U.S. Government only).

**Category:** II.D

**Keywords:** Government, Estimating, Analysis, Budgeting, Life Cycle, Acquisition Strategy, Schedule, Risk/Uncertainty, Mathematical Model, Computer Model

**Title:** Small-Satellite Cost Engineering Model

**Summary:** Integration of physical, engineering, and cost relationships, encompassing new generation of low-weight, single-purpose, short-lifetime tactical satellites. Goal is to allow analyst to investigate in real time cost impacts of performance changes.

**Classification:** Unclassified, Government-only, Contractor-Proprietary Data

**Sponsor:** NASA Jet Propulsion Laboratory

**Performer:** The Aerospace Corporation  
P.O. Box 92957, MS: M4/939  
Los Angeles, CA 90009-2957

D. A. Bearden (310) 336-5852  
G. W. Law (310) 336-2454  
J. A. Aguilar (310) 336-2179

**Resources:** Dollars: \$160,000  
Staff-years: 1.0

**Schedule:** Start: January 1994  
End: None. (Maintenance ongoing)

**Data Base:** Recent historical costs and technical parameters of new generation of small satellites and launch vehicles.

**Publications:** 1. Bearden, D.A., Burgess, E.L., and N.Y. Lao, "Small-Satellite Cost Study," The Aerospace Corporation, publicly releasable briefing containing no proprietary information.  
2. Bell, K.D., Dawdy, A.B., and L.A. Hsu, "Cost-Effective Concept Definition Using an Integrated Cost Engineering Model Process," The Aerospace Corporation.

**Category:** I.B, II.A.2, II.D

**Keywords:** Government, Estimating, Space Systems, Production, Engineering, Manufacturing, Data Collection, Statistics/Regression, Data Base, Computer Model, CER

**Title:** Small-Satellite Cost Study

**Summary:** Data gathering and CER development, encompassing new generation of low-weight, single-purpose, short-lifetime tactical satellites. Implemented in test-and-evaluation version of computer model.

**Classification:** Unclassified; Government-only, Contractor-Proprietary Data

**Sponsor:** NASA Lewis Research Center

**Performer:** The Aerospace Corporation  
P.O. Box 92957, MS: M4/021  
Los Angeles, CA 90009-2957  
D. A. Bearden (310) 336-5852  
N. Y. Lao (310) 336-7876

**Resources:** Dollars: \$60,000  
Staff-years: 0.3

**Schedule:** Start: January 1991  
End: None. (Maintenance and upgrades ongoing)

**Data Base:** Recent historical costs and technical parameters of new generation of small satellites and launch vehicles.

**Publications:** "Small-Satellite Cost Study," publicly releasable briefing containing no proprietary information.

**Category:** I.B, II.A.1, II.B, II.D

**Keywords:** Government, Estimating, Space Systems, Production, Engineering, Manufacturing, Data Collection, Statistics/Regression, Data Base, Computer Model, CER

**Title:** Costs and Benefits of Adherence to MIL-SPECs and MIL-STDs

**Summary:** Contractor requirements to adhere to MIL-SPECs and MIL-STDs increase program costs. The question that has to be answered is, "Do these requirements lead to improved reliability that eventually pays off?"

**Classification:** Unclassified, some Contractor-Proprietary Data

**Sponsor:** AF Space and Missile Systems Center, The Aerospace Corporation's Research Program

**Performer:** The Aerospace Corporation  
P.O. Box 92957, MS: M4/021  
Los Angeles, CA 90009-2957  
R. H. Lucas (310) 336-7786  
S. E. Jones (310) 336-8576

**Resources:** Dollars: FY96: \$80,000  
Staff-years: FY96: 0.5

**Schedule:** Start: October 1994  
End: September 1995

**Data Base:** Testing costs, other related data.

**Publications:** None as yet.

**Category:** I.A

**Keywords:** Government, Policy, Life-Cycle, Acquisition, Strategy, Risk/  
Uncertainty, Data Collection, Case Study, Study

**Title:** Ground Systems Cost Model

**Summary:** Model costs of ground systems hardware, software, operations, and maintenance. Derive CERs from historical data when available. Include satellite control, communication, launch processing, and security.

**Classification:** Unclassified, some Contractor-Proprietary Data

**Sponsor:** AF Space and Missile Systems Center

**Performer:** The Aerospace Corporation  
P.O. Box 92957, MS: M4/021  
Los Angeles, CA 90009-2957  
L. B. Sidor (310) 336-1571  
N. Y. Lao (310) 336-7876

**Resources:** Dollars: FY96: \$100,000  
Staff-years: FY96: 0.6

**Schedule:** Start: October 1995  
End: September 1996

**Data Base:** Cost and technical data

**Publications:** Matthews, A.J., "A Ground Cost Model (G-COST) for Military Systems," AIAA, 28 February 1996.

**Category:** II.A, II.C, II.D

**Keywords:** Government, Estimating, Budgeting, Facilities, Manpower/ Personnel, Life Cycle, Data Collection, Statistics/Regression, Computer Model



**Title:** Impact of Programmatic on System Costs

**Summary:** Programmatic costs are rarely considered in the early stages of a project. Reasons for overlooking these factors include a perception that these are non-technical issues, lack of in-depth understanding of manufacturing processes, and limited availability of data (e.g., parametric models are based on "average" programmatic conditions). Previous studies show that programmatic factors such as acquisition strategy, production rates, and funding approaches have an impact upwards of 20% on unit costs. Cost guidelines and theory for modeling the impact of programmatic factors on life-cycle costs would augment current systems definition and cost estimating practices. An understanding of the linkage (relationship) of program cost to programmatic factors would allow these parameters to be traded and evaluated in the same manner as technical parameters.

**Classification:** Unclassified; U.S. Government agencies and their contractors only

**Sponsor:** AF Space and Missile Systems Center

**Performer:** The Aerospace Corporation  
P.O. Box 92957, MS: M4/044  
Los Angeles, CA 90009-2957  
C. D. Billingsley (310) 336-1589

**Resources:** Dollars: \$30,000  
Staff-years: 0.2

**Schedule:** Start: FY 96  
End:

**Data Base:** None

**Publications:** King, N.E., "ALARM CEM Module Upgrades Manufacturing and Programmatic—Task Definition," The Aerospace Corporation briefing, December 1994

**Category:** I.A, I.B, II.C

**Keywords:** Government, Estimating, Space Systems, Concept Development, EMD, Acquisition Strategy, Production Rate, Cost/Production Function, Method

**Title:** Lessons Learned Handbook for Collecting Space Systems Acquisition Expertise

**Summary:** Captures lessons learned about space engineering that are presently embodied in military specifications, standards, and Air Force Space and Missile Systems Center Commander's Policies. Emphasis on space technology lessons, events that motivated creation of standards, and ways of preventing future mission loss. Intended to identify critical parts of space-related standards that may be canceled or removed from contracts and provide alternative risk-mitigation measures.

**Classification:** Unclassified

**Sponsor:** The Aerospace Corporation's Research Program

**Performer:** The Aerospace Corporation  
P.O. Box 92957, MS: M4/021  
Los Angeles, CA 90009-2957  
R. T. Hall (310) 336-6822  
R. H. Lucas (310) 336-7786

**Resources:** Dollars: \$40,000  
Staff-years: 0.25

**Schedule:** Start: October 1995  
End: September 1996

**Data Base:** None.

**Publications:** None as yet. Handbook for internal distribution intended

**Category:** I.A

**Keywords:** Government, Advanced Technology, Risk/Uncertainty, Study

**Title:** Acquisition Reform Initiative System Architecture and Processes

**Summary:** Effort will focus on defining the elements of a modified acquisition system that takes into account the changing (and changeable) nature of the space acquisition environment. Will attempt to identify the "best" acquisition processes used by large corporations when they undertake major development projects. In support of this definition, the existing space acquisition system, its elements, their functions and interfaces will be analyzed so that more flexible replacement elements can be determined, in particular replacements for the multi-faceted functions of MIL SPECS and Standards. Acquisition practices of other industries will be evaluated and incorporated into this new acquisition architecture as appropriate.

**Classification:** Unclassified.

**Sponsor:** The Aerospace Corporation's Research Program.

**Performer:** The Aerospace Corporation  
P.O. Box 92957, MS: M4/021  
Los Angeles, CA 90009-2957

R. F. Gleiter	(310) 336-5573
S. E. Jones	(310) 336-8576
R. H. Lucas	(310) 336-7786

**Resources:** Dollars: FY96: \$180,000  
Staff-years:

**Schedule:** Start: October 1995  
End: September 1996

**Data Base:** None.

**Publications:** None as yet

**Category:** I.A

**Keywords:** Industry, Policy, Acquisition Strategy, Study

**AIR FORCE INSTITUTE OF TECHNOLOGY**

<b>Name</b>	Graduate School of Logistics and Acquisition Management Air Force Institute of Technology		
<b>Address</b>	AFIT/LAS 2950 P Street, Building 641 Wright-Patterson AFB, OH 45433-7765		
<b>Director</b>	Dr. Roland D. Kankey	(513) 255-7777, ext. 3382	
<b>Size</b>	Professional:	40	
	Support:	4	
	Consultants:	0	
	Subcontractors:	0	
<b>Focus</b>	The School's research focus is on logistics and acquisition issues, to include cost analysis, cost management, contracting, and acquisition management. Items reported here are a combination of faculty research and student thesis projects which are directed by AFIT faculty and worked as an integral part of the academic program leading to Master of Science degrees.		
<b>Activity</b>	Number of projects in process:		5-10
	Average duration of a project:		15 months
	Average number of staff members assigned to a project:		1
	Average number of staff-years expended per project:		
	Percentage of effort conducted by consultants:		0%
	Percentage of effort conducted by subcontractors:		0%

**Title:** The Effect of Technical Scope Changes on Defense Contract Cost Growth (in process)

**Summary:** This study tests a hypothesized causal relationship between technical scope changes to a defense contract and cost growth. Managers and analysts should be able to use this information to evaluate the consequences of introducing technical change into defense projects.

**Classification:** None

**Sponsor:** OUSD(A)

**Performer:** Air Force Institute of Technology  
James Gordon advised by Dr. David Christensen  
(513) 255-7777, ext 3375

**Resources** None

**Schedule:** Start: June 1995  
End: August 1996

**Data Base:** DAES database from OUSD(A), and CPR data archived at ASC.

**Publications:** Thesis available from Defense Technical Information Center in 1996.

**Category:** I.C

**Keywords:** Government, Estimating, Weapon Systems, Life Cycle, Study, CPR/CCDR, Statistics/Regression

**Title:** The Distributional Properties of Cost Variances on Defense Contracts (in process)

**Summary:** This study tests whether cost variances reported on defense contracts are normally distributed. The results will be useful for variance investigation models and risk models that require knowledge of the cost variance's distribution.

**Classification:** None

**Sponsor:** OUSD(A)

**Performer:** Air Force Institute of Technology  
Robert Conley advised by Dr. David Christensen  
(513) 255-7777, ext 3375

**Resources** None

**Schedule:** Start: June 1995  
End: August 1996

**Data Base:** DAES database from OUSD(A), and CPR data archived at ASC.

**Publications:** Thesis available from Defense Technical Information Center in 1996.

**Category:** I.C

**Keywords:** Government, Estimating, Weapon Systems, Life Cycle, Study, CPR/CCDR, Statistics/Regression

**Title:** An Analysis of Self-care at WPAFB Hospital (updated from 1995 IDA report)

**Summary::** Self-care education has been shown to reduce unnecessary use of civilian health care services. This study showed that self-care education can reduce the use of unnecessary outpatient visits at a military hospital.

**Classification:** None

**Sponsor:** HQ AFMC/SG and WPMC/SG (Wright-Patterson AFB)

**Performer** Air Force Institute of Technology  
Chris Svehlak advised by Dr. David Christensen  
(513) 255-7777, ext 3375

**Resources** \$65,000

**Schedule:** Start: June 1994  
End: August 1995

**Data Base:** Consolidated Health Care System at WPMC/SG

**Publications:** Thesis available from Defense Technical Information Center.

**Category:**

**Keywords:** Government, Analysis, Manpower/Personnel, Study, Operations and Support, Training, Data Collection



**Title:** An Analysis of the Purpose and Development of Management Reserve Budget (updated from 1995 IDA report)

**Summary::** This study documented the purposes and development of Management Reserve Budget by a review of system descriptions prepared by C/SCSC-compliant defense contractors and by interview of government and contractor experts.

**Classification:** None

**Sponsor:** OUSD(A) API/PM, 23020 Defense Pentagon, Room 3E1025, Washington, DC 20301-3020

**Performer** Air Force Institute of Technology  
Kevin Gould advised by Dr. David Christensen  
(513) 255-7777, ext 3375

**Resources** None

**Schedule:** Start: June 1994  
End: August 1995

**Data Base:** System Descriptions

**Publications:** Thesis available from Defense Technical Information Center.

**Category:** I.D

**Keywords:** Government, Estimating, Weapon Systems, EMD, Manufacturing, Data Collection, Study

**Title:** A Comparison of Nonlinear Estimate At Completion Methods  
(updated form 1995 IDA report)

**Summary::** This study compared the accuracy of selected nonlinear formulas for estimating the final cost of a defense contract. Results showed that popular index-based formulas were more accurate than nonlinear formulas using Rayleigh and Beta distributions.

**Classification:** None

**Sponsor:** OUSD(A) API/PM  
23020 Defense Pentagon, Room 3E1025  
Washington, DC 20301-3020

**Performer** Air Force Institute of Technology  
Todd Nystrom advised by Dr. David Christensen  
(513) 255-7777, ext 3375

**Resources** None

**Schedule:** Start: June 1994  
End: August 1995

**Data Base:** Defense Acquisition Executive Summary Database

**Publications:** Thesis available from Defense Technical Information Center.

**Category:** I.B

**Keywords:** Government, Estimating, Weapon Systems, EMD, Manufacturing, Data Collection, Study

**Title:** An Analysis of Smart Bomb Alternatives Using the Analytic Hierarchy Process (updated from 1995 IDA report)

**Summary:** This study is an economic analysis of smart bomb interface options on fighter aircraft. Quantitative and qualitative evaluation criteria were considered using a multi-criteria decision model, the Analytic Hierarchy Process.

**Classification:** None

**Sponsor:** SAF/APQW

**Performer:** Air Force Institute of Technology  
David King advised by Dr. David Christensen  
(513) 255-7777, ext 3375

**Resources:** None

**Schedule:** Start: June 1994  
End: August 1995

**Data Base:** Expert opinion

**Publications:** Thesis available from Defense Technical Information Center.

**Category:** I.B.1

**Keywords:** Government, Analysis, Airframe, Concept Development, Acquisition Strategy, Economic Analysis, Computer Model

**Title:** Hazardous Materials Life Cycle Estimation

**Summary:** This study explored ways to more effectively use an established model for estimating the cost of hazardous waste, the HAZMAT model, developed by The Analytic Sciences Corporation. The focus of the study was to develop parametrics that would allow the model to be used earlier in a project's design process. Results showed that the modified model was nearly as accurate as the original model, required less input data, and could be used much earlier. (Updated from 1995 IDA report)

**Classification:** None

**Sponsor:**

**Performer** Air Force Institute of Technology  
Mark Garner and Jennifer Kirchhoffer advised by  
Dr. David Christensen (513) 255-7777, ext 3375

**Resources** None

**Schedule:** Start: June 1994  
End: August 1995

**Data Base:** HAZMAT database

**Publications:** Thesis available from Defense Technical Information Center.

**Category:** I.C

**Keywords:** Government, Estimating, Weapon Systems, Life Cycle, Environment, Computer Model

**Title:** Calibration of Five Software Cost Models to an Air Force Data Base ("Pentateuch Project")

**Summary:** Five popular software cost estimation models (PRICE-S, REVIC, SASET, SEER-SEM, and SLIM) were calibrated to a large Air Force software database managed by the Air Force's Space and Missiles Center (SMC). This project involved effort calibration of these five models to various subsets of the SMC database such as missile programs, unmanned space programs, and military mobile programs. When sufficient data was available for a subset, the models were validated with data not used in calibration. Otherwise, the models were calibrated to the entire subset of data. *Note: This is an update of the 1995 IDA Catalog entry on Page B-328*

**Classification:** Unclassified

**Sponsor:** SMC/FMC                      Gina Novak-Ley  
MCR, Inc.                      Sherry Stukes

**Performer** Five AFIT Thesis Students:  
Captain James Golansky (PRICE-S Calibration)  
Captain Robert Kressin (SLIM Calibration)  
Captain Kolin Rathmann (SEER-SEM Calibration)  
Captain Carl D. Vegas (SASET Calibration)  
Mrs. Betty Weber (REVIC Calibration)

**Advisor:** Professor Daniel V. Ferens (AFIT/LAS)  
(513) 255-7777, x3379

**Reader:** Professor David S. Christensen (AFIT/LAS)

**Resources** Dollars: \$180,000  
Staff-years: 1.25

**Schedule:** Start: September 1994  
End: August 1995

**Data Base:** Version 1.0 of the SMC Software Database (SWDB) of more than 2400 programs

***Publications:*** Five AFIT Theses available from NTIS or DTIC, all published in September, 1995:

1. Galonsky, James C., Calibration of the PRICE-S Software Model (AFIT Thesis GCA/LAS/95S-1), Dayton, OH, Air Force Institute of Technology: 1995.
2. Kressin, Robert K., Calibration of SLIM to the Air Force Space and Missile Systems Center Software Database (AFIT Thesis GCA/LAS/95S-6), Dayton, OH, Air Force Institute of Technology: 1995.
3. Rathmann, Kolin D., Calibration and Evaluation of SEER-SEM for the Air Force Space and Missile Systems Center (AFIT Thesis GCA/LAS/95S-9), Dayton, OH, Air Force Institute of Technology: 1995.
4. Vegas, Carl D., Calibration of the Software Architecture Sizing and Estimation Tool (AFIT Thesis GCA/LAS/95S-11), Dayton, OH, Air Force Institute of Technology: 1995.
5. Weber, Betty G., A Calibration of the REVIC Software Cost Estimating Model (AFIT Thesis GCA/LAS/95S-13), Dayton, OH, Air Force Institute of Technology: 1995.

***Category:*** II.A.1, II.A.2, II.D

***Keywords:*** Government, Analysis, Estimating, EMD, Life Cycle, Labor, Data Collection, Statistics/Regression, Study

**Title:** Calibration of Seven Software Cost Models to an Air Force Data Base ("Septuagint Project")

**Summary:** Two additional models to the five software cost estimation models calibrated in the 1995 "Pentateuch" study (PRICE-S, REVIC, SASET, SEER-SEM, and SLIM) are being calibrated to a large Air Force software database managed by the Air Force's Space and Missiles Center (SMC). These models are CheckPoint and SoftCost-OO. This project involves effort calibration of these five models to various subsets of the SMC database such as missile programs, unmanned space programs, and military mobile programs. The models will be validated with data not used in calibration. *Note: This is a follow-on to the Pentateuch study discussed elsewhere in this catalog.*

**Classification:** Unclassified

**Sponsor:** SMC/FMC Shirley Tinkler  
MCR, Inc. Sherry Stukes

**Performer** Two AFIT Thesis Students:  
Captain Karen Mertes (CheckPoint Calibration)  
Captain Steve Southwell (SoftCost-OO Calibration)  
Advisor: Professor Daniel V. Ferens (AFIT/LAS)  
(513) 255-7777, x3379  
Reader: Professor David S. Christensen (AFIT/LAS)

**Resources** (Based on assessment from SMC of 1995 Pentateuch project)  
Dollars: \$72,000  
Staff-years: 0.50

**Schedule:** Start: September 1995  
End: August 1996

**Data Base:** Version 2.1 of the SMC Software Database (SWDB) of more than 2400 programs

**Publications:** Two AFIT Theses which will available from NTIS or DTIC in 1997

**Category:** II.A.1, II.A.2, II.D

**Keywords:** Government, Analysis, Estimating, EMD, Life Cycle, Labor, Data Collection, Statistics/Regression, Study



**Title:** A Cost Estimating Model for Retirement of the Minuteman III  
Intercontinental Ballistic Missile Weapon System

**Summary:** This study focuses on developing a cost estimating model for the  
total cost of the planned deactivation of Minuteman ICBMs at  
Grand Forks, North Dakota. The cost model structure and results  
provide functional parallels for future weapons system  
deactivations.

**Classification:** Unclassified

**Sponsor:** Air Force Space Command (AFSPC/XPP), Peterson AFB, CO

**Performer** Air Force Institute of Technology  
Joel Hanson advised by Dr. Wendell Simpson and  
Dr. Roland Kankey (513) 255-7777, x3382

**Resources** N/A

**Schedule:** Start: June 1994  
End: August 1995

**Data Base:** N/A

**Publications:** Distribution only as directed by HQ AFSPC/XPP

**Category:** II.A.2

**Keywords:** Government, Estimating, Missiles, Computer Model, Retirement  
and Demilitarization

**DEFENSE SYSTEMS MANAGEMENT COLLEGE**

<b>Name</b>	Financial Management Department		
<b>Address</b>	Defense Systems Management College Fort Belvoir, VA 22060		
<b>Director</b>	Mr. J. G. Land	(703) 805-3755	
	Lt. Col. Ronald Phillips	(703) 805-4431	
	Mr. Bernard Rudwick	(703) 805-5254	
<b>Size</b>	Professional:	11	
	Support:	2	
	Consultants:	0	
	Subcontractors:	0	
<b>Focus</b>	Cost Analysis, Budget Process, Funds Management		
<b>Activity</b>	Number of projects in process:		12
	Average duration of a project:		3 Months
	Average number of staff members assigned to a project:		1-2
	Average number of staff-years expended per project:		0.1
	Percentage of effort conducted by consultants:		0%
	Percentage of effort conducted by subcontractors:		0%

**Title:** Research on Ongoing Acquisition Research (ROAR)

**Summary:** ROAR is an on-line and World-Wide Web system available to DoD and university researchers who currently conduct studies on acquisition—related topics such as cost modeling and pricing concerns, engineering and manufacturing practices, industrial base issues, logistics, contracting, commercial practices, acquisition workforce management, and education, etc. Access is available via the ROAR BBS (703-805-2865) and voice (703-271-5988) for those who contribute of their own ongoing study. Also, ROAR data became accessible via the Internet in the 2nd half of CY 1995. The URL for ROAR is: <http://www.dsmc.dsm.mil/roar.html>. ROAR tracks over 2,500 studies around the world.

**Classification:** Unclassified

**Sponsor:** Defense Systems Management College and Defense Acquisition University  
Fort Belvoir, VA 22060  
Mr. James Abellera (703) 805-2525

**Performer:** DSMC Faculty

**Resources:** Dollars:  
Staff-years:

**Schedule:** Start: 1989  
End: Continuing

**Data Base:** See summary above  
Automation: Multiple PCs

**Publications:** New search results are available electronically every week via the ROAR BBS for registered subscribers until their projects are completed

**Category:** I.A.1

**Keywords:** Industry, Government, Data Collection, Data Base

**Title:** Cost and Risk Analysis Research

**Summary:** The objective of this applied research effort is two-fold. The first part seeks to develop a more effective strategy for analyzing, managing, and controlling risk (particularly cost overruns) within developmental contracts. This research centers on applying an integrated approach to program management- an approach which coordinates the four key elements of technical performance measurement, cost control, schedule control, and risk management. This method helps maintain active channels of communication between contractor and client, and assists in the overall management of the program. Past effort in this area has focused on the Airborne Low-Frequency Sonar Program of the SH-60F Seahawk helicopter as a pilot vehicle for validating the risk management process. Current efforts involve relating Cost as the Independent Variable (CAIV) to the process of Risk Management in an era of budget decline and downsizing in DoD and its contractors.

The second related part of this research effort has focused on developing methods for reducing the cost of development or production programs where affordability has been a major constraint. An example of this process was the effort in support of the recent C-17 Should Cost Study conducted by the USAF Material Command, which resulted in a large cost reduction in future production costs.

**Classification:** Unclassified

**Sponsor:** Defense Systems Management College  
Fort Belvoir, VA 22060

**Performer:** Defense Systems Management College  
Fort Belvoir, VA 22060

Mr. Bernard Rudwick (703) 805-5254

**Resources:** Dollars:  
Staff-years:

**Schedule:** Start: 1995  
End: Continuing

***Data Base:***

***Publications:*** Internal memoranda only are available at the present time. These are in the process of being converted into an updated edition of the DSMC Guide on Risk Management.

***Category:*** II.B

***Keywords:*** Industry, Government, Estimating, Analysis, Reviewing/Monitoring, Helicopters, EMD, Risk/Uncertainty, Case Study, Economic Analysis, Expert System, Study

**Title:** Cost Analysis Strategy Assessment (CASA) Model Requirements Analysis

**Summary:** Model was developed in mid 1980's based on a survey of DoD program managers Life Cycle Cost Analysis requirements. The objective of this research is to update the model Requirement Listing. This will serve as the basis of model update efforts. Customers will rank a list of potential model changes such as: windows' user interface, flexible maintenance concepts, operational readiness target as a variable, graphical output reports, etc. Customers will add model change recommendations to the List. This will lead to update of the functionality of the existing DSMC CASA Model based on the new policy direction (increased emphasis on Cost as an Independent Variable and Life Cycle Cost). The CASA model is basically a management decision aid based on life cycle cost. Currently, RDT&E and Production costs are "throughput" cost. Operating and Support (O&S) costs are developed using an "engineering bottom-up" approach. The model requires the user to input a number of costs and variables associated with O&S costs to build a data file. The input screen will prompt the user for information, and if not provided, the model will assume zero. The CASA model calculates and provides O&S costs over the 20-30 years of operating the system. The model will perform sensitivity analysis, generate a risk analysis and compare several life cycle cost output files. The CASA model employs approximately 90 algorithms with 190 variables.

**Classification:** Unclassified

**Sponsor:** Defense Systems Management College  
Fort Belvoir, VA 22060

**Performer:** Defense Systems Management College  
Fort Belvoir, VA 22060

Mr. Joel Mamary (703) 805-4653

**Resources:** Dollars: FY 96: \$20,000  
Staff-years:

**Schedule:** Start: May 1996  
End: December 1996

**Data Base:** N/A

**Publications:** "A Useful and Popular DoD Life Cycle Cost Model," National Estimator, Winter 1995

**Category:** II.A.2

**Keywords:** Government, Estimating, Budgeting, Analysis, Spares/Logistics, Manpower/Personnel, Life Cycle, Sustainability, Risk/Uncertainty, Mathematical Modeling, Study



**MINISTRY OF DEFENCE,  
DIRECTORATE OF PROJECT TIME AND COST ANALYSIS**

**Title:** Software Support Cost Model Project (SSCMP)

**Summary:** The overall aim of the SSCMP is to develop a software package to enable procurers, managers and designers to estimate the costs of support for software, over its in-service life. There have been three stages in the program to date, which started in 1991 with a theoretical Feasibility Study. This will be followed by a Software Questionnaire Study and a Pilot Study, which was completed in April 1995. The Pilot Study has suggested that the key factors that influence software support cost are not necessarily size, complexity or ages, which are usually identified by current thinking. The current work is a Main Study phase which has the following objects: to define the factors and effects that have an impact on software support costs and to develop a concept model of software support based on a study of MoD and commercial software support teams. It is anticipated that there will be three further phases to the SSCMP. These will be the production of the software package, an implementation phase and a support phase.

**Classification:** Unclassified

**Sponsor:** Directorate of Cost Forecasting—Mod UK

**Performer:** BMT—Reliability Consultants Ltd.  
Fareham, UK

**Resources:** Dollars: \$400,000  
Staff-years:

**Schedule:** Start: December 1995  
End: September 1998

**Data Base:** Using Microsoft Excel to store and manipulate collected data.

**Publications:** Reports on specific activities, throughout the program.

**Category:** II.C

**Keywords:** Government, Industry, Software, Operations and Support, Data Collection, Mathematical Modeling, Metrics

**Title:** Forecasting and Managing "Bow Waves" in Defence Equipment Expenditure

**Summary:** There is a well established pattern in the UK defence equipment program that, in the period immediately beyond the Public Expenditure Survey (3 years), forecast expenditure is significantly high than forecasting funding. This is known as the "Bow Wave" effect. Currently, using a combination of program realignment, slippage and refinement of equipment requirements, the "Bow Wave" is eroded. There is, however, a growing body of opinion that the changing nature of defence procurement is reducing the flexibility of program managers to contain the "Bow Wave" in future years. Their concern is based on the following observations: equipment unit costs are rising in real terms, which could cause the "Bow Wave" to grow; there are fewer equipment projects taking a larger proportion of the procurement budget, giving the programmers fewer projects to realign; the policy of contracting to firm price and program milestones, thereby committing the equipment program further into the future. In addition, it is proving difficult for operational analysts to assess future force level capability without a realistic equipment program to use as a reference. The UK MoD(PE) has initiated a study to investigate the substance behind the current concerns; to recommend options for changes in program management practice and to propose improvements in equipment program and expenditure forecasting.

**Classification:** Unclassified

**Sponsor:** Directorate of Cost Forecasting—MoD UK  
Mr. Eric Lomas      44-171-305-0534

**Performer:** CORDA, Chippenham, UK

**Resources:** Dollars:      \$10,000  
Staff-years:

**Schedule:** Start: May 1996  
End: June 1996

**Data Base:**

**Publications:** TBD

***Category:*** II.B

***Keywords:*** Government, Budgeting, Programming, Forecasting, Management

**CENTER FOR NAVAL ANALYSIS**

**Title:** Study of Procedures and Software for Assessment in Cost Estimates

**Summary:** This is a study of selected analytical procedures and software packages associated with cost uncertainty analysis. The analytical questions have to do with (1) treatment of correlation among cost elements, (2) selection of specific probability distributions for characterizing uncertainty in different circumstances, and (3) generation of parameter values for the distributions. A set of software packages that support risk/uncertainty analysis is being evaluated, including one developed by the sponsor of the work. (This project was included in last year's report.)

**Classification:** Unclassified

**Sponsor:** Naval Center for Cost Analysis  
Robert E. Lee (703) 604-0302

**Performer:** The CNA Corporation  
Dr. Henry Eskew (703) 824-2254  
Dr. Walter Nunn (703) 824-2456

**Resources:** Dollars: Core Contract  
Staff-years: 0.3

**Schedule:** Start: September 1994  
End: June 1995

**Data Base:** N/A

**Publications:** *Procedures and Software for Assessing Uncertainty in Cost Estimates*, CNA Research Memorandum 95-87, Henry L. Eskew and Walter R. Nunn, June 1995, Unclassified

**Category:** II.A.2, II.B

**Keywords:** Government, Estimating, Analysis, Risk/Uncertainty, Statistics/Regression, Study

**Title:** Update and Extension of Automated Cost Models

**Summary:** This project involves updating and expanding two automated cost models: one that estimates acquisition costs of tactical aircraft, and another that projects long-term fiscal requirements of the Department of the Navy. For the aircraft model, the major intent is to add the capability to estimate annual operations and support (O&S) costs. For the fiscal requirements model, the plan is to convert the present mainframe-based model to an electronic spreadsheet for use on a personal computer, and to also use current program and budget data for updating the model's tables and algorithms. (This project was included in last year's report.)

**Classification:** Unclassified

**Sponsor:** CNA Initiated Study  
Navy POC: Director, Assessment Division (N-81)

**Performer:** The CNA Corporation  
Mr. Jino Choi (703) 824-2266  
Dr. Henry Eskew (703) 824-2254

**Resources:** Dollars: Core Contract  
Staff-years: FY 95: 0.2 FY 96: 0.5

**Schedule:** Start: May 1995  
End: September 1996

**Data Base:** N/A

**Publications:** 1. *Some New Estimates of the Navy's Indirect Manning Costs*, CNA Research Memorandum 95-203, Henry L. Eskew, December 1995, Unclassified  
2. *Revised Projection Algorithms for the Fiscal Requirements Model*, CNA Information Memorandum 447, Henry L. Eskew, December 1995, Unclassified  
3. *User's Guide to the Fiscal Requirements Model—PC/Mac Version*, CNA Information Memorandum 434, Barbara J. Lingberg, January 1996, Unclassified

**Category:** II.A.1, II.A.2, II.B

**Keywords:** Government, Estimating, Programming, Aircraft, Forces,  
Manpower/Personnel, Life Cycle, Statistics/Regression, Computer  
Model



**MITRE CORPORATION**

<b>Name</b>	The Economic and Decision Analysis Center (EDAC)	
<b>Address</b>	The MITRE Corporation 1820 Dolley Madison Boulevard McLean, VA 22102	
<b>Director</b>	Dr. William Hutzler	(703) 883-6911
<b>Size</b>	Professional:	85
	Support:	10
	Consultants:	0
	Subcontractors:	0
<b>Focus</b>	Applied economic analysis, cost analysis, decision support, acquisition analysis, nondevelopmental item acquisition, program management, risk management and analysis, life cycle management, logistics engineering, business process reengineering, business and technology case analysis, and information services and technology benchmarking.	
<b>Activity</b>	Number of projects in process:	207
	Average duration of a project:	6 months
	Average number of staff members assigned to a project:	2
	Average number of staff-years expended per project:	2
	Percentage of effort conducted by consultants:	0%
	Percentage of effort conducted by subcontractors:	0%

**Title:** MITRE's Software Cost Database

**Summary:** Details of software developments are being collected for calibrating software cost and schedule models. A previously existing database (based on development through 1992) provides the data elements. The data will be used to generate productivity-based estimates and to calibrate line-of-code base estimating models such as COCOMO and REVIC.

**Classification:** Unclassified

**Sponsor:** The Economic and Decision Analysis Center

**Performer:** MITRE

**Resources:** Dollars: \$40,000  
Staff-years:

**Schedule:** Start:  
End: FY 96

**Data Base:** MITRE's Software Development Cost and Schedule Database

**Publications:** None

**Category:** II.A.1

**Keywords:** Government, Estimating, Electronics/Avionics, EMD, Life Cycle, Software, Data Collection, Statistics/Regression, CER

**Title:** Dynamic Software Life Cycle Model

**Summary:** The Dynamic Software Life Cycle Model, or Full Cycle, is a system dynamics model of the software development process. The model can be calibrated to an ongoing software development and then used to test management strategies for controlling and altering the key management metrics; completion status (measured as code completed, documentation completed, and errors fixed), number of staff (total, allocated to documentation, allocated to quality assurance), and staffing policies (overtime, rate of new hires, limitation on hiring). Programmed in Extend, its user-friendly interface looks like a pilot's cockpit and indeed may be thought of as a flight simulator for software development managers.

**Classification:** Unclassified

**Sponsor:** The MITRE Technology Program

**Performer:** MITRE

**Resources:** Dollars: \$180,000  
Staff-years:

**Schedule:** Start:  
End: FY 97

**Data Base:** None

**Publications:** None

**Category:** II.B

**Keywords:** Estimating, Reviewing/Monitoring, EMD, Life Cycle, Simulation, Computer Model

**LOGISTICS MANAGEMENT INSTITUTE**

<b>Name</b>	Logistics Management Institute		
<b>Address</b>	2000 Corporate Ridge McLean, VA 22102-7805		
<b>Director</b>	Mr. Ed Simms	(703) 917-7221	
<b>Size</b>	Professional:	4	
	Support:	1	
	Consultants:	1	
	Subcontractors:	0	
<b>Focus</b>	Weapon System Costs, Ownership Costs, Infrastructure Costs		
<b>Activity</b>	Number of projects in process:		6
	Average duration of a project:		1 year
	Average number of staff members assigned to a project:		2-3
	Average number of staff-years expended per project:		2
	Percentage of effort conducted by consultants:		10%
	Percentage of effort conducted by subcontractors:		0%

**Title:** Empirical Analysis of Learning Curves

**Summary:** Reductions in scale of the Defense budget, advances manufacturing technologies, and acquisition reform will all affect the costs of future acquisitions. The sensitivity of cost estimates to underlying assumptions becomes of greater importance during this period of transition. This task is examining these issues from an empirical perspective and is building analytical tools to assist analysts in the CAIG in preparing their independent estimates.

**Classification:** Unclassified

**Sponsor:** Weapon System Cost Analysis Division  
OD (PA&E)  
Room 2C310, The Pentagon  
Washington, DC 20301  
Major David Nicholls (703) 695-7282

**Performer:** LMI  
Walt Cooper (703) 917-7242  
Eric Gentsch (703) 917-7226  
Joe Domin (703) 412-5225

**Resources:** Dollars: .  
Staff-years: 1.8

**Schedule:** Start: April 1999  
End: March 1997

**Data Base:** No new data bases are being created in this project.

**Publications:** A final report will be published at the conclusion of the analysis.

**Category:** I.A, II.A.2, II.C, II.D

**Keywords:** Industry, Estimating, Missiles, Production, Manufacturing, Acquisition Strategy, Data Collection, Cost/Production Function, Statistics/Regression, Study

**Title:** Analysis of Institutional Training Resources

**Summary:** Institutional training is a \$14 billion-a-year program in the Department of Defense. This task develops tools to assist senior analysts exercise their staff oversight responsibilities. The research focuses on the relationship between resources (fiscal, manpower and physical) and levels of training activity.

**Classification:** Unclassified

**Sponsor:** Readiness and Training Directorate  
Office, Deputy Under Secretary of Defense (Readiness)  
The Pentagon  
Washington, DC 20301

Bob Howlett (703) 695-6857  
Mike Kendall (703) 697-4992

**Performer:** LMI

Walt Cooper (703) 917-7242  
Matt Fuller (703) 917-7447  
Bill Esmann (703) 917-7563

**Resources:** Dollars:  
Staff-years: 3.6

**Schedule:** Start: July 1992  
End: September 1996

**Data Base:** No new data bases are being developed. Tools being constructed use several existing data bases, including training load and workload files furnished by the Defense Manpower Data Center, the FYDP, and other data bases containing information on end strengths.

**Publications:** Technical notes and users' guides

**Category:** II.A

**Keywords:** Government, Estimating, Analysis, Programming, Budgeting, Forces, Infrastructure, Manpower/Personnel, Operations and Support, Fixed Costs, Variable Costs, Training, Data Collection, Mathematical Modeling, Statistics/Regression, Computer Model



**Title:** Returns on Individual Training Investment

**Summary:** This study is exploring the relationship among training investments, current and proposed training policies, and expected continued length of satisfactory service.

**Classification:** Unclassified

**Sponsor:** Office, Deputy Under Secretary of Defense (Requirements and Resources  
The Pentagon  
Washington, DC 20301  
John Enns (703) 697-0617

**Performer:** LMI  
Matt Fuller (703) 917-7447

**Resources:** Dollars:  
Staff-years: 0.8

**Schedule:** Start: January 1996  
End: October 1997

**Data Base:** No new data are being developed.

**Publications:** Technical notes

**Category:** II.A

**Keywords:** Government, Estimating, Analysis, Programming, Budgeting, Forces, Infrastructure, Manpower/Personnel, Operations and Support, Fixed Costs, Variable Costs, Training, Data Collection, Mathematical Modeling, Statistics/Regression, Computer Model

**Title:** Improving DBOF Pricing

**Summary:** This study is providing a better understanding of the impact of various pricing problems on the resource requirements for infrastructure activities. The project will select a sample of depot-level repairables for each Military Service that have experienced the largest base-level repair elasticities with DBOF prices, analyze those items to determine the number and dollar value of uneconomic repair decisions, and extrapolate the sample results from each Service to the entire set of DLRs.

**Classification:** Unclassified

**Sponsor:** Director, Force and Infrastructure Cost Analysis Division  
OD (PA&E)  
Room 2D278, The Pentagon  
Washington, DC 20301  
Dr. Craig College

**Performer:** LMI  
  
John Wallace (703) 917-7239

**Resources:** Dollars:  
Staff-years: 1.8

**Schedule:** Start: February 1996  
End: February 1997

**Data Base:** A DLR data base

**Publications:** A final report will be published upon completion of the analysis

**Category:** II.A

**Keywords:** Government, Estimating, Analysis, Programming, Budgeting, Forces, Infrastructure, Operations and Support, Fixed Costs, Variable Costs, Data Collection, Mathematical Modeling, Statistics/Regression

**INSTITUTE FOR DEFENSE ANALYSES**

<b>Name</b>	Cost Analysis and Research Division Institute for Defense Analyses		
<b>Address</b>	1801 N. Beauregard Street Alexandria, VA 22311		
<b>Director</b>	Dr. Stephen J. Balut	(703) 845-2527	
<b>Size</b>	Professional:	42	
	Support:	4	
	Consultants:	36	
	Subcontractors:	1	
<b>Focus</b>	Systems Costs, Force Costs, Operations Costs		
<b>Activity</b>	Number of projects in process:		40
	Average duration of a project:		1 year
	Average number of staff members assigned to a project:		2-4
	Average number of staff-years expended per project:		2.0
	Percentage of effort conducted by consultants:		30%
	Percentage of effort conducted by subcontractors:		2%

**Title:** Defense Programming Database

**Summary:** This task is to analyze and document the databases currently used to provide senior management and their staffs with the information necessary to make informed program decisions, and to recommend improvements. The primary database used is the Future Years Defense Program (FYDP). Following this analysis, design and development of a rapid prototype Defense Programming Database will be accomplished. The design architecture will include the tools necessary for data retrieval and report writing capabilities. Products will be approved by a DoD task force prior to implementation.

**Classification:** Unclassified work dealing with a classified database

**Sponsor:** OSD(PA&E)  
1800 Defense Pentagon (2D311)  
Washington, DC 20301-1800  
Dr. Bryan Jack (703) 697-2936

**Performer:** IDA  
Mr. Paul Goree (703) 845-2238

<b>Resources:</b>	<b>Dollars:</b>	<b>Staff-years:</b>
FY 95	\$340,000	2.2
FY 96	\$550,000	3.5

**Schedule:** Start: June 1995  
End: May 1997

**Data Base:** FYDP, APPS, DPD, MDAP

**Publications:** TBD

**Category:** II.A, II.C, II.D

**Keywords:** Government, Programming, Forces, Infrastructure, Manpower/  
Personnel, Life Cycle, Automation, Data Collection, Database

**Title:** Cost of Defense Force Projections

**Summary:** Develop methodologies and capability to estimate the cost of projected defense forces, acquisition programs, and major support functions out to the year 2013. Following the projection, contribute to analyses of cost implications of alternative force and acquisition strategies. [This task appeared in the 1995 catalog as IDA-4.]

**Classification:** Secret

**Sponsor:** OUSD(A&T)(API)  
Program Assessment, Acquisition  
Room 1E462, The Pentagon  
Washington, DC 20301

Dr. Royce Kneece (703) 697-1786

**Performer:** IDA

Mr. Timothy J. Graves (703) 845-2339

<b>Resources:</b>	<b>Dollars:</b>	<b>Staff-years:</b>
FY 90	125,000	1.0
FY 91	125,000	1.0
FY 92	200,000	1.3
FY 93	250,000	2.0
FY 94	300,000	2.4
FY 95	75,000	0.6

**Schedule:** Start: July 1990  
End: September 1996

**Data Base:** Defense Program Projection

Description: FYDP type data for all DoD programs to include Defense Mission Categories, Program Element, Procurement Annex Line Item

Automation: PC in dBASE, FoxPro

**Publications:** "The Defense Program Projection," T. J. Graves, pending, Unclassified

**Category:** II.A.1, II.A.2, II.B

**Keywords:** Government, Programming, Forces, Life Cycle, Acquisition  
Strategy, Mathematical Modeling, Computer Model

**Title:** Defense Program Projection (DPP) Support

**Summary:** The objective of this task is to develop and implement new capabilities in the DPP model, to assist PA&E personnel with installation of the latest version, and to help train users in model operations.

**Classification:** Secret

**Sponsor:** OD(PA&E)  
Force Planning Division  
The Pentagon, Room 2C281  
Washington, DC  
  
Mr. Joseph Nogueira (703) 697-1786

**Performer:** IDA  
  
Mr. Timothy J. Graves (703) 845-2339

<b>Resources:</b>	<b>Dollars:</b>	<b>Staff-years:</b>
FY 91	\$45,475	0.4
FY 94	\$120,000	1.0
FY 95	\$100,000	0.8
FY 96	\$250,000	2.0

**Schedule:** Start: July 1991  
End: December 1997

**Data Base:** DPP  
  
Description: FYDP type data for all DoD program to include Defense Mission Categories, Program Element, Procurement Annex Line Item

**Publications:** Pending, Unclassified

**Category:** II.A.1, II.A.2 and II.B

**Keywords:** Government, Programming, Forces, Acquisition Strategy, Operations and Support, Mathematical Modeling, Computer Model



**Title:** FYDP Tracking and Analysis System

**Summary:** This task strengthens the DoD's capability to apply FYDP data when conducting analyses in support of PPBS processes through the development of a system of computer-based analytical tools.

**Classification:** Secret

**Sponsor:** OD(PA&E)  
Force and Infrastructure Cost Analysis Division  
The Pentagon, Room 2D278  
Mr. Daniel Barker 703) 697-4311

**Performer:** IDA  
Mr. Timothy Graves (703) 845-2339

**Resources:**

	Dollars:	Staff-years:
FY 93	\$85,000	0.6
FY 94	\$150,000	1.2

**Schedule:** Start: July 1993  
End: December 1996

**Data Base:** FYDP  
Description: FYDP type data for all DoD programs to include Program Element  
Automation: PC in FoxPro, Visual Basic

**Publications:** TBD

**Category:** II.A.1, II.A.2 and II.B

**Keywords:** Government, Programming, Forces, Life Cycle, Acquisition Strategy, Mathematical Modeling, Computer Model

**Title:** FYDP Related Studies

**Summary:** This task supports the conduct of studies to improve the existing FYDP related taxonomy of missions and infrastructure and to maintain and utilize previously developed models for FYDP-related analyses. This task was listed in *The 1995 IDA Cost Research Symposium* report under the name Data Preparation Program Conversions as project IDA-5.

**Classification:** Secret

**Sponsor:** OD(PA&E)  
Force and Infrastructure Cost Analysis Division  
The Pentagon, Room 2D278  
Mr. Daniel Barker 703) 697-4311

**Performer:** IDA  
Mr. Timothy J. Graves (703) 845-2339

<b>Resources:</b>	<b>Dollars:</b>	<b>Staff-years:</b>
FY 92	\$40,000	0.3
FY 93	\$300,000	2.4
FY 94	\$130,000	1.0
FY 95	\$150,000	1.2

**Schedule:** Start: September 1992  
End: December 1997

**Data Base:** AMORD, FYDP  
Description: FYDP type data for all DoD programs to include Defense Mission Categories, Program Element

**Publications:** TBD

**Category:** II.A.1, II.A.2 and II.B

**Keywords:** Government, Programming, Forces, Mathematical Modeling, Computer Model

**Title:** National Defense Program Costs

**Summary:** Develop a computer model that permits small to medium size countries to estimate the capabilities and resource requirements of alternative future force compositions. The model provides cost estimates that are sensitive to the following force characteristics: numbers and types of combat and support units, numbers and types of equipment, unit manning, peacetime training levels (OPTEMPO), equipment modernization, and WRM inventory changes. The model can be set up to use currencies, cost accounts, personnel classifications, and a wide variety of force and equipment configurations. Cost modeling provides the ability to model direct and indirect personnel costs, fixed and variable operating costs, and multi-year procurement funding. Users have convenient access to all characteristics of the model so they can adjust the model's use to their own circumstances.

**Classification:** Unclassified

**Sponsor:** OD(PA&E)  
Europe and Pacific Division  
Room 2C270, The Pentagon  
Washington, DC 20301  
Colonel Gary Morgan (703) 697-6415

**Performer:** IDA  
Mr. James L. Wilson (703) 845-2469

<b>Resources:</b>	<b>Dollars:</b>	<b>Staff-years:</b>
FY 93	\$25,000	0.2
FY 94	\$288,000	1.9
FY 95	\$550,000	3.5
FY 96	\$1,000,000	6.8

**Schedule:** Start: September 1993  
End: December 1997

**Data Base:** None

**Publications:** TBD

**Category:** II.A.2

**Keywords:** Government, Programming, Forces, Life Cycle, Fixed Costs,  
Variable Costs, Computer Model

**Title:** Assessing Defense Funding Supporting Readiness

**Summary:** Maintaining the readiness of U.S. defense forces is one of the highest budgetary priorities of the Department of Defense. In order to do this, analysts and senior defense executives must be able to evaluate defense budgets and the FYDP to determine if they provide adequate funding for the desired level of readiness. A major portion of this research is identifying and quantifying the accounting changes that have occurred in DoD funding policies over the past two decades. The research also is developing a methodology for identifying the portions of the defense program that have the most impact on readiness and is developing alternative metrics that describe changes in defense force size. [This task appeared in the 1995 catalog as IDA-3.]

**Classification:** Secret

**Sponsor:** Deputy Under Secretary of Defense (Readiness)  
Director for Readiness and Training  
Room 1C757, The Pentagon  
Washington, DC 20301  
Colonel Charles Mitchell (703) 697-4992

**Performer:** IDA  
Mr. James L. Wilson (703) 845-2469

<b>Resources:</b>	<b>Dollars:</b>	<b>Staff-years:</b>
FY 95	\$300,000	1.9
FY 96	\$400,000	2.5

**Schedule:** Start: Oct 1994  
End: Sep 1996

**Data Base:** FYDP Funding Adjustments (Pending)

**Publications:** TBD

**Category:** II.B, II.C

**Keywords:** Government, Analysis, Forces, Life Cycle, Readiness

**Title:** Analytic Support to the Commission on Roles and Missions of the Armed Forces

**Summary:** This task supports the Commission in their review of the military mission definition. IDA is providing technical support on 20 of the 26 issues and cost support on all the issues. Cost support runs the gamut of simple use of existing models/data to full blown analyses requiring the development of new models involving data collection, manipulation and analysis. [This task appeared in the 1995 catalog as IDA-1.]

**Classification:** Generally Unclassified with Secret annexes.

**Sponsor:** The Commission on Roles and Missions of the Armed Forces  
Suite 1200F, 1100 Wilson Blvd.  
Arlington, VA  
Captain Gregory L. Shaw (703) 696-4250 ext. 35

**Performer:** IDA  
Mr. Timothy J. Graves (703) 845-2339

**Resources:** Dollars: \$4,541,000  
Staff-years: 24

**Schedule:** Start: July 1994  
End: May 1995

**Data Base:** FYDP  
Description: FYDP type data for all DoD programs to include  
Defense Mission Categories, Program Element  
Automation: PC in FoxPro, Excel, others

**Publication:** TBD

**Category:** I.A, I.B

**Keywords:** Government, Estimating, Forces, Weapon Systems, Infrastructure, Life Cycle, Fixed Costs, Variable Costs, Acquisition Strategy, Risk/Uncertainty, Readiness, Sustainability, Data Collection, Case Study, Cost/Production Function, Mathematical Modeling

**Title:** Coast Guard Models

**Summary:** Analyze the Coast Guard's needs for cost models to support the full spectrum of its cost-estimating needs. Survey the staff of Coast Guard headquarters and examine governing federal and Department of Transportation requirements to develop a statement of cost-modeling requirements. Develop a cost estimating framework that provides a standard Coast Guard structure. Develop a Handbook of standard Coast Guard cost-estimating relationships referencing relevant Department of Transportation and Coast Guard directives. Design, prototype, and develop a project oriented cost model that meets the Coast Guard's requirements for developing cost estimates for Planning Proposals prepared by field activities.[This task appeared in the 1995 catalog as IDA-23.]

**Classification:** Unclassified

**Sponsor:** U.S. Coast Guard Research and Development Center  
1082 Shennecossett Road  
Groton, CT  
Mr. Clark Prichett (203) 441-2653

**Performer:** IDA  
Mr. James L. Wilson (703) 845-2469

<b>Resources:</b>	<b>Dollars:</b>	<b>Staff-years:</b>
FY 93	\$10,000	0.1
FY 94	\$75,000	0.5
FY 95	\$280,000	1.8
FY 96	\$100,000	0.6

**Schedule:** Start: July 1993  
End: September 1996

**Data Base:** None

**Publications:** Pending

**Category:** II.C, II.D

**Keywords:** Government, Estimating, Life Cycle, Fixed Costs, Variable Costs, Computer Model

**Title:** Program Risk Analysis and Management

**Summary:** The objective of this task is to develop algorithms by which contractors may develop more reasonable risk margins for bidding on production contracts. In addition, the task will investigate mechanisms by which the government may review and monitor contractor risk estimates. [This task appeared in the 1995 catalog as IDA-6.]

**Classification:** Unclassified

**Sponsor:** USD(A&T)  
Acquisition Program Integration

Mr. Wayne Abba (703) 695-5166

**Performer:** IDA  
Dr. Matthew S. Goldberg (703) 845-2099

<b>Resources:</b>	<b>Dollars:</b>	<b>Staff-years:</b>
FY 95	\$700,000	4.0
FY 96	\$400,000	2.3

**Schedule:** Start: December 1994  
End: May 1997

**Data Base:** N/A

**Publications:** Final report due at end of project.

**Category:** I.B.2, I.E

**Keywords:** Industry, Government, Estimating, Reviewing/Monitoring, Budgeting, Missiles, Production, WBS, Risk/Uncertainty, Acquisition Strategy, Mathematical Modeling, Data Base, Review, Method



**Title:** Technical and Schedule Risk Assessments for Tactical Aircraft Programs

**Summary:** This task supports Air Warfare/Strategic and Tactical Systems in providing independent program assessments of technical and schedule risks for tactical aircraft and missiles to the Conventional Systems Committee for DAB milestone reviews. This is a continuing project. [This task appeared in the 1995 catalog as IDA-8.]

**Classification:** Secret/Proprietary Information

**Sponsor:** USD(A&T)  
S&TS/AW  
Room 3E1081, The Pentagon  
Washington, DC 20301  
Mr. Gissendanner (703) 695-3015

**Performer:** IDA  
Dr. J. R. Nelson (703) 845-2571  
Mr. Bruce Harmon (703) 845-2501

**Resources:** Dollars: \$400,000  
Staff-years: 2.5

**Schedule:** Start: February 1992  
End: Continuing

**Data Base:** N/A

**Publications:** TBD

**Category:** I.B.2

**Keywords:** Government, Analysis, Aircraft, EMD, Production, Schedule, Data Collection, Data Base, Method

**Title:** Methods to Assess Schedules for the Strategic Defense System

**Summary:** The objective of this task is to develop methods for assessing the acquisition schedules of ballistic missile defense systems. The systems include space-based surveillance and interceptor systems, surface-based interceptor systems and other surface-based elements. [This task appeared in the 1995 catalog as IDA-25.]

**Classification:** Unclassified

**Sponsor:** BMDO/PDE,  
The Pentagon, Room 1E1037  
Washington, DC

Mr. James Dryden (703) 412-1067

**Performer:** IDA

Mr. Bruce Harmon (703) 845-2510

<b>Resources:</b>	<b>Dollars:</b>	<b>Staff-years:</b>
FY 95	\$50,000	0.4
FY 96	\$50,000	0.4

**Schedule:** Start: January 1991  
End: December 1996

**Data Base:** Description: Schedule and characteristic data on 26 unmanned spacecraft, 22 missile and 51 software programs.

Automation: None

**Publications:** 1. "Assessing Acquisition Schedules for Unmanned Spacecraft," IDA Paper P-2766, April 1993  
2. "Schedule Assessment Methods for Surface-Launched Interceptors," IDA Paper P-3014, August 1995

**Category:** I.B.2, II.A.2

**Keywords:** Government, Schedule, Estimating, Method, Regression/Statistics, Space Systems, Missiles, EMD, Production

**Title:** Integrated Schedule and Cost Model

**Summary:** Collect satellite and missile schedule and cost data including functional costs over time at the program level from contractor and government sources. Investigate schedule and functional cost relationships at major acquisition milestones. Develop analytical model that provides estimates of changes in costs associated with changes in schedules and vice versa for satellite and missile systems. [This task appeared in the 1995 catalog as IDA-2.]

**Classification:** Proprietary Information

**Sponsor:** BMDO  
Director, Cost Estimating and Analysis  
The Pentagon, Room 1E1037  
Washington, DC 20301  
Mr. James Dryden (703) 693-1813

**Performer:** IDA  
Mr. James Bui (703) 845-2133  
Mr. Bruce Harmon (703) 845-2501

<b>Resources:</b>	<b>Dollars:</b>	<b>Staff-years:</b>
FY 96	\$100,000	0.6
FY 96	\$50,000	0.3

**Schedule:** Start: June 1994  
End: June 1997

**Data Base:** Contractor-provided and CCDR functional cost over time data for selected space and missile systems. Program level functional RDT&E and production costs. Satellite and missile schedule information collected by IDA.  
Automation: Excel Spreadsheets

**Publications:** TBD

**Category:** II.A

**Keywords:** Government, Industry, Estimating, Space Systems, Missile Systems, EMD, Production, Engineering, Manufacturing, WBS, Statistic/Regression, CER, Data Collection, Data Base, Mathematical Model, CPR/CCDR, Schedule

**Title:** Affordable Multi-Missile Manufacturing (AM3)

**Summary:** IDA will support DARPA/DoD evaluation of missile industry cost reduction initiatives to be submitted in the form of Integrated Portfolio Benefit Analyses. As part of this support, IDA will provide guidance to the industry teams related to analytical ground rules and methods. IDA will comment on the realism of the proposed savings and where appropriate, recommend adjustments. Summarized findings will be presented as a report, and will be used in the award of Phase III Factory Demonstrations.

**Classification:** Unclassified

**Sponsor:** Defense Advanced Research Projects Agency  
3701 North Fairfax Drive  
Arlington, VA 22203-1714  
Dr. Michael F. McGrath (703) 696-2224

**Performer:** IDA  
Mr. Gregory C. Bell (703) 845-2549

**Resources:**

	Dollars:	Staff-years:
FY 96	\$200,000	1.25
FY 97	\$200,000	1.25

**Schedule:** Start: November 1995  
End: July 1997

**Data Base:** Updated and consolidated Missile Cost Estimating Relationships (CERS) from Tecolote, MCR, SAIC, NWC China Lake, USAF, industry, and IDA sources will be used to validate "business as usual/as is" cost levels. Industry cost savings initiatives ("to be" cost environment) will be related and compared to the business as usual cost levels and affordability improvement trends will be documented.

**Publications:** TBD

**Category:** I.A, I.B, I.C, II.A.1, II.A.2

**Keywords:** Industry, Estimating, Analysis, Missiles, EMD, Production, Operations and Support, Labor, Material, Overhead/Indirect, Engineering, Manufacturing, Acquisition Strategy, Automation, Integration, Data Collection, Mathematical Modeling, Statistics/Regression, Data Base, Review, CER, Study.

**Title:** Space and Missile Systems Nuclear Hardening Costs

**Summary:** Investigate relationships between costs and technical characteristics, including nuclear-radiation hardening and other survivability features of selected military satellite and ground-based missile systems. Develop CERs to estimate the marginal costs to harden satellites and missiles against nuclear weapons effects.[This task appeared in the 1995 catalog as IDA-7.]

**Classification:** Secret-Restricted Data, Proprietary Information

**Sponsor:** DNA/ESE  
6801 Telegraph Road  
Alexandria, VA  
Major Corey Langenwalter (703) 325-1145

**Performer:** IDA  
Mr. James Bui (703) 845-2133  
Dr. Robert Oliver (703) 578-2981

**Resources:**

	Dollars:	Staff-years:
FY 94	\$275,000	1.7
FY 96	\$175,000	1.1

**Schedule:** Start: April 1993  
End: December 1997

**Data Base:** Satellite data includes Unmanned Space Vehicle Cost Model and data collected by IDA. Missile cost data from U.S. Army and Navy sources. Satellite and missile RDT&E and production costs segregated by subsystems. Satellite and missile technical data, including performance characteristics and nuclear-hardening specifications.  
Automation: Excel spreadsheets

**Publications:** 1. IDA P-2857, "Estimating the Costs of Nuclear-Radiation-Hardened Military Satellites," Secret/Restricted Dated, November 1994  
2. IDA P-3120, "Estimating the Costs of Nuclear-Radiation-Hardened-Military Satellites, (Unclassified Version)," April 1996

**Category:** II.C

**Keywords:** Government, Industry, Estimating, Space Systems, Missiles  
Systems, EMD, Production, WBS, Statistic/Regression, CER, Data  
Collection, Data Base, Mathematical Model.



**Title:** Financial Databases of Defense Manufactures

**Summary:** The Weapon Systems Cost Analysis Division of PA&E is continually involved in both acquisition policy determination as well as the cost analysis of the effects of DoD programmatic actions on individual contractors in specific programs. While the economics profession has a well developed theory of the firm to apply to commercial markets, many of the important and unique characteristics of the defense market-place are ignored. Thus, many of the policy judgments about acquisition issues are neither grounded in adequate micro-economic theory, nor based on empirical research. Dramatic increases in defense contractor overhead costs as a general trend in the industry continue to compromise the affordability of weapon systems. Between 1980 and 1989 OD(PA&E) funded IDA collection of financial data on 12 defense contractors. The database extends through 1987 for most contractors. IDA used the data to decompose overhead in to fixed and overhead components. The effort needs to be extended to update the database. The financial databases for the original contractors will be updated and extended to include most recent data available. These data will be structured to ensure consistency with earlier IDA reports on the same contractors and will be used to update the overhead statistical models. IDA will also establish an automated database for storage and retrieval. [This task appeared in the 1995 catalog as PA&E-3]

**Classification:** Unclassified, Proprietary

**Sponsor:** Weapon Systems Cost Analysis Division  
OD(PA&E)  
Room 2D310, The Pentagon  
Washington, DC 20301

Mr. Gary Pennett (703) 695-7282

**Performer:** IDA

Mr. John Cloos (703) 845-2506

**Resources:**

Dollars:

Study Funding FY 95	\$150,000
ADP Funding FY 95	\$100,000
Study Funding FY 96	\$100,000
Study Funding FY 97	\$150,000

**Schedule:** Start: 1994  
End: 2000

**Data Base:** Normalized Contractor Account Pools

**Publications:** Numerous. Company reports and studies.

**Category:** II.A.1, II.A.2

**Keywords:** Industry, Estimating, Analysis, Aircraft, Airframe, EMD,  
Production, Overhead/Indirect, Manufacturing, Fixed Costs,  
Variable Costs, Data Collection, Survey, Economic, Analysis,  
Data Base

**Title:** Private Shipbuilder Overhead Costs

**Summary:** The Weapon Systems Cost Analysis Division of PA&E is continually involved in both acquisition policy determination as well as the cost analysis of the effects of DoD programmatic actions on individual contractors in specific programs. While the economics profession has a well developed theory of the firm to apply to commercial markets, many of the important and unique characteristics of the defense market-place are ignored. Thus, many of the policy judgments about acquisition issues are neither grounded in adequate micro-economic theory, nor based on empirical research. Dramatic increases in defense contractor overhead costs as a general trend in the industry continue to compromise the affordability of Naval ships, weapon systems and hull mechanical and electrical ship board components. This is a continuation of a task that studies the overhead cost structure of six private ship yards to gain a better understanding of the root cause of these upward cost trends. The financial databases for the ship yards initiated in last years study will be extended to most aspects of cost distribution and allocations in cost pools. These data will be structured to ensure consistency with earlier IDA reports on the same contractors and will be used to update the overhead statistical models. [This task appeared in the 1995 catalog as PA&E-1.]

**Classification:** Unclassified, Proprietary

**Sponsor:** Weapon Systems Cost Analysis Division  
OD(PA&E)  
Room 2D310, The Pentagon  
Washington, DC 20301  
Mr. Gary Pennett (703) 695-7282

**Performer:** IDA  
Mr. John Cloos (703) 845-2506

<b>Resources:</b>	Dollars:
FY 95	\$340,000
FY 96	-0-
FY 97	\$240,000

***Schedule:*** Start: 1993  
End: 1997

***Data Base:*** Normalized Contractor Account Pools

***Publications:*** Multiple publications including individual contractor reports.

***Category:*** II.A.1, II.A.2

***Keywords:*** Industry, Estimating, Ships, Production, Labor, Material,  
Overhead/Indirect, Engineering, Manufacturing, WBS, Data  
Collection, Mathematical Modeling, Statistics/Regression, Data  
Base, Study

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**Title:** Economic Drivers of Defense Overhead Costs

**Summary:** The objective of this task is to identify the economic and regulatory factors that drive the overhead costs charged by defense firms. A theoretical model of overhead costs from an economic framework will be developed. The model will be used to analyze the relationship of economic factors and DoD regulations on contractor overhead costs under current business practices. The model will also assess how changes in DoD regulations impact the balance of economic forces. This project address the "Knotty Problems" paragraph in the DoD Six Year Cost Research Plan.

**Classification:** Unclassified/Company Proprietary

**Sponsor:** OD(PA&E), Room 1D311, The Pentagon  
Ms. Kristine Kolesar (202) 697-2999

**Performer:** IDA  
Dr. Thomas Frazier (703) 845-2132  
Dr. An-Jen Tia (703) 845-2448  
Dr. Bill Rogerson (703) 491-8484

**Resources:** Dollars: Staff-years:  
FY 95 \$250,000

**Schedule:** Start: April 1995  
End: September 1996

**Data Base:** IDA's Defense Contractor Overhead Data Base, Contractor Cost Data Reports  
Automation: TBD

**Publications:** TBD

**Category:** II.C

**Keywords:** Government, Estimating, Overhead/Indirect, Economic Analysis, Study

**Title:** Resource Analysis for Test and Evaluation

**Summary:** Analysis of resources devoted to the Major Range and Test Facility Base to include operating cost, investment cost, and personnel resources. Analyses include cost comparisons of alternative approaches to developing test and evaluation capability and realigning workload within existing infrastructure. Evaluation will include identification of efficiencies in management, operations, and resource processing. [This task appeared in the 1995 catalog as IDA-13.]

**Classification:** Top Secret

**Sponsor:** Deputy Director  
Defense Test System Engineering and Evaluation (DTSEE)  
Room 3D1067, The Pentagon  
Washington, DC 20301  
Dr. Patricia A. Saunders (703) 697-4818

**Performer:** IDA  
Mr. Charles T. Ackerman (703) 578-2714  
Mr. Dennis O. Madl (703) 578-2718

**Resources:** Dollars: \$1,600,000  
Staff-years: 10

**Schedule:** Start: October 1995  
End: April 1997

**Data Base:** T&E Resources  
Description: Operating Cost, Investment Projects, Real Property  
Automation: Hard copy, floppies or hard disk

**Publications:** 1. "Cost Comparison of the Navy's Air Combat Environment Test and Evaluation Facility (ACETEF) and the Air Force's Electronic Combat Integrated Test (ECIT)," IDA Paper 2727, K. M. Olver, C. T. Ackerman, J. J. Cloos, D. B. Levine, and D. O. Madl, June 1992, Unclassified

2. "The Need for Unexploded Ordnance Remediation Technology," IDA Document 1527, C. T. Ackerman, I. Boyles, C. M. Jordan, October 1992, Unclassified
3. "Lesson Learned from the BRAC 1995 Joint Cross-Service Group for Test and Evaluation," IDA Document 1721, C. T. Ackerman, D. O. Madl, T. A. Musson, G. Tolis, December 1995, Unclassified

**Category:** I.B.2

**Keywords:** Government, Analysis, Policy, Programming, Budgeting, Infrastructure, EMD, Test and Evaluation, Operations and Support, Acquisition Strategy, Labor, Overhead/Indirect, Economic Analysis, Study, Data Base

**Title:** Resource Analysis for Acquisition Systems Protection

**Summary:** Analyze deficiencies identified and progress in implementing the DoD Acquisition Systems Protection (ASP) Program, estimate resources required to correct deficiencies, and from this information contribute revisions to the ASP Master Plan, and ASP Information Management System. [This task appeared in the 1995 catalog as IDA-14.]

**Classification:** Secret

**Sponsor:** Deputy Director, Security Program Integration  
Directorate of Counterintelligence and Security Programs,  
DASD(I&S)  
The Pentagon, Room 3C281  
Washington, DC 20301  
Ms. Rene Davis-Harding (703) 697-2242

**Performer:** IDA  
Mr. Thomas Musson (703) 845-2729  
Ms. Christine Lange (703) 845-2728

<b>Resources:</b>	<b>Dollars:</b>	<b>Staff-years:</b>
FY 92	\$250,000	1.7
FY 93	\$250,000	1.7
FY 94	\$160,000	1.0
FY 96	\$75,000	0.5

**Schedule:** Start: January 1992  
End: March 1997

**Data Base:** None

**Publications:** TBD

**Category:** II.A.2, II.C

**Keywords:** Government, Analysis, Weapon Systems, Life Cycle, Security, Case Study, Review, Study



**Title:** Recapitalizing the Forces

**Summary:** This task has two major subtasks: developing data bases and tools to assess future DoD recapitalization requirements during the period of the Defense Program Projection and performing case studies of selected weapon systems (i.e., F-16 Service Life and Resource Requirements) and types of weapon systems (i.e., Army Helicopters). Relative to the data bases and tools, the initial focus has been on collecting data on equipment inventories and creating a capital stock data base. The primary case study has been on the F-16 assessing service life and resource requirements needed until the Joint Strike Fighter deploys.

**Classification:** Secret

**Sponsor:** OD(PA&E) and USD(A&T)

**Performer:** IDA

Mr. Waynard C. Devers (703) 845-2252

<b>Resources:</b>	<b>Dollars:</b>	<b>Staff-years:</b>
FY 94	\$53,000	0.4
FY 95	\$200,000	1.3
FY 96	\$310,000	2.0

**Schedule:** Start: January 1995  
End: June 1997

**Data Base:** Description: Equipment data bases including inventory, age, service life, and operating tempo by serial number for Army, Navy, Marine Corps and Air Force aircraft, combat vehicles, and selected trucks, and capital stock data base for selected equipment

Automation: Equipment Data Base—FOXPRO Capital Stock Data Base—Excel

**Publications:** None

**Category:** I.B.1, II.B, II.C

**Keywords:** Forces, Weapon Systems, Aircraft, Helicopters, Ships, Land Vehicles, Facilities, Life Cycle, Production, Data Collection, Data Base, Case Studies

**Title:** Rotary Wing Aircraft Recapitalization Analyses

**Summary:** Concepts for future rotary wing aircraft systems envision filling the force structure using fewer platforms types. Given this, there are many possible approaches to current and planned rotary wing platforms to accommodate the eventual transition to fewer platform types. The objective of this task is to analyze the affordability implications of various rotary wing aircraft recapitalization strategies.

**Classification:** Unclassified

**Sponsor:** Office of the Director for Force Structure  
Resource and Assessment (J-8) of the Joint Staff  
Lieutenant Colonel Mark Gibson, USMC (703) 697-6070

**Performer:** IDA  
Mr. Bruce Harmon (703) 845-2501

**Resources:** Dollars: \$82,916  
Staff-years: 0.6

**Schedule:** Start: October 1995  
End: September 1996

**Data Base:** Description: Data and model characterizing future rotary wing aircraft inventories and investment costs.

**Publications:** None

**Category:** II.A.2

**Keywords:** Government, Programming, Estimating, Helicopters, Acquisition Strategy, Production Rate, Cost/Production Function, Case Study

**Title:** USMC Utility Rotary Wing Aircraft

**Summary:** This task provides operating and support costs estimates for selected USMC utility rotary wing aircraft.

**Classification:** Unclassified

**Sponsor:** OD(PA&E)

**Performer:** IDA  
Mr. Waynard C. Devers (703) 845-2252

**Resources:** Dollars: \$75,000  
Staff-years: 0.5

**Schedule:** Start: November 1995  
End: September 1996

**Data Base:** Description: Operating and support cost data bases including inventory, operating tempo, cost drivers and cost factors for Marine Corps utility rotary wing  
Automation: Data Base—Excel

**Publications:** Report due at completion of study with data bases

**Category:** I.B.1, II.A.1

**Keywords:** Forces, Weapon Systems, Helicopters, Rotary Wing Aircraft, Data Collection, Data Base, Case Studies

**Title:** Trends in Weapons System O&S Costs

**Summary:** The objective of this task is to investigate available operating and support cost data to see if past efforts to reduce O&S costs have been effective. Results will be normalized, as much as possible, for changes in weapons capability, operating tempo, and economic inflation. [This task appeared in the 1995 catalog under the name Cost Defense Force Projection as IDA-3.]

**Classification:** Secret

**Sponsor:** OUSD(A&T)(API)  
Program Assessment, Acquisition  
The Pentagon, Room 1E466  
Dr. Royce Kneece (703) 697-1786

**Performer:** IDA  
Mr. Timothy J. Graves (703) 845-2239

<b>Resources:</b>	<b>Dollars:</b>	<b>Staff-years:</b>
FY 90	\$125,000	1.0
FY 91	\$125,000	1.0
FY 92	\$200,000	1.3
FY 93	\$250,000	2.0
FY 94	\$300,000	2.4
FY 96	\$100,000	0.8

**Schedule:** Start: July 1990  
End: September 1995

**Data Base:** VAMOSC data, Service OPTEMPO data  
Description: FYDP type data for all DoD programs to include Defense Mission Categories, Program Element, Procurement Annex Line Item

**Publications:** Pending, Unclassified

**Category:** II.A.1, II.A.2 and II.B

**Keywords:** Government, Programming, Forces, Acquisition Strategy, Operations and Support, Mathematical Modeling, Computer Model

**Title:** Evaluation of Uniformed Services Treatment Facilities

**Summary:** The primary objective of this task is a cost-effectiveness analysis of the Managed Care Plan (MCP) available at Uniformed Services Treatment Facilities (USTFs). The DoD has a contract with each USTF to provide health care at a capitated rate based on the sex and age group of the beneficiaries served. The cost of each plan is being compared to the alternative that the MCP is terminated and the USTFs become standard CHAMPUS providers. [This task appeared in the 1995 catalog as IDA-18.]

**Classification:** Unclassified

**Sponsor:** OASD (HA/HSF)  
The Pentagon, Room 1B657  
Washington, DC 20301  
Mr. Gunther J. Zimmerman (703) 695-3331

**Performer:** IDA  
Dr. Philip M. Lurie (703) 845-2118

**Resources:** Dollars: \$400,000  
Staff-years: 2.5

**Schedule:** Start: February 1995  
End: September 1996

**Data Base:** None

**Publications:** "Summary of IDA's Evaluation of the Uniformed Services Family Health Plan," IDA Document D-1814, January 1996

**Category:** II.A.1, II.A.2, and II.B

**Keywords:** Government, Analysis, Policy, Manpower/Personnel, Test and Evaluation, Variable Costs, Data Collection, Survey, Mathematical Modeling, Economic Analysis, Data Base, Study

**Title:** Estimation of Medical-Specific Inflation Indices

**Summary:** This task is investigating the sources of inflation in medical care provided directly at military hospitals. Particular attention is being given to the volume and intensity of medical care, as well as the influence of technology on the cost of care.

**Classification:** Unclassified

**Sponsor:** Director, Program Analysis and Evaluation  
Mr. Paul F. Dickens III (703) 697-2999

**Performer:** IDA  
Dr. Matthew S. Goldberg (703) 845-2099

**Resources:**

	Dollars:	Staff-years:
FY 95	\$250,000	1.5

**Schedule:** Start: January 1995  
End: September 1996

**Data Base:** N/A

**Publications:** Final report due at end of project.

**Category:** II.C

**Keywords:** Government, Programming, Budgeting, Infrastructure, Operations and Support, Advanced Technology, Economic Analysis, Cost/Production Function, Statistics/Regression, Study

**Title:** Automation of the Cost Oriented Resource Estimating Model

**Summary:** The Cost Oriented Resource Estimating Model (CORE) is an Air Force operating and support cost model outlined in the Air Force Instruction (AFI) 65-503. The purpose of the model is to provide MAJCOMs with a cost-estimating tool for the development of annual aircraft squadron O&S estimates. The purpose of this research effort is to explore the development of an automated CORE model user interface and cost factor data base.

**Classification:** Unclassified

**Sponsor:** IDA Central Research Program

**Performer:** IDA

Mr. Alec Salerno (703) 845-2243

**Resources:** Dollars: \$10,000

Staff-years: 0.1

**Schedule:** Start: April 1996

End: September 1996

**Data Base:** Operating and Support cost factors for selected Air Force force structure.

**Publications:** TBD

**Category:** II.A.2

**Keywords:** Government, Estimating, Aircraft, Operations and Support, Mathematical Modeling, Method



**Title:** Preplanned Product Improvements and Engineering Change Proposals for Consolidated Automated Support System (CASS)

**Summary:** Provides assessment of costs and benefits of preplanned product improvement options and engineering change proposals to CASS to meet Navy, Marine Corps, and other service requirements. [This task appeared in the 1995 catalog as IDA-15.]

**Classification:** Unclassified

**Sponsor:** OSD(ES)  
The Pentagon, Room 2B322  
Washington, DC 20301  
Mr. Martin Meth (703) 697-6833

**Performer:** IDA  
Dr. Daniel B. Levine (703) 845-2562  
Dr. George Hopper (703) 845-6751  
Mr. Waynard C. Devers (703) 845-2252

**Resources:** Dollars: \$550,000  
Staff-years: 3.6

**Schedule:** Start: March 1994  
End: TBD

**Data Base:** None

**Publications:** "The Capability of the Consolidated Automated Support System (CASS) to Meet Expanded Test Requirements," IDA Paper P-3131, April 1996

**Category:** I.B.1

**Keywords:** Government, Analysis, Electronics/Avionics, Operations and Support, Automation, Economic Analysis, Study

**Title:** The Costs of Collocating Wargaming and Simulation Centers

**Summary:** The purpose of this task is to estimate the savings that might result from collocating two joint training and simulation centers in the Norfolk, VA. area: the Joint Warfighting Center in Hampton, and the Joint Training, Analysis and Simulation Center in Suffolk. [This task appeared in the 1995 catalog as IDA-26.]

**Classification:** Unclassified

**Sponsor:** OSD(P&R), Room 3B930, The Pentagon  
Mr. John J. Walsh (703) 695-1760

**Performer:** IDA  
Dr. Daniel B. Levine (703) 845-2562

**Resources:** Dollars: \$250,000  
Staff-years: 1.6

**Schedule:** Start: April 1995  
End: April 1996

**Data Base:** Facilities, equipment, personnel, cost resources employed by the two joint training centers

**Publications:** "The Potential Cost Savings From Collocating the Joint Warfighting Center and the Joint Training, Analysis and Simulation Center," IDA Paper P-3162, forthcoming

**Category:** II.C

**Keywords:** Government, Estimating, Facilities, Life Cycle, Economic Analysis, Study

**Title:** Software Environments

**Summary:** The first objective of this task is to provide technical advice on open architecture issues. The second objective is to develop practical ways to model and measure the impact of STARS environments, tools, and processes on software productivity and quality. [This task appeared in the 1995 catalog as IDA-9.]

**Classification:** Unclassified

**Sponsor:** DARPA  
801 N. Randolph Street  
Suite 400  
Arlington, VA 22209  
Ms. Linda Brown (703) 351-5300

**Performer:** IDA  
Dr. Thomas P. Frazier (703) 845-2132  
Dr. John Bailey (703) 385-8300  
Mr. Bruce N. Angier (703) 845-2513

<b>Resources:</b>	<b>Dollars:</b>	<b>Staff-years:</b>
FY 91	\$370,000	2.5
FY 92	\$200,000	1.75
FY 93	\$200,000	1.5
FY 94	\$145,000	1.25
FY 95	\$98,000	1.00

**Schedule:** Start: May 1990  
End: June 1996

**Data Base:** None

**Publications:** "A User's Guide for the Software Technology Economic Impact Model," IDA Document D-971, T. P. Frazier, B. Boehm, B. N. Angier, E. K. Bailey, P. M. Lurie, and K. L. Wilson, October 1991, Unclassified

"The Economic Impact of STARS-Supported Technologies," IDA Document D-1093, T. P. Frazier, E. K. Bailey, B. N. Angier, and K. L. Wilson, January 1992, Unclassified

**Category:** II.A.2

**Keywords:** Government, Analysis, EMD, Automation, Mathematical  
Modeling, Study, Computer Model

**Title:** Economics of Software Reuse Repositories

**Summary:** The objective of this project is to investigate the issues involved in constructing a fee-for-service charging scheme that could be employed by a software reuse repository. The product of this research will be a report that identifies a pricing scheme that will take into account economic factors that encourage the practice of reusing software and factors that encourage contributors to place reusable software components into the repository. [This task appeared in the 1995 catalog as IDA-10.]

**Classification:** Unclassified

**Sponsor:** Director of Defense Information  
Crystal Square #2, Suite 900  
Arlington, VA  
Ms. Linda Brown (703) 746-7928

**Performer:** IDA  
Dr. Thomas Frazier (703) 845-2132  
Dr. Elizabeth Bailey (703) 385-8300  
Mr. Bruce Angier (703) 845-2513

**Resources:** Dollars: \$70,000  
Staff-years: 0.5

**Schedule:** Start: January 1993  
End: February 1995

**Data Base:** N/A

**Publications:** "Economic Foundations for Pricing Software Reuse Repositories," IDA Paper P-2975, T. P. Frazier, E. K. Bailey, and B. N. Angier, September 1994.

**Category:** II.D

**Keywords:** Government, Policy, Economic Analysis, Study

**Title:** Estimating the ROI for Software System Engineering

**Summary:** This task seeks to estimate the economic benefits to the DoD from investments in software technologies. [This task appeared in the 1995 catalog as IDA-11.]

**Classification:** Unclassified

**Sponsor:** Defense Information Systems Agency  
Software Systems Engineering Directorate  
Falls Church, VA 22042  
Dr. Alan Smith (703) 285-6589

**Performer:** IDA  
Dr. Thomas Frazier (703) 845-2132

**Resources:** Dollars: \$67,230  
Staff-years: 0.5

**Schedule:** Start: July 1994  
End: September 1996

**Data Base:** N/A

**Publications:** TBD

**Category:** I.A.1, II.A.2

**Keywords:** Government, Estimating, Infrastructure, Production, Engineering, Mathematical Modeling, Study

**Title:** Migration (Tree) Diagrams and Enterprise Integration Process Documentation Support

**Summary:** This task analyzes the migration process used for selecting migration candidates. From this analysis, a knowledge base will be prepared for use with the prototype Process Management Tool. This development of the Enterprise Integration knowledge base will be used to educate and assist functional managers in developing their migration strategies for legacy systems. In addition, coordinated development efforts with the Defense Logistics Agency and other contractors will be used to develop a separate knowledge base to address Business Process Reengineering. [This task appeared in the 1995 catalog as IDA-5.]

**Classification:** Unclassified

**Sponsor:** Defense Information Systems Agency (DISA)  
Directorate of Enterprise Integration  
5201 Leesburg Pike, Suite 1501  
Falls Church, VA 22041  
Mr. Martin Gross (703) 681-4740

**Performer:** IDA  
Mr. Paul Goree (703) 845-2238

**Resources:**

	Dollars:	Staff-years:
FY 95	200,000	1.3

**Schedule:** Start: March 1995  
End: May 1996

**Data Base:** An online access database for each knowledge base, e.g. EI, BBR  
Description: The DIST database will be accessed to help with the decision process.  
Automation: PC using Microsoft Access and Visual Basic

**Publications:** User Guide, Author Guide, EI Knowledge Base

**Category:** II.A.2, II.C

**Keywords:** Government, Analysis, Infrastructure, Life Cycle, Automation  
Integration, Case Study, Method, Computer Model



**Title:** Business Process Redesign

**Summary:** The objective of this project is to develop an integrated tool set designed to incorporate business redesign functions. The tool set will be composed of process modeling software, activity-based accounting models, and analytical models such as the Functional Economic Analysis Model. A prototype integrated model was demonstrated in the spring of 1994. [This task appeared in the 1995 catalog as IDA-12.]

**Classification:** Unclassified

**Sponsor:** Director of Defense Information  
Crystal Square #2, Suite 900  
Arlington, VA

Mr. Mike Yeomans (703) 746-7932

**Performer:** IDA

Dr. Thomas Frazier (703) 845-2132  
Mr. Alex Salerno (703) 845-2243  
Mr. Charles Weber (703) 845-6784

<b>Resources:</b>	<b>Dollars:</b>	<b>Staff-years:</b>
FY 93	\$150,000	1.0
FY 94	\$300,000	2.0

**Schedule:** Start: January 1993  
End: Continuing

**Data Base:** N/A

**Publications:** TBD

**Category:** II.A.2

**Keywords:** Government, Estimating, Infrastructure, Operations and Support, Automation, WBS, Mathematical Modeling, Method, Computer Model

**Title:** Reserve Component Volunteerism

**Summary:** This work is designed to develop an understanding of the need to have members of the reserve components available to pursue combat or non-combat scenarios in circumstances that are unlikely to involve involuntary activation of reserve personnel. It will evaluate the extent to which it is necessary to have pre-identified individuals or units that are known to be available on a voluntary basis in these circumstances. It will also develop policies to support such a program of reserve volunteerism if one is determined to be needed. The potential cost of these policies will be examined. [This task appeared in the 1995 catalog as IDA-24.]

**Classification:** Unclassified

**Sponsor:** Assistant Secretary of Defense (Reserve Affairs)  
The Pentagon, Room 2E515  
Washington, DC 20301  
Colonel Michael Angelo (703) 697-0739

**Performer:** IDA  
Mr. Stanley A. Horowitz (703) 845-2469

**Resources:** Dollars: \$250,000  
Staff-years: 2.0

**Schedule:** Start: April 1994  
End: November 1995

**Data Base:** Description: Categorization of requirements for reserve volunteers by type of contingency, type of unit, and military specialty personnel.  
Automation: Microcomputer floppy disks

**Publications:** "Reserve Volunteerism," IDA Paper 3153, forthcoming

**Category:** II.C

**Keywords:** Government, Analysis, Policy, Manpower/Personnel, Labor, Readiness, Data Collection, Data Base, Study

**Title:** Environmental Costing Resources in the Department of Defense

**Summary:** This project continues to develop a catalog of environmental cost groups within the DoD and the Services and a summary of DoD environmental costing capabilities. An overview of the effect of environmental regulations on life cycle cost analysis is also examined. [This task appeared in the 1995 catalog as IDA-22.]

**Classification:** Unclassified

**Sponsor:** IDA Central Research Project

**Performer:** IDA  
Ms. Kathryn L. Wilson

**Resources:** Dollars: \$25,000  
Staff-years: 0.2

**Schedule:** Start: October 1994  
End: September 1996

**Data Base:** 1. Environmental Resources in the Department of Defense  
2. Environmental Life-Cycle Costs

**Publications:** TBD

**Category:** I.C

**Keywords:** Government, Reviewing/Monitoring, Life Cycle, Environment, Survey, Data Base, Review

**Title:** Cost Analysis Education

**Summary:** IDA collaborated with George Mason University in the development and conduct of a graduate level course in cost analysis during the past four years. Current plans are to continue to offer the course annually. Course content focused on the daily problems confronted by defense cost analysts and approaches to solve them. Government employees are invited to attend lectures free of charge. This project supports the development of lecture materials by IDA cost analysts. [This task appeared in the 1995 catalog as IDA-19.]

**Classification:** Unclassified

**Sponsor:** IDA Central Research Program

**Performer:** IDA  
Dr. Stephen Balut (703) 845-2527

**Resources:** Dollars: \$25,000  
Staff-years: 0.3

**Schedule:** Start: October 1995  
End: May 1996

**Data Base:** None

**Publications:** None

**Category:** II.A.1

**Keywords:** Government, Analysis, Forces, Weapon Systems, Life Cycle, Case Studies, Review

## REFERENCES

## REFERENCES

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- [2] Balut, Stephen J., and Kathryn L. Wilson. "The IDA Cost Research Symposium." Institute for Defense Analyses, Document D-647, August 1989.
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- [9] Office of the Assistant Secretary of Defense (Program Analysis and Evaluation). "DoD Six-Year Cost Research Plan, FY 1993-1998." AD-B170946, 4 January 1993.
- [10] Office of the Director, Program Analysis and Evaluation. "Interim DoD Six-Year Cost Research Plan, FY 1994-99." 4 May 1993.

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13. ABSTRACT (Maximum 200 words) <p>This document contains a catalog of cost research projects discussed at the IDA Cost Research Symposium held on 23 May 1996. Participants included representatives of offices and organizations that sponsor and conduct the research. The purpose of this annual symposium is to facilitate the exchange of research findings and other information in order to avoid wasteful duplication of effort and enhance each organization's ability to conduct research planning for the future. Each project summary included in this document presents the project title, a descriptive summary, classification, sponsor, performer, researchers, schedule, data bases, publications, and keywords. The research directors of the offices and organizations that participated report that catalogs associated with prior symposia (1989 through 1995) have been useful in facilitating the exchange of data, data sources, findings, and reports, thereby contributing to improved efficiency in the cost analysis function within the Department of Defense.</p>				
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